

CAPRICORN DISTRICT MUNICIPALITY



ORIGINAL BUDGET 2015/16

BUDGET MTREF

TABLE OF CONTENTS

Page

PART 1 - ANNUAL BUDGET

1. MAYOR'S REPORT	3
2. COUNCIL RESOLUTION	24
3. EXECUTIVE SUMMARY	26
4. ANNUAL BUDGET TABLES (A1 – A10)	31
5. PROJECT LIST	61
6. ANNUAL BUDGET CHARTS	80

PART 2 - SUPPORTING DOCUMENTATION

7. OVERVIEW: BUDGET PROCESS	104
8. BUDGET ASSUMPTIONS	112
9. SUPPORTING TABLES (SA1 – SA37)	115
10. QUALITY CERTIFICATE	203
11. BUDGET LOCKING CERTIFICATE	205

PART 3 - INTEGRATED DEVELOPMENT PLAN (IDP) and SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN (SDBIP)

1. MAYOR'S REPORT

1. MAYOR'S REPORT

Budget Speech 2015/16 by Executive Mayor of Capricorn District Municipality Cllr Gilbert Kganyago, Council Chamber

26 May 2015

Honourable Speaker Cllr Maria Lekganyane;

His and Her worships, Mayors of our municipalities;

Our Chiefwhip Cllr Calvin Masoga

Members of the Mayoral Committee

Chairpersons of Section 79 and Section 80 Committees

Chairperson and leadership of the District House of Traditional Leaders;

Our esteemed traditional leaders

Leadership of the ANC and other political parties represented here

Our Municipal Manager and municipal managers of locals municipalities
Representatives of SALGA, government departments, municipalities
The media; Distinguished Guests;

I am humbled by the opportunity given to me as part of a collective of our district to present to the residents of Capricorn District, the State of the District Address (SODA) and the budget speech for the 2015/16.

Introduction

Ladies and gentlemen, the role of a leader is to be teacher and for a leader to be a good teacher s/he must in turn be a good learner. On an occasion of this form, where the citizenry and communities are assembled, it is fit and proper to outline and explain not only what the State of the District Address is, but so also, what is and

how the municipal Council works. This is crucial in empowering the citizenry through civic education about their rights and responsibilities and how to assert and exercise such. In addition, what are the instruments that the municipal Council employs to perform its duties, functions and responsibilities.

This is in light of the fact that the local government sphere is only at its nascent stage of development, 19 years to be precise. Superfluous or condescending as it might seem to follow this route, especially to some who are educated on the structure, roles and functions of a municipal Council, it remains necessary at all times to continually conduct civic education - rather one error on the side of caution!

What we have learned in the past 21 years of freedom and democracy is a question that prompted us to state the observation that more often than not, the citizenry perceives itself as being unaffected role players and mere beneficiaries of the benevolence of a municipal Council and its Councillors on the one hand.

The role of Council

While most among the community are pretty aware of their relationship to a municipal Council and / or Councillors, at times there exists a gap in terms of understanding on how to forge a close communicative or information relationship in between the municipal Council and / or Councillors and the community on the other hand. It is this gap that the brief outline and explanation on what a State of the District Address and the role and function of the municipal Council seeks to make an attempt to gradually bridge.

The value of emphasising the connection between the municipal Council and the community is that of strengthening democratic and accountable government and to promote and protect its legitimacy. It is so necessary when historic lessons are drawn to the effect that the further societies move away from freedom and independence era the younger generations tend to possess distant memory about where their country's past and history.

There are practical signs of this threat to democracy and freedom in our country. This analysis is borne out by slowing down interest in electoral processes characterised by low levels of voter registration and voter turnout as well as unpatriotic acts in the form of xenophobia, violation of women and children rights and crime that destabilises our communities.

While the causes that accounts for disinterest in governance processes by the citizenry can be rationalised, it however, remains the goal of a democratic municipal governance to do more to keep the constituency highly mobilised and participative in common quest to improve the living conditions where we reside. That is why we have assembled here to take this promise of our freedom and democracy forward as enshrined in the Constitution of the Republic of South Africa when it says, “The People Shall Govern. And that no government can justly claim authority unless it is based on the will of the people”.

Ladies and gentlemen, our gathering here today captures and explains the role and responsibility of Council to report on annual performance targets, achievements and challenges, as well as to outline Council’s programme of action for the year ahead.

Our Council is required to recognise the interdependence between the municipality and you - the people. We cannot speak of a functional Council to the exclusion of the people. It is also a role of Council to uphold and promote Batho Pele Principles as our guiding service standards. This in essence, ensures that we put people first and ensure reasonable turnaround time in projects implementation as well as attending to interruption of services we render.

Context of SODA - What to expect

Madame Speaker, let me succinctly outline the highlights of this address by touching on key points.

Reconfiguration of boundaries

CDM has participated in the reconfiguration of municipal boundaries in line with Section 22 notice by the minister of COGTA – which was issued to communicate the intention to realign municipal boundaries that would result in the transfer of functions.

CDM has responded accordingly to the suggested reconfiguration of boundaries and we have embraced changes that might affect Aganang, Molemole and Blouberg. Following the publication of the notice under the auspices of the Municipal Demarcations Board, certain areas will be administratively transferred to other local municipalities and some municipalities might be de-established.

It must be noted that this realignment of boundaries is to ensure effective coordination and provisioning of services by government to communities. Such changes do not suggest that people will be moved to another area. It only means administrative services will be handled at another area and the existing administrative municipal infrastructure will still be utilised.

We therefore thank the communities for their cooperation with the Municipal Demarcations Board at the recent consultative session here at Aganang; and we want to urge you to continue to cooperate.

Fighting corruption

As Council we continue with our efforts to fight corruption by Councillors, staff or private companies that do business with us. Ladies and gentlemen, corruption deprives our people of the necessary resources for development. It brings instability in the institution and entrenches factions within the administration and it is for those reasons that we are firm in fighting it. To this end, we urge the communities to cooperate and work with us in rooting out crime and corruption in our district. Accordingly, we have put in measures and systems that the public may utilise in the fight against corruption. Notably, there is anti-fraud and corruption hotline (0800 20 50 53) which operates 24 hours and anonymous, available in all languages and we encourage our people to use it to protect their public resources.

Audit

The Capricorn District Municipality received unqualified audit in the financial year 2013/14. This means that we complied with treasury regulations and legislation in running the financial affairs of the municipality. We followed procedures in procuring contracts for services. However, much still needs to be done. If we want to take this municipality to another level, then we must improve in performance audit. While we do well in compliance audits, we still do not do well in project implementation within

prescribed timeframes and this results in projects taking too long to complete, leading to rollovers.

We also need to strike a balance between operating expenditure and capital expenditure and reduce the gap in ratio between the two. It can't be expected as normal when Opex is higher with 68% of the budget while Capex is lower with 32% of the budget. This gap is huge and needs to be reduced, I am happy to announce that Council has paid closer attention to this matter and has decided that going forward we must level the gap.

Social welfare

Madame Speaker, CDM has played its role in its public-private partnership social welfare programmes. We are pleased to report that we helped a maths and science school at Molemole, we donated school uniforms and other material to 410 learners in line with our continuous learner support programme. This we did as part of our efforts to retain our children in primary education, especially those from indigent families.

KEY PROVINCIAL AND NATIONAL POINTS

Madame Speaker, CDM firmly supports the Back-to-Basics approach for local government that was adopted by government at the presidential summit last year. Both the president JG Zuma and the minister of cooperative governance and traditional affairs Pravin Gordan called on all of us Councillors being the leaders and servants of the people to recommit ourselves in providing municipal services in a professional and caring manner, and in our daily conduct, to recognize each resident as a valuable beneficiary.

The Minister said, "We must make sure that robots work, that potholes are filled, water is delivered, refuse is collected, electricity is supplied and waste management takes place in the right kind of way."

Madame Speaker, on the 12 February this year our President of the Republic Jacob Zuma pronounced the national programme of action during the State of the Nation

Address in line with the National Development Plan focusing on economic growth and employment and eradication of poverty and inequality.

Similarly, and a week later, the Premier of our province, Stan Mathabatha in his State of the Province Address where he outlined the provincial programme of action to tackle socio-economic challenges facing our province.

Both the President and the Premier presented an elaborate vision which serves as a roadmap that takes us into the next 15 years to transform our country and province into a one that is developed, safe and prosperous wherein the majority of our people from rural areas and the urban working class centres enjoy a better life for all.

Therefore, our main task as CDM is to increase access to water, sanitation and electricity to a thousands upon thousands of households, as well as emerging small business enterprises. In this way, we will ensure that inclusive economic growth leads to more creation of decent jobs for sustainable livelihoods.

This work will require that integrated development plans of our municipalities must always be geared towards achieving this goal of socio-economic freedom.

Madame Speaker, the purpose of bringing us together can be understood further if we can agree with the assessment of Duncan Green in his book *From Poverty to Power*, in which he said, *“People living in poverty must take or create power over their own lives and destinies. To develop, countries need educated, informed and healthy citizens and a state both willing and able to provide the essential services on which their well-being depends. The state must also ensure that both the quality and quantity of economic growth meets developmental needs.”*

As a developmental state and a developmental local government for that matter, to overcome unemployment, inequality and poverty, we need the active participation of the people, communities and all patriots in the course for their own development.

CORPORATE SERVICES

Madame Speaker, the Capricorn District Municipality embraces the Back to Basics Programme of promoting good governance, effective administration, reducing

wasteful spending patterns, hiring competent people and ensuring transparency and accountability.

Organisational development

In our efforts to get the basics right, we paid thorough attention to build and organise our administration and to ensure well functional institution, led by dynamic and capable leaders, managed and served by capable workforce in order to deliver better and quality services.

- We are pleased that our organisational structure makes a provision for the institution to allow our employees to put their skills to practice and respond to the demands and dynamics of service delivery.
- In so far as senior management in concerns, in terms of section 56 managers, we are moving speedily to fill all the positions of executive managers to operate at full speed in providing services, and this will be done to coincide with the beginning of new financial year on 1st July.
- We are also in the process of recruiting a suitably qualified and capable municipal manager.
- Of note is that gender representation at management level is fairly balanced however, more still needs to be done for the District municipality including local municipalities to transform the demographic composition of the district in order to approximate the character of our society.

INFRASTRUCTURE SERVICES

Madame Speaker, the Back to Basics programme compels us to continuously expand and renew our social and technical infrastructure in order to achieve our socio-economic development agenda, which in turn implies ever-present ability to attract and retain investments and grow the local economy.

Water

Accordingly, we know the greatest plight of our people is about lack of or poor infrastructure such as gravel roads, dysfunctional water supply and drainage

systems that, owing to age and substandard workmanship, fail to serve their intended purpose.

It is for this reason that we held a district water summit earlier this month to help find sustainable solutions to water supply and sanitation challenges. The Summit was in line with the call made by the Premier in his State of the Province that all district municipalities should host district water summits that will culminate into the Provincial Water Summit that is planned for July this year.

Although the summit highlighted challenges we must surmount in order to ensure universal access to water, we are pleased with the progress made over the years to address water supply challenges in the district.

The summit also dealt with the draft district water master plan - which is a comprehensive and far-reaching framework for planning and implementation of the water and sanitation projects in our local municipalities. The plan identifies areas with high and low water tables, ideal water sources as well as water quality and the cost of future projects, amongst others.

In so far as operations and maintenance is concerned, a full-scale assessment of the value of the water infrastructure assets has provided us with insight on the health, lifespan and strength of our infrastructure. And it for this reason that we prioritised cost recovery areas such as Lebowakgomo to replace old infrastructure and so far we have replaced over 2 000 meters and the process continues within a **R1,1m** budget to ensure accurate billing and increase our water revenue.

We have completed the construction of water testing laboratory and have transferred it to the University of Limpopo. The laboratory is now operational and it will ensure that our Blue Drop standard for clean and safe water supply to communities is improved. Furthermore, we have already hired scientists and this has ended years of taking samples to Gauteng for tests. We make an invitation as CDM to other water service authorities beyond our district and even in the SADC region to consider using our water testing laboratory services.

Ladies and gentlemen, we continue with our indigent policy and free basic services programmes to ensure that poor households are not excluded from accessing clean water.

In Bulk water supply, we are making significant strides in line with our water master plan to roll out bulk infrastructure projects and ensure equitable, sustainable water supply to households, agriculture and mining and redress past water supply imbalances and re-affirm water as critical to economic development and the sustenance of human life.

For many years the communities of Zebediela under Lepelle Nkumpi Local Municipality have been complaining about lack of water services. CDM listened, heard and intervened accordingly. We are pleased to report that we handed over three water projects of over 13,000 yard connections to the communities of Matjatjie, Mshengoville and Matlharolle to improve their quality of lives. And Madame Speaker, we shall do the same with more and more villages in the near future as we further reduce the water supply backlogs in the district which now stands at 11%.

In addition to the above achievements, we have completed 12 water projects within Aganang that benefitted 2 700 households in the last financial year. In Blouberg, we completed 10 water projects that benefitted 4 356 households while in Lepelle Nkumpi we completed 11 water projects that benefitted 10 413 households. In Molemole, we completed 9 water projects that benefitted 2 801 households.

This epitomises our commitment to changing the people's encounter with poverty for the better life in spite of persistent challenges such as insufficient sources of water, growing patterns of our communities, over-dependence on underground water, ageing infrastructure and theft of water pump engines.

However, we cannot celebrate our successes without acknowledging challenges that still lie ahead, which we must overcome to achieve 100% access to water. And we believe that with the outcomes of the recent Water Summit, we are poised for expedited solutions to ensure a better life for all.

Progress is being made to improve water supply in areas that are affected by water shortages such as Blouberg and Lepelle Nkumpi. In such areas, we recurrently dispatch water tankering trucks to supply them with water while we find lasting solutions to water shortages.

With assistance of Municipal Infrastructure Support Agency, the Water Master Plan, seeks to explore the sourcing of bulk water supply from the newly opened De Hoop dam to Lepelle-Nkumpi and Polokwane. As a district, we will continue to work with the Department of Water and Sanitation around funding on a construction of a bulk water pipeline from Nandoni dam, Glen Alpine dam to provide relief of water challenges in Aganang, Blouberg and Molemole.

While we wait for these mega projects to take off, we shall continue to roll out water projects in our local municipalities. For the next financial year, we will spend a total of **R22m** for water schemes at Ga-Kolopo, Ga-Phago, Burgwal and Ramoshoane villages – all in Aganang. For Blouberg, we will spend **R88m** for water schemes at Bull-Bull, Mochemi, Bognafarm, Ga-Raweshi, Indermark, Schoongezuit, Tswatsane and Uitkyk villages. In Lepelle Nkumpi, we will spend **R59m** for new water projects at Mathibela, Moletlane at ZB, Ga-Molapo, Mafefe, Lenting and Serobaneng in Ga-Mphahlele. In Molemole, we have planned to spend **R43m** on water schemes at Dikgading, Sekonye, Mphakane, Springs, Koekoe, Maupye, Reiland and Nyakelane villages.

Madame Speaker, it is important to raise a concern on water loss and conservation. We call on our people to please treasure and protect, conserve and save water because it is a scarce resource. It is non-reusable. We must double our efforts to deal with leaks in our homes, schools, churches and businesses – and set a target. In further preventing the water loss and waste, we have term contractors on stand-by to attend to burst and leaking water and sewer pipes. In the next financial year, we shall spend **R25m** on fixing leaks by using term contractors.

Understanding the strain of water resources requires innovative thinking. In this regard, we are exploring the options of reclamation and re-use of treated effluent from our waste water treatment works, rainwater harvesting and ground water.

In the new financial year, we have set aside **R243m** for water projects, **R35m** for operations and maintenance; and additional **R49m** for bulk water purchases. The Department of Water and Sanitation has also made **R536m** available to complement our capital budget on 2015/16 water projects.

Madam Speaker, with regard to **sanitation**, one of our key infrastructure service delivery programmes aimed at restoring dignity to our people is the provision of decent sanitation facilities. To date, 61% of our households has got access to sanitation facilities. However, it will require a huge budget to clear off the 39% backlog.

In the last financial year, we completed 4 sanitation projects in all local municipalities that benefitted 850 households. Going forward, we have budgeted a total budget of **R16m** for household sanitation in the district, which will be ventilated-improved and environment friendly; and for Senwabarwana sewer.

DEVELOPMENT PLANNING, ENVIRONMENTAL MANAGEMENT SERVICES (DPEMS)

Madame Speaker, apartheid spatial planning entrenched uneven development and left us saddled with an overwhelming number of economically derelict areas and attendant poverty in our villages and townships.

This is now undergoing transformation. In redressing this distorted spatial outlook, we are involving traditional leaders and other stakeholders to encourage cooperation in site demarcations and allocations of land and development.

It is for this reason that we have established district land committee. We are pleased to announce that the President has signed the Spatial Planning and Land Use Management Act (SPLUMA) proclamation. This Act will come into effect on 1st July 2015; and it will allow for the establishment of Municipal Planning Tribunal. The Tribunal will handle residential and business applications, site demarcation and allocation processes.

Ladies and gentlemen, I believe everyone is aware of the effects and outcomes of the re-configuration of the ward maps for realigned boundaries of our municipalities ahead of 2016 municipal elections. The proposal by Municipal Demarcations Board to de-establish Aganang Local Municipality was met with mixed reactions from all quarters but we are pleased that everyone has finally come to understand the proposal and its implications.

We therefore commend MDB for the effort taken to consult and involve all affected stakeholders and it is my belief that we are all ready to work with MDB in this adventure. For 2015/16, we have set aside **R3,2m** for this department, part which will be used for spatial planning awareness efforts and implementation of spatial development framework (SDF) and SPLUMA.

Environmental management

Madame Speaker, we have a dream to turn the district into a liveable, green and safe environment for residents, visitors and commuters. As the population, townships and industries grow, environmental issues such as climate change, waste management, air quality, energy and open spaces increase in importance.

We should therefore introduce various initiatives to protect our environment from loss to human neglect and ignorance. Of key concern is the lack of effective management of waste in our communities and towns. Littering, illegal dumping of waste, poor management of activities such as street trading all contribute to the challenge. For this reason, we have begun with the construction of Blouberg landfill site and we are putting aside a budget of **R6.6m** in the next financial year. We have also set aside **R1,8m** to purchase a compactor truck for waste collection and disposal in Molemole.

We have also adopted the approach of environmental education as one of the key ways to ensure increased knowledge and awareness of the environment among schools across the district to influence their actions where the environment is concerned. We have accordingly partnered with Wildlife and Environmental Education (Wessa) to adopt 15 schools drawn from across the district that we gave recycle bins.

We therefore commend all schools for their endeavor in taking in the initiative to promote the culture of environmental excellence and respect for our nature. It is for that course that we feel proud as CDM to celebrate cleanliness and commitment to clean and green environment with our schools.

Local economic development

According to the National Development Plan, about 90% of jobs will be created through small and expanding companies by 2030. This can only be achieved if we increase the rates of entrepreneurship activity. Therefore training, mentorship and support services are extended to local enterprises especially SMMEs, cooperatives and emerging farmers in partnership with our strategic partners such as SEDA and NYDA.

Capricorn District is one of the district with highest unemployment rates in the country and it is for this reason that we have partnered with those key stakeholders to create a conducive environment for economic growth and increase our local economic output, which stood at 24% in contribution towards Limpopo's economy.

- We are pleased to report that in the last financial year, we managed to create 2 652 jobs in our EPWP programme and the majority of beneficiaries are youth (1 377) and women (1 046). We shall continue on this path of reducing unemployment through EPWP.
- We also created partnerships with like-minded stakeholders and thus awarded bursaries to 40 students who wanted to pursue careers in engineering disciplines at FET colleges.
- Provided internship opportunity to unemployed graduates that were drawn from our database of unemployed graduates.
- We are also reviewing our tourism marketing strategy to embrace the growing dynamics of the sector for the growth of our economy.

Ladies and gentlemen, economic growth and job creation are the cornerstones of our socio-economic development and the contribution of business, especially agri-business in improving these elements is essential. We have partnered with the Department of Agriculture on agro-processing of potatoes and tomatoes in the district, especially in Molemole and Blouberg where potential is huge.

Madame Speaker, the district has signed memorandum of understanding (MoU) with the Department of Agriculture. The purpose of MoU is to develop agricultural projects such as agro-processing. The beneficiaries will be emerging farmers. We are pleased to report that a food park has been identified for the district and it will be at Aganang. This food park or the fresh produce market is the first since 1994 under the democratic government. A significant number of jobs will be created.

In the next financial year, we are setting aside **R784 000** for entrepreneurship support in schools, SMME support as well as the promotion of SMME products.

COMMUNITY SERVICES

Disaster and emergency services

Madame Speaker, disaster can befall any nation as a result of extreme weather patterns and human activities. It is for this reason that we need necessary resources and strength to counter the effects of disasters and rekindle the livelihood of the victims of disaster such as floods and fires.

We pride ourselves with partnerships we have with the Red Cross, SASSA and the Department of Cooperative Governance, Human Settlements and Traditional Affairs.

There are three fire stations in the district now and plans are well underway to establish the fourth fire station here in Aganang. The first phase of the station will start in the new financial year and the process will continue on a multi-year approach as we need about **R40m** to complete it. We will also continue with our efforts in the new financial year to refurbish the existing fire stations. Furthermore, plans are also underway to establish a disaster centre. In the new financial year, we will procure land and begin with the designs of the centre.

In our continued efforts to increase disaster management capacity of our local municipalities, we are allocating **R11m** to increase our disaster management capacity and build a fire station here in Aganang as well as a disaster centre in the financial year 2015/16.

Sport, arts and culture

With regard to arts and culture, Capricorn is a venerated cultural capital that is rich in diverse cultural heritage and generous African pride. And we therefore should provide the much needed leadership and continue to forge partnerships with key role players to support the development of arts and culture in the district. We are also keen to involve traditional leaders as champions of our heritage to share the significance of knowing about who we are and where we come and lead us in embracing co-existence of cultures through occasions such as Heritage Day celebration.

We also use sport as a vehicle to fight crime, social ills such as alcohol abuse and teen pregnancies, build social cohesion and unity among our people. We have recently launched the Executive Mayor's soccer tournament at Tibane stadium as a platform for both male and female players to showcase their talents on the field of play.

The district will pay closer attention to promote up-and-coming cultural groups by establishing partnerships with the private sector.

STRATEGIC EXECUTIVE MANAGEMENT SERVICES (SEMS)

Special focus

Madame Speaker, we have engendered social transformation programmes aimed at freeing young people from the clutches of social ills, poverty and diseases so they can be nurtured, skilled, trained and prepared to play their role in the economy.

Substance abuse, crime, prostitution, joblessness, teen pregnancy and diseases such as HIV/Aids are holding young people back, inhibit their youth development, subject them to abject poverty, putting them at greater risk of death and on the edge of subsistence before they can release their potential.

It is in our best interest to fight against all these social ills and build a friendlier society in which young people can be champions of our future. As CDM, we believe in strengthening partnerships with various role players in different sectors to promote community development; safe and healthy environments; dedication to women and youth empowerment; and promoting the interests of the most vulnerable and the less

fortunate. For example, this coming week, we will be talking to young people in Molemole, Botlokwa about the dangers of substance abuse.

Our HIV and Aids prevention and care programmes promote healthy communities in order to build a district that is fully responsive to the scourge of HIV and further reduce the infection and prevalence rate. The District Aids Council is functional and closely monitors the HIV/Aids programmes in the District.

Let us re-commit ourselves to build a society that will settle for nothing less than a society that works with us to eradicate the scourge of abuse and rape against women, girls and infants. All of us have got a responsibility to fight against violence against women. For this financial year, we set aside **R1m** to for our social transformation programmes, which among others – include establishment of a youth resource centre in one of our rural municipalities to help young people with access to computer facilities such as printing, photocopying and internet access facilities at cost of **R155 000**.

Council support

Madame Speaker, our administration is not the only role player in the realisation of our goal for a better life. The participation of multitudes of our people throughout the length and breadth of the district brings about excellence in the way we govern.

We have always undertaken measures through our ward committees to promote active citizenry based on our firm belief that the citizens are the ultimate guarantors of their lives who deserve feedback on development throughout the service delivery cycle. We have therefore set aside **R1,2m** for women's parliament, youth parliament, support our ward committees and other public participation programmes in the next financial year

Risk Management and internal audit

In building clean administration, we continue to take a zero-tolerance approach to ill-discipline, laziness and non-performance, corruption, fraud, impropriety, deceit and deviant behaviour. In fraud prevention, we've done everything possible to identify

areas where fraudulent activities are suspected and also investigated cases as we become aware of. We therefore set aside **R13m** for risk and audit that will be used for fraud prevention, security services, audit fees and memberships.

Communications

Madame Speaker, communication remains the lifeblood and backbone of our institution and we have made strides to strengthen it internally and externally by working with various stakeholders to create partnerships, engage the public through various media platforms from print to electronic and social media. Our hardwork and excellence in communication has earned us the best marketed district award in 2014 and that speaks volumes about our seriousness to sell, protect and promote the CDM brand. We have therefore set aside **R4,6m** to continue on this path.

FINANCE

Income and revenue management

Madam Speaker, with regard to municipal revenue, we have identified water supply as a viable cost recovery mechanism and a primary source of revenue. Insufficient collection of revenue affects growth of our budget adversely and we are moving to implement cost recovery measures where there are yard connections.

This intervention will help us collect our own revenue in Lebowakgomo (Lepelle Nkumpi), Mogwadi (Molemole) and Senwabarwana (Blouberg) township. This will help us reduce dependency on grants and improve our budget growth. However, in this financial year, we managed to raise **R39m** from water sales which we hope shall increase when we implement our cost recovery projects.

Spending conditional grants

Madam Speaker, we have thrown spanner in the works to ensure that all conditional grants are spent and circumvent returning any unspent portion to National Treasury. In the last financial year, misguided assertions, exaggerations and deliberate distortions were made to the public about underspending of the MIG grant. This came after the municipality underspent a portion (R130m) of the grant following the

delays in the submission of technical reports to the Department of Water and Sanitation due to low yielding boreholes and challenges with water source development.

The truth is that the municipality spent 89% of MIG and 65% of all other conditional grants including the rollover and no portion of the grants was surrendered to Treasury. This arose from unforeseen delays in the appointment of contractors and late registration of projects from the Department of water and sanitation, among other things.

However, corrective measures were taken; and after engagements with the Department of Water and Sanitation, all projects are now registered for the 2014/15 financial year. This remedial approach showed good signs as R252m was committed for MIG expenditure in 2014/2015 and R259m MIG allocation is also committed for 2015/16 financial year. Furthermore, the municipality is currently engaging the Department of Water and Sanitation and COGHSTA to commit the 2016/17 allocation as indicated in the DORA.

We remain committed to perfecting finance management system especially in the area of supply chain management; and move with speed to implement infrastructure projects such as water, reduce backlogs and improve the lives of the people of Capricorn District.

Audit performance

Madame Speaker, Capricorn District Municipality received unqualified audit opinion for the financial year 2013/14. This mammoth feat is an enormous improvement from previous audit performance and it thus embraces the Back-to-Basics approach of getting financial management right. We are pleased that the Auditor General was satisfied with our books and now the focus is on perfecting our systems towards achieving a clean audit.

We continue to work with local municipalities and the Office of the Auditor General to overcome obstacles towards clean audit. We wish not to regress to the poor audit opinions that marred the district in the past. We pride ourselves with the support of our Municipal Public Accounts Committee (MPAC), the Audit Committee,

Performance Audit as well as Risk Management Audit to boost our internal controls, risk oversight, financial reporting and compliance.

Budget 2015/16

Madame Speaker, it is our firm belief that all these programmes and IDP objectives outlined will be achieved with the budget of **R928m** that was approved by Council earlier this week. This budget comprises of **R634m** for operating expenditure and **R294m** for capital budget.

Peace, stability and friendships

The State of the District Address takes place a few days after we celebrated Africa Day – which reaffirms Pan-Africanism, the passion and goal of African unity, national integration, economic development, conflict resolution and the reduction of inequality and injustice amongst all of us as Africans.

Recently, the district participated in the Africa Day event at the University of Limpopo where the Premier had invited our brothers and sisters from the African continent to sport games. The purpose of the event was to strengthen ties of people to people as well as government to government; and above all reaffirm the friendship between African brothers and sisters.

We call upon the people of our district to continue to live in harmony and peace with fellow African brothers from outside the borders of South Africa. We urge all visitors in our district who come from abroad to help us sustain the ties we share by desisting from among other things illicit or unlicensed business activities and also to regularize their documented status.

CONCLUSION

We strongly feel it is befitting to extend a word of gratitude to our Council, our administration and everybody in the business of public service. It is through the hard work, dedication and commitment that our district has been able to be recognised in a number of awards in this financial year. These include:

- the award from SALGA for the improved municipality in financial management

- the gender mainstreaming award for being the centre of excellence in SADC
- the award for being the best marketed district
- the EPWP awards for environmental management

We pride ourselves with the support we receive from our ward committees, traditional leaders, sector departments, business community and the communities at large. We remain indebted to all of you.

I thank you all

2. COUNCIL RESOLUTION

CAPRICORN DISTRICT MUNICIPALITY



EXTRACT FROM THE MINUTES OF COUNCIL MEETING HELD ON 26 MAY 2015

ITEM

OC 12/15/6.1.1 IDP, Budget and Budget Related Policies 2015/2016

RESOLUTION

Resolved, That

(a) The following be approved :

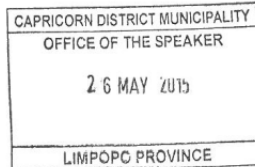
- (i) The 2015/2016 Annual Budget;
- (ii) The Reviewed 2015/2016 Integrated Development Plan;
- (iii) Adjustment of municipal tariffs for 2015/2016 by 5.9%;
- (iv) The proposed changes on the Supply Chain Management Policy, and to note that the following finance related policies previously approved remain unchanged :
 - Assets Management Policy;
 - Bad Debt Provision and Write Off Policy;
 - Delegation of Financial Powers;
 - Virement Policy;
 - Credit Control and Debt Collection Policy;
 - Indigent Policy;
 - Investment Policy; and
 - Tariffs Policy.

(v) The Budget Speech.

CERTIFIED AS A TRUE EXTRACT
FROM THE MINUTES.


NM LEKGANYANE
COUNCIL SPEAKER

26/05/2015
DATE



3. EXECUTIVE SUMMARY

2. EXECUTIVE SUMMARY

3.1 INTRODUCTION

The 2015/16 medium term budget was developed within the municipality budget framework, municipal budget and reporting frameworks and treasury guidelines.

The municipality has experienced a positive budget growth of 3.46% compared to the 2014/15 financial year. The 93% of the budget funding is based on grants and subsidies provided for by the national government. The grants are utilised to fund both operating and capital expenditure.

A total of **R 928 m** for 2015/16 medium term is proposed comprising of **R 627 m** for operating budget and **R 301 m** for capital budget.

The budget was prepared in line with the National, provincial and district priorities to ensure that services are planned according to planning guidelines.

3.2. DEMOGRAPHICS

The municipality has five local municipalities namely Polokwane, Aganang, Blouberg, Molemole and Lepelle-Nkumpi. The district is largely made up of rural areas with a lot of infrastructural backlog.

Total population of the district is estimated at 1 243 167 with household of 342 837 with forty seven percent (47,7%) of economic population unemployed and 8% who live in an informal settlements.

3.3. PAST PERFORMANCE

Capricorn District Municipality has significantly reduced its backlog on basic services provision. We have reduced our infrastructure backlog to 10.8% for water, 34.9% for sanitation (RDP level).

The municipality has budgeted R238.5 m on infrastructure projects such as water, electricity, roads, sanitations and waste management for the 2015/16 financial year.

Our level of spending on infrastructure is confirmed through the majority of households in the district having access to water and electricity.

Our strategic objectives for the medium term are as follows:

Water

- By 2015/16, 100% of the citizens of the district will have affordable , clean and portable water according to RDP standard
- To increase access to free basic water services by 10% per year
- To provide clean and safe drinking water according to SANS 241

Sanitation

- To provide sanitation service to 100% of the population by 2015/16

Electricity

- By 2015, all people in the district will have access to electricity according to set standards

Roads

- To have 5km of the District Roads surfaced by the year 2015.

3.4. FINANCIAL PERFORMANCE (2013/14 AND 2014/15)

The municipality in the previous financial year have improved in terms of budget spending, hence alternative source of revenue or funding models needs to be exploited in order to realise the millennium goals.

The increased spending is attributed to utilisation of our reserve funds.

Budget

Our budget was funded through grants and reserves. The impact of 2012/13 budget funding resulted in the municipality utilising available reserves. We are currently water service authority in four municipality's areas except Polokwane. The water business is currently not sustainable as it is funded from grants only.

3.5 BUDGET SUMMARY 2015/16 MTREF

3.5.1. Operating Budget

The operating budget increased by 3.8% from R 604m to R627m in the 2014/15 and 2015/16 financial years respectively. The budget increased in the 2015/16 budget compared to the 2014/15 financial year. The budgetary constraints realised in the 2015/16 medium term budget is due to high dependency on grant funding.

The municipality is currently the water services authority with four local municipalities operating the water business as water services provider. We have budgeted in the current year for revenue raising strategies, development and enforcement of bylaws and improving our billing systems. The projects are aimed at increasing the revenue of the district.

3.5.2. Capital Budget

Our capital budget spending is projected at around R 1,006 billion over the next three years. The 2015/16 budget realised an increase. The 2013/14 and 2014/15 financial years realised a huge amount of cash injected in the capital budget. The 2015/16 financial year capital budget has increased by 2.7% and was mainly funded by grants.

3.5.3. Budget Analysis

Personnel cost total 42% of the operating budget. Personnel costs increased by 5.6% in the 2015/16 financial year. Bulk water purchases totalled 8% of the operating budget and 15% was budgeted for repairs and maintenance.

The municipality has set aside 4% of the 2015/16 operating budget on contracted services and 12% on general expenses whereas 15% is budgeted for operating projects.

3.5.4. Capital Budget outlook and Challenges

Our capital budget realised an increase in the 2015/16 financial year. The municipality will spend a total of R 1,006m for MTREF of infrastructure assets, 79% of our budget on water infrastructure, 16% on sanitation programmes and 5% on other capital projects like Furniture, plant and equipment, vehicles and IT equipments.

3.5.4.1. WATER

A total of R 231.5m was set aside for water infrastructure projects, this budget constitute 77% of the total 2015/16 capital budget. A further R35.7m on CAPEX and on OPEX is R158m is budgeted for water (operations and maintenance) and water quality.

Although the municipality is spending a lot of its budget on water, there are still challenges relating to water in the district:

- The district is water scarce, as it does not have many primary sources of water
- 80% of the population is dependent on ground water. The capacity of boreholes is compromised as the ground water is drying out and engines are being stolen.

The challenges has a huge implication on the medium term budget .The municipality budget is planned to eradicate the remaining backlog over the medium term.

3.5.4.2. Sanitation

A total of R7m is set aside for the 2015/16 financial year for sanitation projects and also R21.4m for the medium term household sanitation projects. The sanitation backlog is currently the largest in the district. The municipality requires a huge amount of money to clear the sanitation backlog.

4. ANNUAL BUDGET TABLES (A1-A10)

DC35 Capricorn - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	34	29	27 892	37 654	37 654	37 654	39 913	42 228	44 551
Investment revenue	831	333	17 600	17 584	20 584	20 584	21 613	22 694	23 829
Transfers recognised - operational	15	17	502 136	491 226	533 601	533 601	564 860	564 699	610 646
Other own revenue	031	954	30 267	57 780	49 766	49 766	900	945	992
	365	402							
	229	162							
	64	34							
Total Revenue (excluding capital transfers and contributions)	479	484	577 895	604 244	641 605	641 605	627 286	630 566	680 018
	612	181							
Employee costs	159	176	205 496	249 045	220 650	220 650	263 160	278 414	293 715
Remuneration of councillors	380	961	9 666	11 879	12 199	12 199	10 860	11 490	12 123
Depreciation & asset impairment	8	9	79 891	80 790	80 790	80 790	81 694	82 612	82 612
Finance charges	302	094	455	450	450	450	473	497	497
Materials and bulk purchases	111	64	49 000	52 000	52 000	52 000	52 000	51 000	51 510
Transfers and grants	191	349	-	-	-	-	-	-	-
Other expenditure	441	213	-	-	-	-	-	-	-
	46	44							
	599	311	313 278	290 870	356 306	356 306	300 793	289 165	322 173
	1								
	580	800							
	222	217							
Total Expenditure	549	512	657 787	685 034	722 395	722 395	708 980	713 178	762 630
	688	852							
Surplus/(Deficit)	(70)	(28)	(79)	(80)	(80)	(80)	(81)	(82)	(82)
	076	671	892	790	790	790	694	612	612
Transfers recognised - capital	167	267	-	293 554	454 697	454 697	280 882	327 547	332 164
Contributions recognised - capital & contributed assets	088	995	-	-	-	-	-	-	-
	-	-							
Surplus/(Deficit) after capital transfers & contributions	97	239	(79)	212 764	373 907	373 907	199 188	244 935	249 552
	012	325	892						
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	97	239	(79)	212 764	373 907	373 907	199 188	244 935	249 552

	012	325	892)						
<u>Capital expenditure & funds sources</u>									
Capital expenditure	224	307							
Transfers recognised - capital	592	201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Public contributions & donations	224	307							
Borrowing	592	201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Internally generated funds	-	-	-	-	-	-	-	-	-
Total sources of capital funds	224	307							
	592	201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
<u>Financial position</u>									
Total current assets	308	298							
Total non current assets	856	740	879 583	308 369	166 521	166 521	165 105	169 929	175 430
Total current liabilities	1 348	1 539							
Total non current liabilities	387	569	1 813 449	1 741 106	1 741 106	1 741 106	1 964 052	2 230 736	2 502 629
Community wealth/Equity	281	222							
	300	091	799 572	76 183	227 430	227 430	109 984	115 837	121 187
	20	18							
	279	335	18 335	19 435	19 435	19 435	24 378	23 809	23 213
	1 355	1 597							
	663	883	1 875 126	1 953 858	1 660 763	1 660 763	1 994 795	2 261 018	2 533 660
<u>Cash flows</u>									
Net cash from (used) operating	311	247							
Net cash from (used) investing	106	512	162 263	261 682	293 078	293 078	198 715	244 438	249 055
Net cash from (used) financing	(146)	(252)	(320)	(293)	(454)	(454)	(280)	(327)	(332)
Cash/cash equivalents at the year end	487	068	957	554	697	697	882	547	164
	(2)	(2)	-	-	(1)	(1)	(1)	(950)	(850)
	214	496	-	-	325	325	000	(36)	(120)
	261	254							
	293	240	47 546	133 707	129 642	129 642	47 448	611	570
<u>Cash backing/surplus reconciliation</u>									
Cash and investments available	261	254							
Application of cash and investments	293	240	855 799	226 450	130 625	130 625	64 616	61 386	58 317
Balance - surplus (shortfall)	283	211							
	923	903	806 879	43 862	211 969	211 969	65 588	62 309	59 194
	(22)	42			(81)	(81)	(972)	(924)	(878)
	630	337	48 920	182 589	344	344			
<u>Asset management</u>									
Asset register summary (WDV)	1 348	1 539							
	387	569	1 813 449	1 741 106	1 741 106	1 741 106	1 964 052	2 230 736	2 502 629

Depreciation & asset impairment	191	111	349	64	79 891	80 790	80 790	80 790	81 694	82 612	82 612
Renewal of Existing Assets		-	-	-	36 031	33 575	47 391	47 391	44 772	49 248	37 247
Repairs and Maintenance	162	1	865	3	40 794	69 201	92 295	92 295	93 264	94 176	126 802
Free services											
Cost of Free Basic Services provided	000	9	000	9	9 000	9 000	21 206	21 206	21 206	21 206	21 206
Revenue cost of free services provided	286	1	286	1	1 286	1 286	1 286	1 286	1 286	1 286	1 286
Households below minimum service level											
Water:		-		-	-	-	-	-	-	-	-
Sanitation/sewerage:	72		72		72	72	72	72	72	72	72
Energy:		-		-	-	-	-	-	-	-	-
Refuse:		-		-	-	-	-	-	-	-	-

DC35 Capricorn - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework			
	R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard										
<i>Governance and administration</i>	163 395	177 533	270 001	468	285	315	315	257	283 550	284 304
Executive and council	57 258	55 928	61 438	81 600	74 089	74 089	812	69	73 200	76 067
Budget and treasury office	43 326	68 496	64 410	76 952	75 718	75 718	800	79	84 881	90 752
Corporate services	62 810	53 109	144 153	916	126	166	166	107	125 469	117 485
<i>Community and public safety</i>	40 256	40 286	46 096	59 896	58 278	58 278	553	75	83 966	78 079
Community and social services	16 510	9 719	8 584	18 677	14 344	14 344	185	17	18 118	18 974
Sport and recreation	-	-	-	-	-	-	-	-	-	-

Public safety	23 746	30 567	37 511	41 219	43 934	43 934	368	58	65 848	59 105
Housing	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	38 639	10 500	38 364	57 245	60 029	60 029	376	28	27 775	24 558
Planning and development	18 238	8 913	12 341	33 777	17 138	17 138	941	13	14 929	13 904
Road transport	6 307	837	4 074	5 200	5 790	5 790	382	3	5 223	3 094
Environmental protection	14 095	750	21 948	18 268	37 101	37 101	053	11	7 623	7 560
<i>Trading services</i>	404 410	523 857	223 435	189 495	125 662	119 662	964	546	562 822	625 241
Electricity	-	-	19 200	4 000	4 036	4 036	-	-	-	-
Water	404 410	523 857	204 235	689 477	782 595	782 595	473	525	545 717	607 697
Waste water management	-	-	-	13 500	62 306	62 300	491	21	17 105	17 544
Waste management	-	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	646 700	752 177	577 895	798 897	303 1 096	297 1 096	168 908		958 113	1 012 182
<u>Expenditure - Standard</u>										
<i>Governance and administration</i>	152 544	202 257	277 650	294 265	557 290	557 290	699	256	269 407	279 452
Executive and council	44 465	61 313	61 896	81 414	74 253	74 253	657	69	73 035	76 067
Budget and treasury office	55 200	78 311	64 731	76 177	74 943	74 943	800	77	82 881	86 752
Corporate services	52 879	62 633	151 023	703 107	361 141	361 141	242	109	113 491	116 633
<i>Community and public safety</i>	39 363	45 704	49 155	59 666	56 852	56 852	478	61	64 926	68 150
Community and social services	11 745	11 485	9 343	18 032	14 499	14 499	185	17	18 118	18 974
Sport and recreation	-	-	-	-	-	-	-	-	-	-
Public safety	27 618	34 219	39 812	41 634	42 353	42 353	293	44	46 808	49 176
Housing	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	26 078	17 048	53 064	57 245	75 488	75 488	376	28	27 775	24 558
Planning and development	16 596	10 591	12 345	18 934	17 754	17 754	941	13	14 929	13 904
Road transport	6 386	4 587	18 574	19 845	20 435	20 435	382	3	5 223	3 094
Environmental protection	3 096	1 869	22 145	18 466	37 299	37 299	11	11	7 623	7 560

<i>Trading services</i>	331 704	247 843	277 918	829 302	498 299	498 299	427 362	351 070	390 470
Electricity	-	-	19 200	4 000	4 036	4 036	-	-	-
Water	331 704	247 843	258 718	329 285	256 238	256 238	936 340	333 965	372 926
Waste water management	-	-	-	13 500	57 206	57 206	491 21	17 105	17 544
Waste management	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	549 688	512 852	657 787	034 685	395 722	395 722	980 708	713 178	762 630
Surplus/(Deficit) for the year	97 012	239 325	(79 892)	764 212	907 373	901 373	188 199	244 935	249 552

DC35 Capricorn - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard									
<i>Municipal governance and administration</i>	163	177	270	285	315	315	257		
Executive and council	395	533	001	468	871	871	275	283 550	284 304
Mayor and Council	57	55	61	81	74	74	69		
Municipal Manager	258	928	438	600	089	089	812	73 200	76 067
Budget and treasury office	29	24	27	31	30	30	31	31 887	33 058
Corporate services	860	168	958	591	842	842	135	41 313	43 009
Human Resources	27	31	33	50	43	43	38		
Information Technology	399	760	480	009	247	247	677		
Property Services	43	68	64	76	75	75	79	84 881	90 752
Other Admin	326	496	410	952	718	718	800		
Community and public safety	62	53	144	126	166	166	107	125 469	117 485
Information Technology	810	109	153	916	064	064	663	42 533	44 078
Other Admin	21	10	79	32	59	59	40	15 906	16 535
Other Admin	860	637	241	544	315	315	323	67 030	56 872
Other Admin	13	10	21	28	37	37	16		
Other Admin	186	242	799	989	326	326	135		
Other Admin	27	32	43	65	69	69	51		
Other Admin	763	231	114	383	423	423	205		
Other Admin	40	40	46	59	58	58	75		
Other Admin	256	286	096	896	278	278	553	83 966	78 079

Community and social services	510	16	719	9	584	8	677	18	344	14	344	14	185	17	18 118	18 974
<i>Other Community</i>	510	16	719	9	584	8	677	18	344	14	344	14	185	17	18 118	18 974
Public safety	746	23	567	30	511	37	219	41	934	43	934	43	368	58	65 848	59 105
<i>Fire</i>	915	16	653	23	816	27	333	30	162	32	162	32	372	48	55 306	48 127
<i>Other</i>	831	6	914	6	696	9	886	10	772	11	772	11	996	9	10 542	10 978
<i>Economic and environmental services</i>	639	38	500	10	364	38	245	57	029	60	029	60	376	28	27 775	24 558
Planning and development	238	18	913	8	341	12	777	33	138	17	138	17	941	13	14 929	13 904
<i>Economic Development/Planning</i>	790	13	441	7	510	10	803	28	263	13	263	13	941	13	14 929	13 904
<i>Town Planning/Building enforcement</i>	448	4	472	1	831	1	974	4	875	3	875	3	-	-	-	-
Road transport	307	6	837		074	4	200	5	790	5	790	5	382	3	5 223	3 094
<i>Roads</i>	307	6	837		074	4	200	5	790	5	790	5	382	3	5 223	3 094
Environmental protection	095	14	750		948	21	268	18	101	37	101	37	053	11	7 623	7 560
<i>Other</i>	095	14	750		948	21	268	18	101	37	101	37	053	11	7 623	7 560
<i>Trading services</i>	410	404	857	523	435	223	189	495	125	662	125	662	964	546	562 822	625 241
Electricity	-	-	-	-	200	19	000	4	036	4	036	4	-	-	-	-
<i>Electricity Distribution</i>	-	-	-	-	200	19	000	4	036	4	036	4	-	-	-	-
Water	410	404	857	523	235	204	689	477	782	595	782	595	473	525	545 717	607 697
<i>Water Distribution</i>	410	404	857	523	235	204	689	477	782	595	782	595	473	525	545 717	607 697
<i>Water Storage</i>	-	-	-	-	-	-	500	13	306	62	300	62	491	21	17 105	17 544
Waste water management	-	-	-	-	-	-	500	13	306	62	300	62	491	21	17 105	17 544
<i>Sewerage</i>	-	-	-	-	-	-	500	13	306	62	300	62	491	21	17 105	17 544
Total Revenue - Standard	700	646	177	752	895	577	798	897	303	1 096	303	1 096	168	908	958 113	1 012 182
<u>Expenditure - Standard</u>	544	152	257	202	650	277	294	265	557	290	557	290	699	256	269 407	279 452
<i>Municipal governance and administration</i>	544	152	257	202	650	277	294	265	557	290	557	290	699	256	269 407	279 452
Executive and council	44	44	61	61	61	61	81	81	74	74	74	74	69	69	73 035	76 067

<i>Mayor and Council</i>	465	313	896	414	253	253	657		
	22	27	27	30	30	30	30		
<i>Municipal Manager</i>	491	120	960	943	544	544	980	31 722	33 058
	21	34	33	50	43	43	38		
	973	193	937	471	709	709	677	41 313	43 009
Budget and treasury office	55	78	64	76	74	74	77		
	200	311	731	177	943	943	800	82 881	86 752
Corporate services	52	62	151	107	141	141	109		
<i>Human Resources</i>	879	633	023	703	361	361	242	113 491	116 633
	15	10	79	32	59	59	40		
<i>Information Technology</i>	420	637	242	546	317	317	323	42 533	44 078
	8	12	23	25	32	32	14		
<i>Other Admin</i>	831	531	025	128	725	725	938	15 425	16 100
	28	39	48	50	49	49	53		
	628	465	757	029	319	319	981	55 533	56 455
<i>Community and public safety</i>	39	45	49	59	56	56	61		
	363	704	155	666	852	852	478	64 926	68 150
Community and social services	11	11	9	18	14	14	17		
<i>Other Community</i>	745	485	343	032	499	499	185	18 118	18 974
	11	11	9	18	14	14	17		
	745	485	343	032	499	499	185	18 118	18 974
Public safety	27	34	39	41	42	42	44		
<i>Fire</i>	618	219	812	634	353	353	293	46 808	49 176
	22	26	30	30	30	30	34		
<i>Other</i>	070	635	044	673	506	506	297	36 266	38 198
	5	7	9	10	11	11	9		
	548	584	768	961	847	847	996	10 542	10 978
<i>Economic and environmental services</i>	26	17	53	57	75	75	28		
	078	048	064	245	488	488	376	27 775	24 558
Planning and development	16	10	12	18	17	17	13		
<i>Economic Development/Planning</i>	596	591	345	934	754	754	941	14 929	13 904
	14	8	10	13	13	13	13		
<i>Town Planning/Building enforcement</i>	151	881	513	958	877	877	941	14 929	13 904
	2	1	1	4	3	3			
	445	711	833	976	877	877	-	-	-
Road transport	6	4	18	19	20	20	3		
<i>Roads</i>	386	587	574	845	435	435	382	5 223	3 094
	6	4	18	19	20	20	3		
	386	587	574	845	435	435	382	5 223	3 094
Environmental protection	3	1	22	18	37	37	11		
<i>Other</i>	096	869	145	466	299	299	053	7 623	7 560
	3	1	22	18	37	37	11		
	096	869	145	466	299	299	053	7 623	7 560
<i>Trading services</i>	331	247	277	302	299	299	362		
	704	843	918	829	498	498	427	351 070	390 470
Electricity	-	-	19	4	4	4	-		
<i>Electricity Distribution</i>			19	4	4	4	-	-	-

			200	000	036	036				
Water	331	247	258	285	238	238	340			
Water Distribution	704	843	718	329	256	256	936	333 965	372 926	
Water Storage	331	247	258	285	238	238	340			
	704	843	718	329	256	256	936	333 965	372 926	
Waste water management				13	57	57	21			
Sewerage	-	-	-	500	206	206	491	17 105	17 544	
				13	57	57	21			
				500	206	206	491	17 105	17 544	
Total Expenditure - Standard	549	512	657	685	722	722	708			
	688	852	787	034	395	395	980	713 178	762 630	
Surplus/(Deficit) for the year	97	239	(79	212	373	373	199			
	012	325	892)	764	907	907	188	244 935	249 552	

DC35 Capricorn - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote									
Vote 1 - SEMS	57 258	55 928	61 438	81 600	74 089	74 089	69 812	73 200	76 067
Vote 2 - INFRASTRUCTURE	404 410	523 857	223 435	495 189	662 125	662 125	546 964	562 822	625 241
Vote 3 - CORPORATE SERVICES	62 810	53 109	144 153	126 916	166 064	166 064	107 663	125 469	117 485
Vote 4 - FINANCE	43 326	68 496	64 410	76 952	75 718	75 718	79 800	84 881	90 752
Vote 5 - DPMS	38 639	10 500	38 364	57 245	60 092	60 092	28 376	27 775	24 558
Vote 6 - COMMUNITY SERVICES	40 256	40 286	46 096	59 896	58 951	58 951	75 553	83 966	78 079
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-

Total Revenue by Vote	646 700	752 177	577 895	897 798	1 097 039	1 097 039	908 168	958 113	1 012 182
<u>Expenditure by Vote to be appropriated</u>									
Vote 1 - SEMS	44 465	61 313	61 896	81 414	74 253	74 253	69 657	73 035	76 067
Vote 2 - INFRASTRUCTURE	331 704	247 843	277 918	302 829	299 498	299 498	362 427	351 070	390 470
Vote 3 - CORPORATE SERVICES	52 879	62 633	151 023	107 703	141 361	141 361	109 242	113 491	116 633
Vote 4 - FINANCE	55 200	78 311	64 731	76 177	74 943	74 943	77 800	82 881	86 752
Vote 5 - DPEMS	26 078	17 048	53 064	57 245	75 488	75 488	28 376	27 775	24 558
Vote 6 - COMMUNITY SERVICES	39 363	45 704	49 155	59 666	56 852	56 852	61 478	64 926	68 150
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	549 688	512 852	657 787	685 034	722 395	722 395	708 980	713 178	762 630
Surplus/(Deficit) for the year	97 012	239 325	(79 892)	212 764	374 643	374 643	199 188	244 935	249 552

DC35 Capricorn - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote									
Vote 1 - SEMS	57 258	55 928	61 438	81 600	74 089	74 089	69 812	73 200	76 067
1.1 - Executive Mayor's Office	16 702	15 406	14 567	19 103	17 922	17 922	18 204	18 643	19 465
1.2 - Office of the Chief Whip	2 297	1 412	1 582	2 271	1 875	1 875	2 181	1 885	1 977
1.3 - Council Support/Office of the Speaker	4 179	3 141	6 417	5 739	5 962	5 962	6 130	6 488	6 738
1.4 - Special Focus	6 681	4 209	5 392	4 478	5 083	5 083	4 620	4 871	4 878
1.5 - Municipal Manager's Office	7 521	8 284	6 449	20 617	9 687	9 687	4 771	4 730	4 953
1.6 - Communications	6 723	6 496	9 794	9 230	11 219	11 219	9 618	10 126	10 382
1.7 - Internal Audit	6 501	8 844	5 630	4 846	5 539	5 539	4 631	4 892	5 094

1.8 - Risk Management	5 453	6 300	8 243	11 160	14 370	14 370	15 116	16 654	17 474
1.9 - Inter- Governmental Relations	1 093	1 011	597	1 402	677	677	1 356	1 531	1 589
1.10 - Institutional Policy and Research	108	824	2 768	2 756	1 757	1 757	3 185	3 380	3 517
Vote 2 - INFRASTRUCTURE	404 410	523 857	223 435	495 189	662 125	662 125	546 964	562 822	625 241
2.1 - Infrastructure Manager	30 845	23 660	42 027	11 426	34 965	34 965	1 633	1 726	1 816
2.2 - Water Development Planning	248 460	444 089	47 038	18 790	67 517	67 517	60 262	57 321	90 069
2.3 - Water Operations and Maintenance	113 625	48 620	118 752	229 550	226 948	226 948	255 467	266 745	297 052
2.4 - Water Quality	6 076	3 322	7 870	13 138	13 999	13 999	15 131	9 759	9 878
2.5 - Water implementation/QS	1 417	1 120	3 556	222 285	318 695	318 695	200 390	212 470	210 910
2.6 - Projects ISD	3 987	3 047	4 193	-	-	-	1 147	1 212	1 269
2.7 - Project Management Unit (PMU)	-	-	-	-	-	-	12 934	13 589	14 247
Vote 3 - CORPORATE SERVICES	62 810	53 109	144 153	126 916	166 064	166 064	107 663	125 469	117 485
3.1 - Corporate Service Manager	1 992	2 136	1 591	1 711	1 180	1 180	2 125	2 245	2 362
3.2 - Information and Knowledge Management	13 186	10 242	21 799	28 989	37 326	37 326	16 135	15 906	16 535
3.3 - Human Resource Management	21 860	10 637	79 241	32 544	59 315	59 315	40 323	42 533	44 078
3.4 - Administration and Logistics	22 499	24 055	36 723	57 113	62 332	62 332	42 984	59 413	48 982
3.5 - Legal and Contracts	3 273	6 039	4 799	6 559	5 911	5 911	6 096	5 372	5 528
Vote 4 - FINANCE	43 326	68 496	64 410	76 952	75 718	75 718	79 800	84 881	90 752
4.1 - Office of the CFO	3 377	5 026	5 357	4 336	5 644	5 644	5 420	6 803	6 904
4.2 - Budget and Treasury	3 200	1 464	3 497	5 138	4 392	4 392	5 365	5 674	5 953
4.3 - Expenditure	8 198	6 572	5 534	4 603	5 879	5 879	4 495	4 752	5 005
4.4 - Supply Chain Management	3 499	2 110	10 174	14 757	12 381	12 381	14 025	14 631	15 234
4.5 - Income	25 052	53 324	39 848	48 118	47 422	47 422	50 495	53 021	57 656
Vote 5 - DPEMS	38 639	10 500	38 364	57 245	60 092	60 092	28 376	27 775	24 558

5.1 - DPMS Manager	1 545	1 744	1 936	17 396	1 948	1 948	2 097	2 216	2 328
5.2 - Integrated Development Planning	3 133	3 169	4 353	4 902	4 873	4 873	8 177	8 809	7 008
5.3 - Town & Regional Planning	4 448	1 472	1 831	4 974	3 875	3 875			
5.4 - Local Economic Development	9 112	2 528	4 221	6 505	6 505	6 505	3 667	3 904	4 568
5.5 - Environmental Management	14 095	750	21 948	18 268	37 101	37 101	11 053	7 623	7 560
5.6 - Transport	6 307	837	4 074	5 200	5 790	5 790	3 382	5 223	3 094
Vote 6 - COMMUNITY SERVICES	40 256	40 286	46 096	59 896	58 951	58 951	75 553	83 966	78 079
6.1 - Community Services Manager	6 582	2 204	2 989	3 684	2 284	2 284	3 123	3 274	3 417
6.2 - Fire and Rescue services	16 915	23 653	27 816	30 333	32 535	32 535	48 372	55 306	48 127
6.3 - Disaster Management Services	6 831	6 914	9 696	10 886	11 852	11 852	9 996	10 542	10 978
6.4 - Environmental Health	9 928	7 515	5 595	14 993	12 280	12 280	14 062	14 844	15 557
Total Revenue by Vote	646 700	752 177	577 895	897 798	1 097 039	1 097 039	908 168	958 113	1 012 182
<u>Expenditure by Vote</u>									
Vote 1 - SEMS	44 465	61 313	61 896	81 414	74 253	74 253	69 657	73 035	76 067
1.1 - Executive Mayor's Office	11 838	16 436	14 567	18 603	17 922	17 922	18 204	18 643	19 465
1.2 - Office of the Chief Whip	1 971	1 412	1 582	2 271	1 875	1 875	2 181	1 885	1 977
1.3 - Council Support/Office of the Speaker	3 380	5 594	6 419	5 741	5 964	5 964	6 130	6 488	6 738
1.4 - Special Focus	5 302	3 678	5 392	4 328	4 783	4 783	4 465	4 706	4 878
1.5 - Municipal Manager's Office	9 212	8 284	6 449	20 618	9 688	9 688	4 771	4 730	4 953
1.6 - Communications	5 264	6 791	9 799	9 235	11 224	11 224	9 618	10 126	10 382
1.7 - Internal Audit	4 657	8 844	5 630	4 846	5 539	5 539	4 631	4 892	5 094
1.8 - Risk Management		6 300	8 243	11 160	14 370	14 370	15 116	16 654	17 474
1.9 - Inter- Governmental Relations	1 288	3 149	1 048	1 858	1 133	1 133	1 356	1 531	1 589
1.10 - Institutional Policy and Research	1 552	824	2 768	2 756	1 757	1 757	3 185	3 380	3 517
Vote 2 - INFRASTRUCTURE	331 704	247 843	277 918	302 829	299 498	299 498	362 427	351 070	390 470
2.1 - Infrastructure Manager	8 569	21 031	42 027	11 426	13 490	13 490	1 633	1 726	1 816
2.2 - Water Development Planning	161 371	166 358	102 633	71 348	79 388	79 388	105 252	91 268	92 057
2.3 - Water Operations and Maintenance	128 359	50 693	120 482	201 923	188 692	188 692	219 695	226 497	263 805
2.4 - Water Quality	4 676	5 262	7 870	11 538	10 185	10 185	15 131	9 759	9 878
2.5 - Water implementation/QS	25 669	1 120	430	6 307	7 457	7 457	6 635	7 019	7 398
2.6 - Projects ISD	3 060	3 378	4 476	287	287	287	1 147	1 212	1 269
2.7 - Project Management Unit (PMU)							12 934	13 589	14 247

Vote 3 - CORPORATE SERVICES	52 879	62 633	151 023	107 703	141 361	141 361	109 242	113 491	116 633
3.1 - Corporate Service Manager	1 797	2 524	1 612	1 733	1 202	1 202	2 125	2 245	2 362
3.2 - Information and Knowledge Management	8 831	12 531	23 025	25 128	32 725	32 725	14 938	15 425	16 100
3.3 - Human Resource Management	15 420	10 637	79 242	32 546	59 317	59 317	40 323	42 533	44 078
3.4 - Administration and Logistics	23 794	30 901	42 345	41 737	42 206	42 206	45 760	47 916	48 565
3.5 - Legal and Contracts	3 037	6 039	4 799	6 559	5 911	5 911	6 096	5 372	5 528
Vote 4 - FINANCE	55 200	78 311	64 731	76 177	74 943	74 943	77 800	82 881	86 752
4.1 - Office of the CFO	3 082	5 026	5 357	4 336	5 644	5 644	5 420	6 803	6 904
4.2 - Budget and Treasury	3 533	1 469	3 497	5 138	4 392	4 392	5 365	5 674	5 953
4.3 - Expenditure	6 457	9 106	5 849	4 922	6 198	6 198	4 495	4 752	5 005
4.4 - Supply Chain Management	3 104	2 232	10 174	14 757	12 381	12 381	14 025	14 631	15 234
4.5 - Income	39 023	60 478	39 854	47 024	46 328	46 328	48 495	51 021	53 656
Vote 5 - DPEMS	26 078	17 048	53 064	57 245	75 488	75 488	28 376	27 775	24 558
5.1 - DPEMS Manager	1 397	1 744	1 939	1 940	1 951	1 951	2 097	2 216	2 328
5.2 - Integrated Development Planning	7 330	3 961	4 353	4 902	4 873	4 873	8 177	8 809	7 008
5.3 - Town & Regional Planning	2 445	1 711	1 833	4 976	3 877	3 877			
5.4 - Local Economic Development	5 424	3 175	4 221	7 116	7 053	7 053	3 667	3 904	4 568
5.5 - Environmental Management	3 096	1 869	22 145	18 466	37 299	37 299	11 053	7 623	7 560
5.6 - Transport	6 386	4 587	18 574	19 845	20 435	20 435	3 382	5 223	3 094
Vote 6 - COMMUNITY SERVICES	39 363	45 704	49 155	59 666	56 852	56 852	61 478	64 926	68 150
6.1 - Community Services Manager	3 442	3 819	3 594	2 885	2 223	2 223	3 123	3 274	3 417
6.2 - Fire and Rescue services	22 070	26 635	30 044	30 673	30 506	30 506	34 297	36 266	38 198
6.3 - Disaster Management Services	5 548	7 584	9 768	10 961	11 847	11 847	9 996	10 542	10 978
6.4 - Environmental Health	8 303	7 665	5 749	15 147	12 276	12 276	14 062	14 844	15 557
Total Expenditure by Vote	549 688	512 852	657 787	685 034	722 395	722 395	708 980	713 178	762 630
Surplus/(Deficit) for the year	97 012	239 325	(79 892)	212 764	374 643	374 643	199 188	244 935	249 552

DC35 Capricorn - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework
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R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source									
Property rates	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
Service charges - water revenue	34 831	29 333	27 892	37 654	37 654	37 654	35 958	38 043	40 136
Service charges - sanitation revenue	-	-	-	-	-	-	3 955	4 185	4 415
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-
Interest earned - external investments	15 031	17 954	17 600	17 584	20 584	20 584	21 613	22 694	23 829
Interest earned - outstanding debtors	4 160	5 444	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-
Transfers recognised - operational	365	402	502	491	533	-	-	-	-
Other revenue	229	162	136	226	601	533 601	564 860	564 699	610 646
Gains on disposal of PPE	60 361	29 035	30 267	57 780	49 766	49 766	900	945	992
Total Revenue (excluding capital transfers and contributions)	479	484	577	604	641	641 605	627 286	630 566	680 018
	612	181	895	244	605				
Expenditure By Type									
Employee related costs	159	176	205	249	220	-	-	-	-
Remuneration of councillors	380	961	496	045	650	220 650	263 160	278 414	293 715
Debt impairment	8 302	9 094	9 666	11 879	12 199	12 199	10 860	11 490	12 123
Depreciation & asset impairment	59 375	52 540	27 892	26 358	26 358	26 358	31 930	33 782	35 641
Finance charges	111	-	-	-	-	-	-	-	-
Bulk purchases	191	64 349	79 891	80 790	80 790	80 790	81 694	82 612	82 612
Other materials	441	213	455	450	450	450	473	497	497
Contracted services	46 599	44 311	49 000	52 000	52 000	52 000	52 000	51 000	51 510
Transfers and grants	3 957	4 819	23 021	22 625	24 655	24 655	25 768	27 784	28 390
Other expenditure	1 580	800	-	-	-	-	-	-	-
Loss on disposal of PPE	158	158	262	241	305	-	-	-	-
Total Expenditure	791	594	366	887	293	305 293	243 095	227 599	258 142
	72	1 171	-	-	-	-	-	-	-
Total Expenditure	549	512	657	685	722	722 395	708 980	713 178	762 630
	688	852	787	034	395				
Surplus/(Deficit)	(70	(28	(79	(80	(80	(80 790)	(81 694)	(82 612)	(82 612)
	076)	671)	892)	790)	790)				
Transfers recognised - capital	167	267	-	293	454	-	-	-	-
Contributions recognised - capital	088	995	-	554	697	454 697	280 882	327 547	332 164
	-	-	-	-	-	-	-	-	-

Contributed assets									
Surplus/(Deficit) after capital transfers & contributions	97 012	239 325	(79 892)	212 764	373 907	373 907	199 188	244 935	249 552
Taxation									
Surplus/(Deficit) after taxation	97 012	239 325	(79 892)	212 764	373 907	373 907	199 188	244 935	249 552
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	97 012	239 325	(79 892)	212 764	373 907	373 907	199 188	244 935	249 552
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	97 012	239 325	(79 892)	212 764	373 907	373 907	199 188	244 935	249 552

DC35 Capricorn - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Capital expenditure - Vote</u>									
<u>Multi-year expenditure to be appropriated</u>									
Vote 1 - SEMS	-	-	-	-	-	-	-	-	-
Vote 2 - INFRASTRUCTURE	180 591	285 038	279 361	66 000	69 772	69 772	125 995	214 358	61 931
Vote 3 - CORPORATE SERVICES	17 179	-	-	-	-	-	-	-	-
Vote 4 - FINANCE	-	-	-	-	-	-	-	-	-
Vote 5 - DPEMS	21 740	5 072	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	5 083	-	2 280	2 000	3 996	3 996	14 075	19 040	9 929
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-	-	-

Capital multi-year expenditure sub-total	224 592	290 110	281 641	68 000	73 768	73 768	140 070	233 398	71 860
<u>Single-year expenditure to be appropriated</u>									
Vote 1 - SEMS	–	–	150	150	300	300	155	165	–
Vote 2 - INFRASTRUCTURE	–	–	10 492	198 149	347 884	347 884	148 364	89 208	265 216
Vote 3 - CORPORATE SERVICES	–	11 161	17 430	26 155	31 645	31 645	11 043	24 826	13 700
Vote 4 - FINANCE	–	–	–	1 100	1 100	1 100	2 000	2 000	4 000
Vote 5 - DPEMS	–	5 930	16 048	–	–	–	–	–	–
Vote 6 - COMMUNITY SERVICES	–	–	–	–	–	–	–	–	–
Vote 7 - [NAME OF VOTE 7]	–	–	–	–	–	–	–	–	–
Vote 8 - [NAME OF VOTE 8]	–	–	–	–	–	–	–	–	–
Vote 9 - [NAME OF VOTE 9]	–	–	–	–	–	–	–	–	–
Vote 10 - [NAME OF VOTE 10]	–	–	–	–	–	–	–	–	–
Vote 11 - [NAME OF VOTE 11]	–	–	–	–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]	–	–	–	–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]	–	–	–	–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]	–	–	–	–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	–	17 091	44 119	225 554	380 930	380 930	161 562	116 199	282 916
Total Capital Expenditure - Vote	224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
<u>Capital Expenditure - Standard</u>									
<i>Governance and administration</i>	17 179	11 161	17 760	27 405	33 045	33 045	13 198	26 991	17 700
Executive and council			150	150	300	300	155	165	–
Budget and treasury office				1 100	1 100	1 100	2 000	2 000	4 000
Corporate services	17 179	11 161	17 610	26 155	31 645	31 645	11 043	24 826	13 700
<i>Community and public safety</i>	5 083	–	2 100	2 000	3 996	3 996	14 075	19 040	9 929
Community and social services									
Sport and recreation	1 868								
Public safety	3 214		2 100	2 000	3 996	3 996	14 075	19 040	9 929
Housing									
Health									
<i>Economic and environmental services</i>	47 465	11 003	16 048	–	5 486	5 486	–	–	–
Planning and development									
Road transport	25 725	5 930	15 890		5 486	5 486			
Environmental protection	21 740	5 072	158						
<i>Trading services</i>	154 866	285 038	289 853	264 149	412 171	412 171	274 359	303 566	327 147

Electricity									
Water	127 361	285 038	279 361	262 549	407 384	407 384	267 359	296 566	327 147
Waste water management	27 506		10 492	1 600	4 787	4 787	7 000	7 000	-
Waste management									
<i>Other</i>									
Total Capital Expenditure - Standard	224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Funded by:									
National Government	224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Provincial Government									
District Municipality									
Other transfers and grants									
Transfers recognised - capital	224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Public contributions & donations									
Borrowing									
Internally generated funds									
Total Capital Funding	224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776

DC35 Capricorn - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Capital expenditure - Municipal Vote</u>									
<u>Multi-year expenditure appropriation</u>									
Vote 2 - INFRASTRUCTURE	180 591	285 038	279 361	66 000	69 772	69 772	125 995	214 358	61 931
2.1 - Infrastructure Manager							-	-	-
2.2 - Water Development Planning	138 520	285 038	249 167	66 000	69 772	69 772	125 995	214 358	61 931
2.3 - Water Operations and Maintenance	16 346		25 539				-	-	-
2.4 - Water Quality			4 656				-	-	-
2.5 - Water implementation/QS							-	-	-

2.6 - Projects ISD	25 725							-	-	-
2.7 - Project Management Unit (PMU)								-	-	-
								-	-	-
								-	-	-
								-	-	-
Vote 3 - CORPORATE SERVICES	17 179	-	-	-	-	-	-	-	-	-
3.1 - Corporate Service Manager								-	-	-
3.2 - Information and Knowledge Management	1 670							-	-	-
3.3 - Human Resource Management								-	-	-
3.4 - Administration and Logistics	15 509							-	-	-
3.5 - Legal and Contracts								-	-	-
Vote 5 - DPEMS	21 740	5 072	-	-	-	-	-	-	-	-
5.1 - DPEMS Manager								-	-	-
5.2 - Integrated Development Planning								-	-	-
5.3 - Town & Regional Planning								-	-	-
5.4 - Local Economic Development								-	-	-
5.5 - Environmental Management	21 740	5 072						-	-	-
5.6 - Transport								-	-	-
								-	-	-
								-	-	-
								-	-	-
Vote 6 - COMMUNITY SERVICES	5 083	-	2 280	2 000	3 996	3 996	14 075	19 040	9 929	
6.1 - Community Services Manager							-	-	-	
6.2 - Fire and Rescue services	1 868			2 000	3 996	3 996	14 075	19 040	9 929	
6.3 - Disaster Management Services	3 214		2 280				-	-	-	
6.4 - Environmental Health							-	-	-	
Capital multi-year expenditure sub-total	224 592	290 110	281 641	68 000	73 768	73 768	140 070	233 398	71 860	
<u>Capital expenditure - Municipal Vote</u>										
<u>Single-year expenditure appropriation</u>										
Vote 1 - SEMS	-	-	150	150	300	300	155	165	-	
1.1 - Executive Mayor's Office										
1.2 - Office of the Chief Whip										
1.3 - Council Support/Office of the Speaker										
1.4 - Special Focus			150	150	300	300	155	165	-	
1.5 - Municipal Manager's Office										

1.6 - Communications									
1.7 - Internal Audit									
1.8 - Risk Management									
1.9 - Inter- Governmental Relations									
1.10 - Institutional Policy and Research									
Vote 2 - INFRASTRUCTURE	-	-	10 492	198	347	347			
2.1 - Infrastructure Manager				149	884	884	148 364	89 208	265 216
2.2 - Water Development Planning					5 486	5 486			
2.3 - Water Operations and Maintenance				29 375	40 004	40 004	35 772	40 248	33 247
2.4 - Water Quality				1 600	1 600	1 600			
2.5 - Water implementation/QS				167	300	300			
2.6 - Projects ISD			10 492	174	795	795	112 592	48 960	231 969
2.7 - Project Management Unit (PMU)									
Vote 3 - CORPORATE SERVICES	-	11 161	17 430	26 155	31 645	31 645	11 043	24 826	13 700
3.1 - Corporate Service Manager									
3.2 - Information and Knowledge Management		3 074	2 429	5 100	5 841	5 841	2 450	1 746	1 700
3.3 - Human Resource Management									
3.4 - Administration and Logistics		8 087	15 001	21 055	25 805	25 805	8 593	23 080	12 000
3.5 - Legal and Contracts									
Vote 4 - FINANCE	-	-	-	1 100	1 100	1 100	2 000	2 000	4 000
4.1 - Office of the CFO									
4.2 - Budget and Treasury									
4.3 - Expenditure									
4.4 - Supply Chain Management									
4.5 - Income				1 100	1 100	1 100	2 000	2 000	4 000

Vote 5 - DPEMS	-	5 930	16 048	-	-	-	-	-	-
5.1 - DPEMS Manager									
5.2 - Integrated Development Planning									
5.3 - Town & Regional Planning									
5.4 - Local Economic Development									
5.5 - Environmental Management			158						
5.6 - Transport		5 930	15 890						
Capital single-year expenditure sub-total	-	17 091	44 119	225 554	380 930	380 930	161 562	116 199	282 916
Total Capital Expenditure	224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776

DC35 Capricorn - Table A6 Budgeted Financial Position

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
ASSETS									
Current assets									
Cash	0	1	10 579	10	10	10	10	10	10
Call investment deposits	261 293	254 239	845 221	226 440	130 615	130 615	64 606	61 376	58 307
Consumer debtors	33 858	7 822	16 189	76 642	30 619	30 619	94 074	102 519	111 429
Other debtors	10 235	32 429	6 022	5 277	5 277	5 277	4 749	4 274	3 847
Current portion of long-term receivables									
Inventory	3 470	4 249	1 572				1 667	1 750	1 837
Total current assets	308 856	298 740	879 583	308 369	166 521	166 521	165 105	169 929	175 430
Non current assets									
Long-term receivables									
Investments									

Investment property									
Investment in Associate									
Property, plant and equipment	1 344 913	1 535 810	1 813 449	1 741 106	1 741 106	1 741 106	1 961 044	2 228 029	2 500 193
Agricultural									
Biological									
Intangible	3 474	3 759	-				3 007	2 706	2 436
Other non-current assets									
Total non current assets	1 348 387	1 539 569	1 813 449	1 741 106	1 741 106	1 741 106	1 964 052	2 230 736	2 502 629
TOTAL ASSETS	1 657 242	1 838 309	2 693 032	2 049 475	1 907 628	1 907 628	2 129 157	2 400 665	2 678 060
LIABILITIES									
Current liabilities									
Bank overdraft									
Borrowing	-	-	-	-	-	-	-	-	-
Consumer deposits									
Trade and other payables	273 216	213 336	788 020	76 183	227 430	227 430	100 742	106 042	110 804
Provisions	8 084	8 755	11 551				9 241	9 796	10 383
Total current liabilities	281 300	222 091	799 572	76 183	227 430	227 430	109 984	115 837	121 187
Non current liabilities									
Borrowing	1 110	-	-	-	-	-	3 971	2 383	715
Provisions	19 169	18 335	18 335	19 435	19 435	19 435	20 406	21 427	22 498
Total non current liabilities	20 279	18 335	18 335	19 435	19 435	19 435	24 378	23 809	23 213
TOTAL LIABILITIES	301 580	240 426	817 906	95 617	246 865	246 865	134 361	139 647	144 400
NET ASSETS	1 355 663	1 597 883	1 875 126	1 953 858	1 660 763	1 660 763	1 994 795	2 261 018	2 533 660
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	1 353 675	1 595 895	1 873 138	1 951 870	1 660 763	1 660 763	1 994 795	2 261 018	2 533 660
Reserves	1 988	1 988	1 988	1 988	-	-	-	-	-
Minorities' interests									
TOTAL COMMUNITY WEALTH/EQUITY	1 355 663	1 597 883	1 875 126	1 953 858	1 660 763	1 660 763	1 994 795	2 261 018	2 533 660

DC35 Capricorn - Table A7 Budgeted Cash Flows

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates, penalties & collection charges		2					-	-	-
Service charges	985	272	-	37 654	37 654	37 654	7 983	8 446	8 910
Other revenue	590	664					900	945	992
Government - operating	666	464	501 360	491 226	533 601	533 601	564 860	564 699	610 646
Government - capital	15	17	326 261	293 554	454 697	454 697	280 882	327 547	332 164
Interest	031	954	17 600	17 584	20 584	20 584	21 613	22 694	23 829
Dividends							-	-	-
Payments									
Suppliers and employees	(293 555)	(436 964)	(682 503)	(577 886)	(753 009)	(753 009)	(677 050)	(679 396)	(726 989)
Finance charges	(441)	(213)	(455)	(450)	(450)	(450)	(473)	(497)	(497)
Transfers and Grants	(1 580)						-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES	311 106	247 512	162 263	261 682	293 078	293 078	198 715	244 438	249 055
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE							-	-	-
Decrease (Increase) in non-current debtors							-	-	-
Decrease (increase) other non-current receivables							-	-	-
Decrease (increase) in non-current investments							-	-	-
Payments									
Capital assets	(146 487)	(252 068)	(320 957)	(293 554)	(454 697)	(454 697)	(280 882)	(327 547)	(332 164)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(146 487)	(252 068)	(320 957)	(293 554)	(454 697)	(454 697)	(280 882)	(327 547)	(332 164)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									

Short term loans							-	-	-	
Borrowing long term/refinancing							-	-	-	
Increase (decrease) in consumer deposits							-	-	-	
Payments										
Repayment of borrowing	214	(2)	(2)			(1 325)	(1 325)	(1 000)	(950)	(850)
NET CASH FROM/(USED) FINANCING ACTIVITIES	214	(2)	(2)	-	-	(1 325)	(1 325)	(1 000)	(950)	(850)
NET INCREASE/ (DECREASE) IN CASH HELD	405	162	(7)	(158 694)	(31 872)	(162 945)	(162 945)	(83 167)	(84 059)	(83 959)
Cash/cash equivalents at the year begin:	888	98	261	206 240	165 579	292 587	292 587	130 615	47 448	(36 611)
Cash/cash equivalents at the year end:	293	261	254	47 546	133 707	129 642	129 642	47 448	(36 611)	(120 570)

DC35 Capricorn - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Cash and investments available</u>									
Cash/cash equivalents at the year end	261 293	254 240	47 546	133 707	129 642	129 642	47 448	(36 611)	(120 570)
Other current investments > 90 days	0	0	808 253	92 743	983	983	17 168	97 996	178 887
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	261 293	254 240	855 799	226 450	130 625	130 625	64 616	61 386	58 317
<u>Application of cash and investments</u>									
Unspent conditional transfers	112 862	107 168	151 247	-	151 247	151 247	20 751	22 050	22 612
Unspent borrowing	-	-	-	-	-	-	-	-	-
Statutory requirements	11 143		(9 691)						
Other working capital requirements	159 917	104 735	636 773	43 862	60 722	60 722	58 484	60 763	63 127
Other provisions			28 550						
Long term investments committed	-	-	-	-	-	-	-	-	-

Reserves to be backed by cash/investments							(13 646)	(20 503)	(26 545)
Total Application of cash and investments:	283 923	211 903	806 879	43 862	211 969	211 969	65 588	62 309	59 194
Surplus(shortfall)	(22 630)	42 337	48 920	182 589	(81 344)	(81 344)	(972)	(924)	(878)

DC35 Capricorn - Table A9 Asset Management

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
CAPITAL EXPENDITURE									
<u>Total New Assets</u>	224	307							
	592	201	289 730	259 979	403 306	403 306	256 860	300 349	317 529
Infrastructure - Road transport	12								
	718	-	15 890	-	-	-	-	-	-
Infrastructure - Electricity	12								
	144	-	-	-	-	-	-	-	-
Infrastructure - Water	145	297							
	207	606	253 822	231 574	372 565	372 565	231 587	256 318	293 900
Infrastructure - Sanitation	31								
	360	-	-	-	-	-	-	-	-
Infrastructure - Other	21								
	340	-	-	-	-	-	-	-	-
Infrastructure	222	297							
	768	606	269 712	231 574	372 565	372 565	231 587	256 318	293 900
Community		9							
	-	596	2 250	2 150	4 296	4 296	14 230	19 205	9 929
Heritage assets									
	-	-	-	-	-	-	-	-	-
Investment properties									
	-	-	-	-	-	-	-	-	-
Other assets	1								
	824	-	17 768	26 255	26 446	26 446	11 043	24 826	13 700
Agricultural Assets									
	-	-	-	-	-	-	-	-	-
Biological assets									
	-	-	-	-	-	-	-	-	-
Intangibles									
	-	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>									
	-	-	36 031	33 575	47 391	47 391	44 772	49 248	37 247
Infrastructure - Road transport									
	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity									
	-	-	-	-	-	-	-	-	-

<i>Infrastructure - Water</i>	-	-	25 539	30 475	41 104	41 104	37 772	42 248	37 247
<i>Infrastructure - Sanitation</i>	-	-	10 492	1 600	4 787	4 787	7 000	7 000	-
<i>Infrastructure - Other</i>	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	36 031	32 075	45 891	45 891	44 772	49 248	37 247
Community	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	1 500	1 500	1 500	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Total Capital Expenditure									
<i>Infrastructure - Road transport</i>	12	-	15 890	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>	718	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>	144	297	279 361	262 049	413 669	413 669	269 359	298 566	331 147
<i>Infrastructure - Sanitation</i>	145	606	10 492	1 600	4 787	4 787	7 000	7 000	-
<i>Infrastructure - Other</i>	207	-	-	-	-	-	-	-	-
Infrastructure	31	222	305 743	263 649	418 456	418 456	276 359	305 566	331 147
Community	360	596	2 250	2 150	4 296	4 296	14 230	19 205	9 929
Heritage assets	21	-	-	-	-	-	-	-	-
Investment properties	340	-	-	-	-	-	-	-	-
Other assets	1	-	17 768	27 755	27 946	27 946	11 043	24 826	13 700
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	224	307	325 761	293 554	450 697	450 697	301 632	349 597	354 776
ASSET REGISTER SUMMARY - PPE (WDV)									
<i>Infrastructure - Road transport</i>	205	197	1 880	179 378	179 378	179 378	-	-	-
<i>Infrastructure - Electricity</i>	716	776	-	879	879	879	791	712	641
<i>Infrastructure - Water</i>	1	1	1 742 785	1 511 602	1 511 602	1 511 602	1 783 661	2 075 997	2 405 207
	287	083	-	-	-	-	-	-	-
	1 013	1 218	-	-	-	-	-	-	-
	548	131	-	-	-	-	-	-	-

<i>Infrastructure - Sanitation</i>	20	18							
<i>Infrastructure - Other</i>	151	675	35 869	17 198	17 198	17 198	21 778	25 900	23 310
	-	-							
	1 240	1 435							
Infrastructure	703	666	1 780 534	1 709 056	1 709 056	1 709 056	1 806 230	2 102 609	2 429 158
Community									
Heritage assets									
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	104	100							
Agricultural Assets	210	144	32 915	32 050	32 050	32 050	154 815	125 421	71 036
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	3	3							
	474	759	-	-	-	-	3 007	2 706	2 436
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	1 348	1 539							
	387	569	1 813 449	1 741 106	1 741 106	1 741 106	1 964 052	2 230 736	2 502 629
EXPENDITURE OTHER ITEMS									
Depreciation & asset impairment	111	64							
	191	349	79 891	80 790	80 790	80 790	81 694	82 612	82 612
Repairs and Maintenance by Asset Class	1	3							
<i>Infrastructure - Road transport</i>	162	865	40 794	69 201	92 295	92 295	93 264	94 176	126 802
<i>Infrastructure - Electricity</i>	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>	-	-	35 000	65 091	85 460	85 460	87 147	87 753	120 379
<i>Infrastructure - Sanitation</i>	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	35 000	65 091	85 460	85 460	87 147	87 753	120 379
Community	-	-	5 794	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	1	3							
	162	865	-	4 110	6 835	6 835	6 117	6 423	6 423
TOTAL EXPENDITURE OTHER ITEMS	112	68							
	353	214	120 686	149 991	173 085	173 085	174 958	176 788	209 414
<i>Renewal of Existing Assets as % of total capex</i>	0.0%	0.0%	11.1%	11.4%	10.5%	10.5%	14.8%	14.1%	10.5%
<i>Renewal of Existing Assets as % of deprecn"</i>	0.0%	0.0%	45.1%	41.6%	58.7%	58.7%	54.8%	59.6%	45.1%
<i>R&M as a % of PPE</i>	0.1%	0.3%	2.2%	4.0%	5.3%	5.3%	4.8%	4.2%	5.1%
<i>Renewal and R&M as a % of PPE</i>	0.0%	0.0%	4.0%	6.0%	8.0%	8.0%	7.0%	6.0%	7.0%

DC35 Capricorn - Table A10 Basic service delivery measurement

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Household service targets</u>									
<u>Water:</u>									
Piped water inside dwelling	12 000	12 000	12 000	12 000	12 000	12 000	12 000	12 000	12 000
Piped water inside yard (but not in dwelling)	61 000	61 000	61 000	61 000	61 000	61 000	61 000	61 000	61 000
Using public tap (at least min.service level)	59 000	59 000	59 000	59 000	59 000	59 000	59 000	59 000	59 000
Other water supply (at least min.service level)	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000	20 000
<i>Minimum Service Level and Above sub-total</i>	152 000	152 000	152 000	152 000	152 000	152 000	152 000	152 000	152 000
Using public tap (< min.service level)									
Other water supply (< min.service level)									
No water supply									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	152 000	152 000	152 000	152 000	152 000	152 000	152 000	152 000	152 000
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)									
Flush toilet (with septic tank)									
Chemical toilet									
Pit toilet (ventilated)									
Other toilet provisions (> min.service level)	88 000	88 000	88 000	88 000	88 000	88 000	88 000	88 000	88 000

<i>Minimum Service Level and Above sub-total</i>	88 000	88 000	88 000	88 000	88 000	88 000	88 000	88 000	88 000
Bucket toilet									
Other toilet provisions (< min.service level)	66 000	66 000	66 000	66 000	66 000	66 000	66 000	66 000	66 000
No toilet provisions	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000	6 000
<i>Below Minimum Service Level sub-total</i>	72 000	72 000	72 000	72 000	72 000	72 000	72 000	72 000	72 000
Total number of households	160 000	160 000	160 000	160 000	160 000	160 000	160 000	160 000	160 000
<u>Energy:</u>									
Electricity (at least min.service level)									
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Electricity (< min.service level)									
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Refuse:</u>									
Removed at least once a week									
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Removed less frequently than once a week									
Using communal refuse dump									
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-

Households receiving Free Basic Service										
Water (6 kilolitres per household per month)	694	33	694	33	694	33	33 694	33 694	33 694	33 694
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)										
Cost of Free Basic Services provided (R'000)										
Water (6 kilolitres per household per month)	000	9	000	9	000	9	9 000	21 206	21 206	21 206
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed once a week)										
Total cost of FBS provided (minimum social package)	000	9	000	9	000	9	9 000	21 206	21 206	21 206
Highest level of free service provided										
Property rates (R value threshold)										
Water (kilolitres per household per month)	164	202	164	202	164	202	202 164	202 164	202 164	202 164
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of free services provided (R'000)										
Property rates (R15 000 threshold rebate)										
Property rates (other exemptions, reductions and rebates)										
Water	286	1	286	1	286	1	1 286	1 286	1 286	1 286
Sanitation										

Electricity/other energy									
Refuse									
Municipal Housing - rental rebates									
Housing - top structure subsidies									
Other									
Total revenue cost of free services provided (total social package)	286	286	286	1 286	1 286	1 286	1 286	1 286	1 286

5. PROJECT LIST FOR MTREF PROJECTS

CAPRICORN DISTRICT MUNICIPALITY

OPEX PROJECTS					
C-000001 Executive Mayor 's office			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-001	414200	State of the district address	500 000	541 000	540 000
O-2014-002	415010	Mayoral outreach programme	1 000 000	385 000	385 000
		Back to school outreach programme	300 000	385 000	385 000
			1 800 000	1 311 000	1 310 000
			-	-	-
C-000002 OFFICE OF THE CHIEF WHIP			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-003	415010	Whippery management	500 000	108 000	110 000
			500 000	108 000	110 000
			-	-	-
C-000008 COUNCIL SUPPORT			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-004	415010	Women parliament	100 000	108 000	110 000
O-2014-005	415010	Youth parliament	100 000	108 000	110 000
O-2014-006	415010	Public participation programmes	468 000	487 000	485 000
O-2014-007	415010	Project visits	22 000	23 000	25 000
O-2014-008	415010	Ward committee support	500 000	541 000	540 000
			1 190 000	1 267 000	1 270 000
			-	-	-

C-000075 SPECIAL FOCUS			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-009	415010	HIV&AIDS Co-ordination Programmes	52 000	54 000	55 000
O-2014-010	511130	HIV & Aids Planning	105 000	110 000	110 000
O-2014-011	511130	HIV&AIDS Prevention programmes	156 000	162 000	160 000
O-2014-012	511130	HIV&AIDS Capacity Building	63 000	66 000	65 000
O-2014-013	511130	HIV&AIDS Care & Support	105 000	110 000	110 000
O-2014-014	414000	CBO/NGO Summit	73 000	76 000	75 000
O-2014-015	414000	Children development Programme	73 000	76 000	75 000
O-2014-016	414000	Disability development programme	73 000	76 000	75 000
O-2014-017	414000	Gender development programme	155 000	162 000	160 000
O-2014-018	414000	Older person development programme	73 000	76 000	75 000
O-2014-019	414000	Youth Development Programme	155 000	162 000	160 000
			1 083 000	1 130 000	1 120 000

C-000003 OFFICE OF THE MUNICIPAL MANAGER			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-020	414000	Inward and Outward mission	500 000	162 000	160 000
			500 000	162 000	160 000

C-000004 COMMUNICATIONS			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-021	415010	Stakeholder Participant (Events management)	416 000	433 000	435 000

O-2014-022	415010	Media relations	337 000	350 000	350 000
			753 000	783 000	785 000

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C-000079 IGR			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-023	414300	IGR meetings	150 000	210 000	210 000
O-2014-024	415010	District Lekgotla	150 000	205 000	205 000
			300 000	415 000	415 000

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C-000062 Strategic management and institutional development			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-026	4132 00	Customer satisfaction survey	300 000	700 000	700 000
O-2014-026	4132 00	District Customer care hotline	350 000		
			650 000	700 000	700 000

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TOTAL EXECUTIVE MANAGEMENT PROJECTS			6 776 000	5 876 000	5 870 000
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C-000011 WATER PLANNING & DESIGN			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-036	412000	Lepelle-Nkumpi Sanitation	8 333 000	3 947 000	4 386 000
O-2014-037	412000	Molemole Sanitation	4 386 000	4 386 000	4 386 000

O-2014-038	412000	Aganang Sanitation	4 386 000	4 386 000	4 386 000
O-2014-039	412000	Blouberg Sanitation	4 386 000	4 386 000	4 386 000
O-2014-040	412000	District wide ground water study	11 000 000	500 000	-
O-2014-043	412000	Water services developmental plan	-	-	660 000
			32 491 000	17 605 000	18 204 000

C-000012 WATER O&M			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-036	411210	Operations & maintenance term contracts	36 000 000	40 000 000	70 000 000
O-2015-037	411220	Free Basic Water	8 000 000	9 990 000	10 090 000
O-2015-038	417001	Bulk Water purchases	52 000 000	51 000 000	51 510 000
O-2015-039	414100	Electrification of boreholes	2 000 000	3 120 000	3 120 000
O-2015-040	411220	MWIG Schemes O&M	51 147 000	47 753 000	50 379 000
			149 147 000	151 863 000	185 099 000

C-000013 WATER QUALITY			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-041	510180	Accreditation and management of water quality laboratory	3 500 000	-	
O-2015-042	413125	Water Quality Monitoring & Sampling	600 000	400 000	400 000
O-2015-043	413135	Procurement of online Disinfection Reservoir Floaters and Refill Cartridges	200 000	210 000	210 000
O-2015-044	510180	Procurement of water and wastewater consumables	350 000	350 000	350 000
O-2015-045	413135	Unit Process Audit	350 000	365 000	365 000

O-2015-046	510180	Implementation of Water Safety and Security Plans Recommendations	600 000	625 000	625 000
C-2015-086		Laboratory equipment/instruments	2 000 000	1 000 000	1 000 000
C-2015-087	414250	Water Quality Laboratory landscaping design, furniture & fittings.	1 300 000	220 000	-
			8 900 000	3 170 000	2 950 000

TOTAL INFRASTRUCTURE PROJECTS			190 538 000	172 638 000	206 253 000
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INFORMATION MANAGEMENT			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-050	500500	SAP upgrade and enhancement	2 900 000	2 600 000	3 000 000
		IT Service Management Solution	800 000	832 000	830 000
O-2015-051		Disaster recovery plan implementation	300 000	-	-
TOTAL IKM			4 000 000	3 432 000	3 830 000

C-000032 HUMAN RESOURCES			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-052	510180	Job Evaluation	200 000	200 000	200 000
O-2015-053	510180	Retention and succession plans	155 000	160 000	160 000
TOTAL HR			355 000	360 000	360 000

C-000033 ADMINISTRATION AND LOGISTICS			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-055	412080	Fleet management solution	1 480 000	1 480 000	1 500 000
			1 480 000	1 480 000	1 500 000

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TOTAL CORPORATE SERVICES PROJECTS			5 835 000	5 272 000	5 690 000
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C-000044 EXPENDITURE			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-060	510180	Employees benefits	75 000	75 000	75 000
			75 000	75 000	75 000

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C-000046 SUPPLY CHAIN MANAGEMENT			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-061	513000	Asset management	3 000 000	3 000 000	3 000 000
O-2015-062	513000	Asset disposals	105 000	110 000	100 000
Total SCM			3 105 000	3 110 000	3 100 000

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C-000047 INCOME			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-063	513000	Revenue management	4 900 000	4 900 000	5 000 000

TOTAL INCOME	4 900 000	4 900 000	5 000 000
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TOTAL FINANCE PROJECTS	8 080 000	8 085 000	8 175 000
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C-000061 IDP UNIT			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-070	414310	Strategic planning	551 000	573 000	575 000
O-2015-071	510010	Review of the Budget/IDP	624 000	649 000	650 000
O-2015-072		Implementation of 2030 G&D Strategy	-	-	-
		Review of 2030 G&D strategy	-	2 000 000	-
		IDP Awareness Sessions	70 000	74 000	79 000
O-2015-073	413200	Spatial planning awareness sessions	73 000	76 000	76 000
O-2015-074		SDF Review	832 000	865 000	865 000
O-2015-076		Implementation of SPLUMA	832 000	865 000	865 000
TOTAL IDP			4 667 000	5 102 000	3 110 000

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C-000028 L E D			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-080	413100	Entrepreneurship support for schools & SMME'S	110 000	114 000	115 000
O-2015-081	413100	SMME support (exhibition and transport)	364 000	379 000	379 000
O-2015-085		LED skills Training Crafters-bead makers & Community cooperatives	310 000	362 000	-

		Development of the Tourism Skills development Strategy	-	-	865 000
TOTAL LED			784 000	855 000	1 359 000

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C-000029 TRANSPORT			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-086	512000	Development of district road master plan	556 000	-	-
O-2015-087	512000	Road safety awareness campaign	80 000	80 000	80 000
O-2014-086	512000	Review and alignment of ITP with Public Transport Strategy	-	2 000 000	-
O-2015-088	512000	Public Transport Rural Infrastructure Planning	1 921 000	1 971 000	2 100 000
		Transport Indaba	-	300 000	
TOTAL			2 557 000	4 351 000	2 180 000

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C-000073 ENVIRONMENTAL MANAGEMENT			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2014-115		Lepelle Nkumpi Landfill site	-	-	-
O-2014-114		Construction of Blouberg Landfill site	-	-	-
O-2014-095		Strategic Environmental analysis (SEA)	-	-	-
O-2015-090	412900	Management of Lepelle-Nkumpi landfill site	2 600 000	-	-
O-2015-091	412900	Management of Blouberg Land Fill Site	-	-	-
O-2015-092	414350	Construction of Blouberg Landfill	-	-	-

O-2015-093	412900	Laboratory analysis air quality (Air quality monitoring)	21 000	22 000	22 000
O-2015-094	412900	Air quality monitoring (Repair & Calibration of equipment)	115 000	119 000	119 000
O-2015-095	412900	Support to WESSA Eco-Schools Environmental Education Campaign	151 000	157 000	-
O-2015-096	412900	Strategic Environmental Analysis (SEA) for SDFs	728 000	757 000	-
O-2015-097	412900	Development of Environmental Management training course materials and resources	-	-	-
O-2015-098	412900	Alien plant eradication project	1 145 000	1 839 000	-
O-2015-099	412900	Green and beautifying the district	250 000	250 000	-
O-2015-100	412900	Purchasing of 10 Recycling units	186 000	200 000	-
O-2015-101	412900	Rain harvesting at schools	208 000	216 000	-
O-2015-102		Purchasing of 12m compactor trucks (Molemole Blouberg)	1 800 000	-	-
O-2015-103	412900	Environmental awareness campaign	312 000	324 000	-
O-2015-104	412900	Development of a District Climate Change Adaptation Strategy	-	-	-
		Vehicle emission testing	-	-	300 000
		Purchase of 2 continuous air quality monitoring stations	-	-	2 100 000
		Operation and maintenance of continuous air quality monitoring stations	-	-	1 100 000
			7 516 000	3 884 000	3 641 000
			-	-	-
TOTAL DPEMS PROJECTS			15 524 000	14 192 000	10 290 000

C-000070 COMMUNITY SERVICES MANAGER			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-110	510600	Coordination of community safety forums	45 000	45 000	45 000
O-2015-111	510600	Heritage celebration	115 000	115 000	115 000
O-2015-112	510600	Refurbishment of community assets	215 000	215 000	215 000
O-2015-113	510600	Sports and recreation development	115 000	115 000	115 000
			490 000	490 000	490 000

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C-000071 FIRE AND RESCUE			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-114	414330	SABS and NFPA codes licences	73 000	75 000	75 000
O-2015-115	414330	Fire Safety Awareness Programme	200 000	210 000	210 000
			273 000	285 000	285 000

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C-000072 DISASTER MANAGEMENT			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-117	414330	Non-accredited workshop on disaster management for Tribal Authorities and Ward Committees	50 000	50 000	50 000
O-2015-118	414330	Disaster relieve material & shelters	1 560 000	1 620 000	1 620 000

O-2015-120	414330	Recruitment, engagement and registration of disaster management volunteers	200 000	210 000	210 000
O-2015-121	414330	Disaster Management Co-ordination Services (Advisory Forum)	60 000	70 000	70 000
O-2015-122	414330	Disaster Management Awareness Services (International Disaster Risk Reduction Day)	200 000	210 000	210 000
			2 070 000	2 160 000	2 160 000

C-000074 ENVIRONMENTAL HEALTH			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
O-2015-123	413010	Food and water quality monitoring accessories	85 000	85 000	85 000
O-2015-124	413010	Food and water quality monitoring equipment	400 000	500 000	500 000
O-2015-125	413010	Food and water quality control	85 000	125 000	125 000
O-2015-126	413010	Moore Pad Planting	105 000	105 000	105 000
		World Environmental Health Day Commemoration	120 000	-	-
			795 000	815 000	815 000

TOTAL PROJECTS COMMUNITY			3 628 000	3 750 000	3 750 000
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TOTAL OPEX PROJECTS			230 381 000	209 813 000	240 028 000
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CAPITAL BUDGET PROJECT LIST					
C-000010 INFRASTRUCTURE MANAGER			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-001		Planning 2015-16 projects	16 000 000	18 000 000	20 000 000
C-2015-002		Water projects OLD	2 082 000	3 000 000	3 000 000
		Equitable share co-funding	6 000 000	14 817 000	44 776 000
			24 082 000	35 817 000	67 776 000

WATER PROJECTS - AGANANG MUNICIPALITY			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-019	412000	Aganang Cluster C (Mandela, Utjane & Venus)	10 526 000	4 389 000	
	412000	Ceres, Rosenkrantz, Maribana and Lonsdale Water Supply		13 158 000	24 169 000
	412000	Farlie WS			3 509 000
	412000	Juno WS			4 386 000
	412000	Kolopo, Ga-Phago, Burgwal and Ramoshoane Villages Water Scheme	13 158 000	17 292 000	
	412000	Kordon WS			4 386 000
C-2015-026	412000	Mohlajeng & Extension WS	945 000		
	412000	Sebora, Glenrooi, Madiba and Setumong	4 123 000	28 825 000	8 772 000
	412000	Sechaba WS			3 509 000
C-2015-017	412000	Segwahleng WS	219 000		
			28 971 000	63 664 000	48 731 000

WATER PROJECTS - BLOUBERG MUNICIPALITY			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-057	412000	Alldays WS	4 386 000	5 670 000	
C-2015-032	412000	Blackhill WS	7 018 000	20 091 000	14 872 000
	412000	Blouberg Cluster C - Broadhill (Mochemi) Water Supply and Bull-Bull (Manaka) Water	7 836 000	3 114 000	
	412000	Bognafarm WS	4 386 000	6 889 000	
C-2015-042	412000	Burgerreght Matlona? The Grange (Glefirnes phase 5) WS		6 140 000	
	412000	Essorinca (Mmajjang) Ws	3 670 000	5 645 000	
C-2014-027	412000	Ga-Kibi WS			
	412000	Ga-Raweshi WS	5 263 000	4 210 000	
	412000	Hlako WS			22 484 000
C-2015-035	412000	Indermark BWS	9 389 000		
	412000	Langlaagte (Rammutla/ Vergelegen) WS			10 993 000
C-2015-046	412000	Lesfontein (Sekhung) / Springfield / La- Rochel WS	877 000		
	412000	Lethaleng, Puraspan (Ga Machaba) Ext Water Supply			18 643 000
	412000	Letswatla Water Supply	3 648 000	7 035 000	
	412000	Lipzight (Sesalong) WS			11 653 000
	412000	Pax WS	3 510 000	7 215 000	
	412000	Sadu WS			10 399 000
	412000	Schoorngesig Ext WS	9 524 000		
	412000	Senwabarwana Water Supply			10 242 000
	412000	Slaaphoek WS	4 386 000	6 555 000	
	412000	Tswatsane BWS	5 259 000		

	412000	Uitkyk 1&2 WS	7 565 000		
C-2015-047	412000	Witten (900 sites) BWS	161 000		
			76 878 000	72 564 000	99 286 000

WATER PROJECTS - LEPELLE-NKUMPI MUNICIPALITY			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-061	412000	Groothoek (Ga-Molapo reticulation) Phase 2	6 497 000		
C-2015-054	412000	Groothoek (Ga-Rafiri)	4 386 000		
	412000	Groothoek (Gedroogte)			4 386 000
C-2014-038	412000	Groothoek (Lebowakgomo) Water Supply	3 505 000		
	412000	Groothoek Lebowakgomo Zone B			5 263 000
	412000	Groothoek (Ledwaba & Matome)	4 386 000	6 486 000	
C-2015-051	412000	Groothoek (Madisha Ditoro)			
	412000	Groothoek (Makgophong)		2 548 000	5 346 000
C-2015-060	412000	Groothoek (Mathibela)	5 562 000	7 895 000	
	412000	Groothoek (Mogoto)			3 509 000
C-2014-032	412000	Groothoek (Moletlane Yard Access) Connection	4 368 000		
C-2014-036	412000	Groothoek (Sehlabeng and Moshengoville)			2 018 000
C-2015-050	412000	Mafeke WS (Dublin and Mahlatjane)	5 933 000		
	412000	Mphahlele (Bolatjane)		7 895 000	8 772 000
	412000	Mphahlele (Hweleshaneng water supply)	3 509 000	3 341 000	
	412000	Mphahlele (Serobaneng)	5 841 000		
	412000	Mphahlele (Thamagane, Morotse, Marulaneng, Lenting and Tjiane water supply)	13 933 000	5 427 000	

	412000	Mphahlele (Tooseng water supply	5 507 000	7 632 000	
			63 427 000	41 224 000	29 294 000

WATER PROJECTS - MOLEMOLE MUNICIPALITY			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-073	412000	Dikgading Sekonye Mphakane and Springs	8 743 000	10 068 000	
		Ga-Sako WS			3 070 000
C-2015-074	412000	Koekoe WS, Maupye WS, Schellenburg WS & Rehiland WS	12 602 000		
C-2015-075	412000	Mamotshana Makgato Sekalegolo RWS	4 439 000		
		Matseke WS			3 070 000
C-2013-055		Matseke, Sefene and Ramajowe WS			3 158 000
C-2015-070	412000	Mogwadi Borehole Development(Rita/Bethesda)	1 755 000	4 924 000	
		Mohodi WS	3 509 000	10 004 000	
		Molemole Cluster A (Makgato, Ga Mokganya A & B and Molotong) WS		3 509 000	9 649 000
C-2015-067	412000	Nthabiseng Capricorn park WS			1 754 000
		Nyakelane	4 474 000	11 313 000	
C-2013-056		Nyakelane and Sekhokho RWS			4 386 000
		Schellenburg WS			3 509 000
		Sekakeni			3 070 000
C-2013-053	412000	Sekakeni, Polata, Sione and Dikgolaneng RWS			6 140 000
		Sekhokho WS			4 867 000
		Sekonye WS	2 707 000	3 231 000	
C-2014-046	412000	Sephala,Mokopu, Thoka,Makwetja RWS Phase 2			6 140 000

TOTAL MOLEMOLE MUNICIPALITY	38 229 000	43 049 000	48 813 000
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TOTAL WATER PROJECTS	231 587 000	256 318 000	293 900 000
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C-000012 WATER O&M			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-080		Boreholes concrete pump houses	1 870 000	1 950 000	1 950 000
C-2015-081		Refurbishments of water	30 702 000	35 088 000	27 127 000
C-2015-084		Construction of operator houses	1 560 000	1 560 000	1 560 000
C-2015-085		Fencing of boreholes (reservoirs)	460 000	460 000	460 000
C-2015-082	411240	O & M Tools	140 000	150 000	150 000
C-2015-083		Engines	1 040 000	1 040 000	2 000 000
			35 772 000	40 248 000	33 247 000

SANITATION PROJECTS			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
		Blouberg Sewer	7 000 000	7 000 000	
			7 000 000	7 000 000	-

TOTAL FOR INFRASTRUCTURE	274 359 000	303 566 000	327 147 000
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SEMS - YOUTH PROJECTS			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-090		Establishment of youth resource centres	155 000	165 000	
			155 000	165 000	-

FINANCE - WATER COST RECOVERY			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-094		Cost recovery capital	2 000 000	2 000 000	4 000 000
TOTAL FINANCE			2 000 000	2 000 000	4 000 000

COMMUNNITY - Disaster & Emergency Services			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-096		Establishment of Aganang Fire station	8 075 000	18 000 000	9 929 000
		Development of disaster Management Centre	5 000 000	-	
		BE Safe mobile unit	1 000 000	1 040 000	
			14 075 000	19 040 000	9 929 000

CORPORATE SERVICES - IKM PROJECTS			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-100	412117	IT Security (Cameras)	50 000	312 000	100 000

C-2015-101	412117	IT hardware	850 000	884 000	900 000
C-2015-102	500500	IT Software	200 000	100 000	200 000
C-2015-103	412117	IT networks Infrastructure	300 000	450 000	500 000
		Mobile device Management Solution	800 000		
		Biometric Access Control System	250 000	-	-
			2 450 000	1 746 000	1 700 000

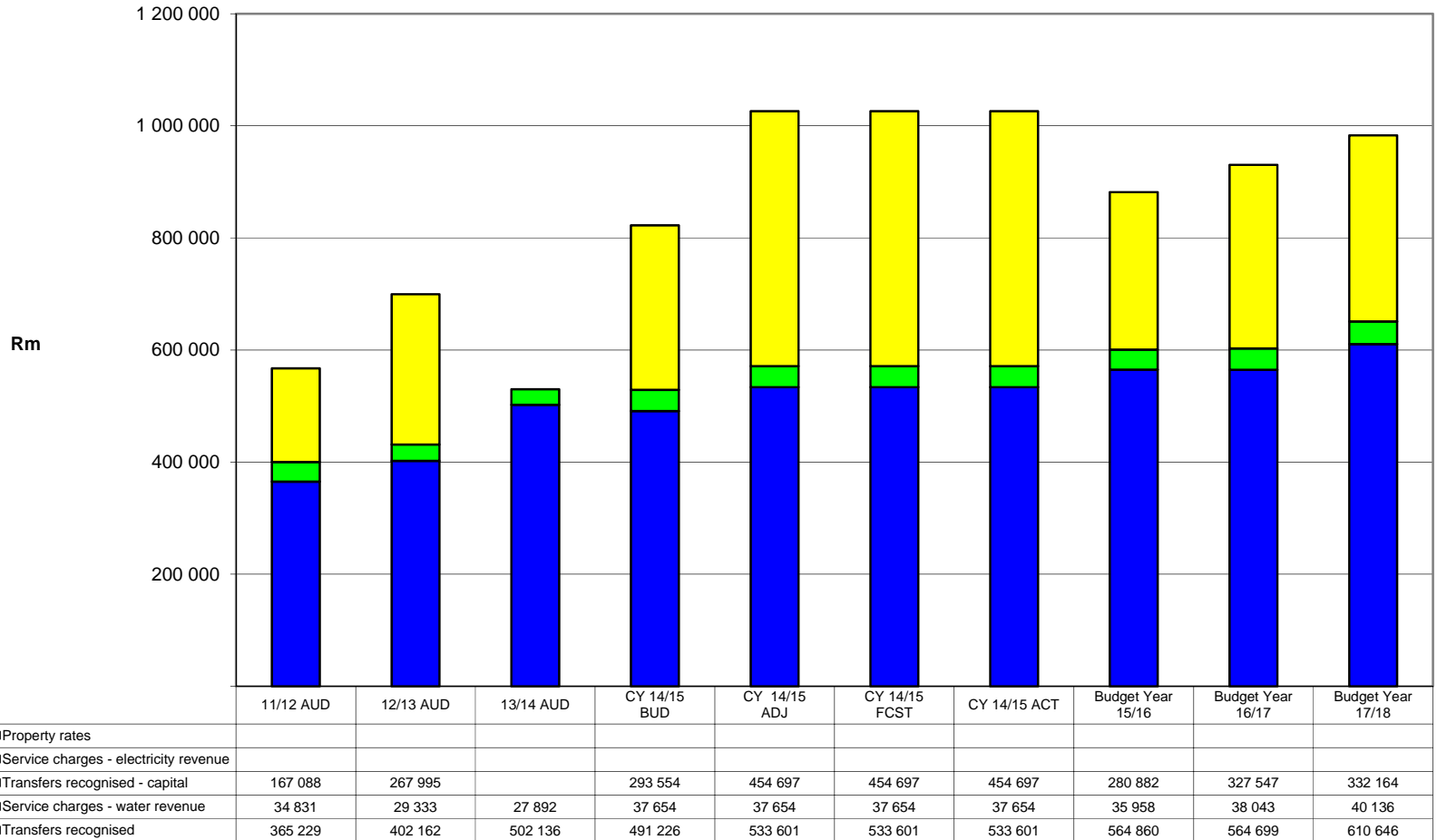
ADMIN & LOGISTICS PROJECTS			ORIGINAL BUDGET 2015/16	ORIGINAL BUDGET 2016/17	ORIGINAL BUDGET 2017/18
C-2015-114	Land	Professional fees & Office Accommodation	1 000 000	9 030 000	
C-2015-119	Land	Construction molemole offices	-	3 100 000	-
C-2015-112	Office	Office Furniture	1 800 000	2 000 000	2 000 000
C-2015-111	Plant	Plants & Equipment's	2 393 000	8 950 000	10 000 000
	Plant	Parking shades for remote office	850 000	-	
	Plant	Installation of air-conditioners	300 000	-	
	Plant	Off-site storage	1 000 000	-	
	Plant	Purchase and /installation of fire extinguishers	250 000	-	
	Vehi	Refurbishment of Fleet	1 000 000	-	
TOTAL ADMIN & LOGISTICS PROJECTS			8 593 000	23 080 000	12 000 000
			11 043 000	24 826 000	13 700 000

TOTAL CAPEX	301 632 000	349 597 000	354 776 000
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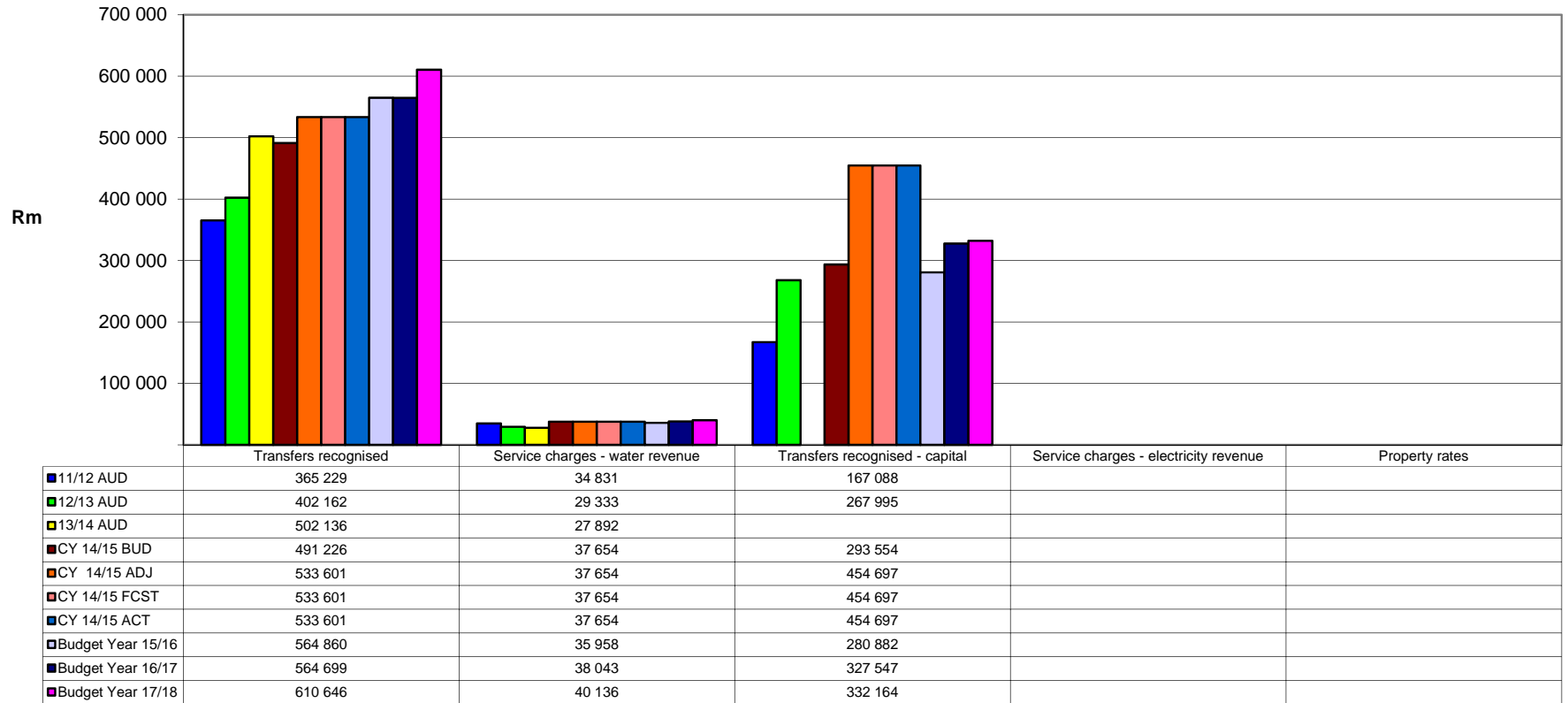
OVERALL TOTAL FOR OPEX AND CAPEX PROJECTS	532 013 000	559 410 000	594 804 000
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6. ANNUAL BUDGET CHARTS

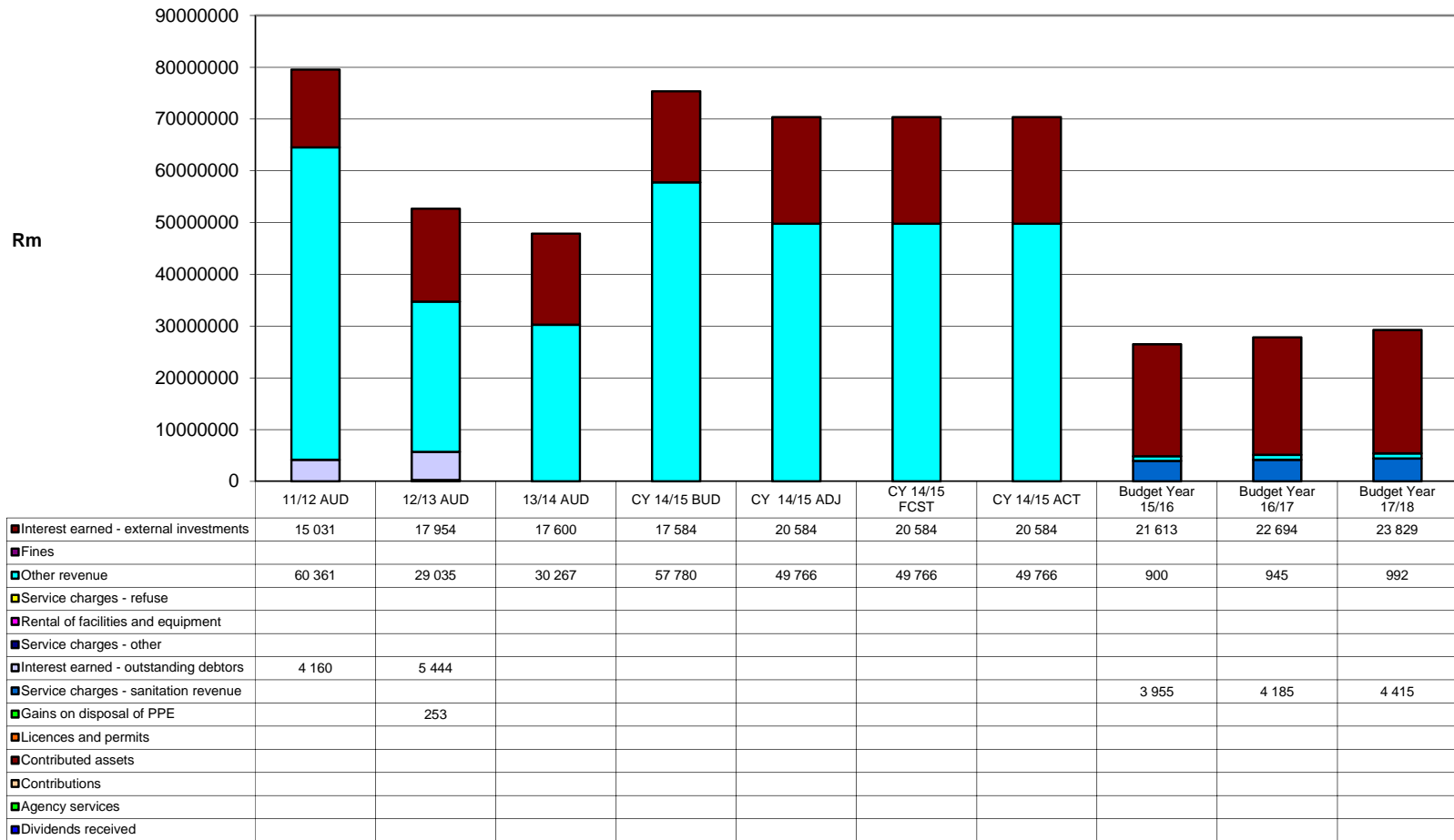
Revenue by Source - Major - Chart A5(a)



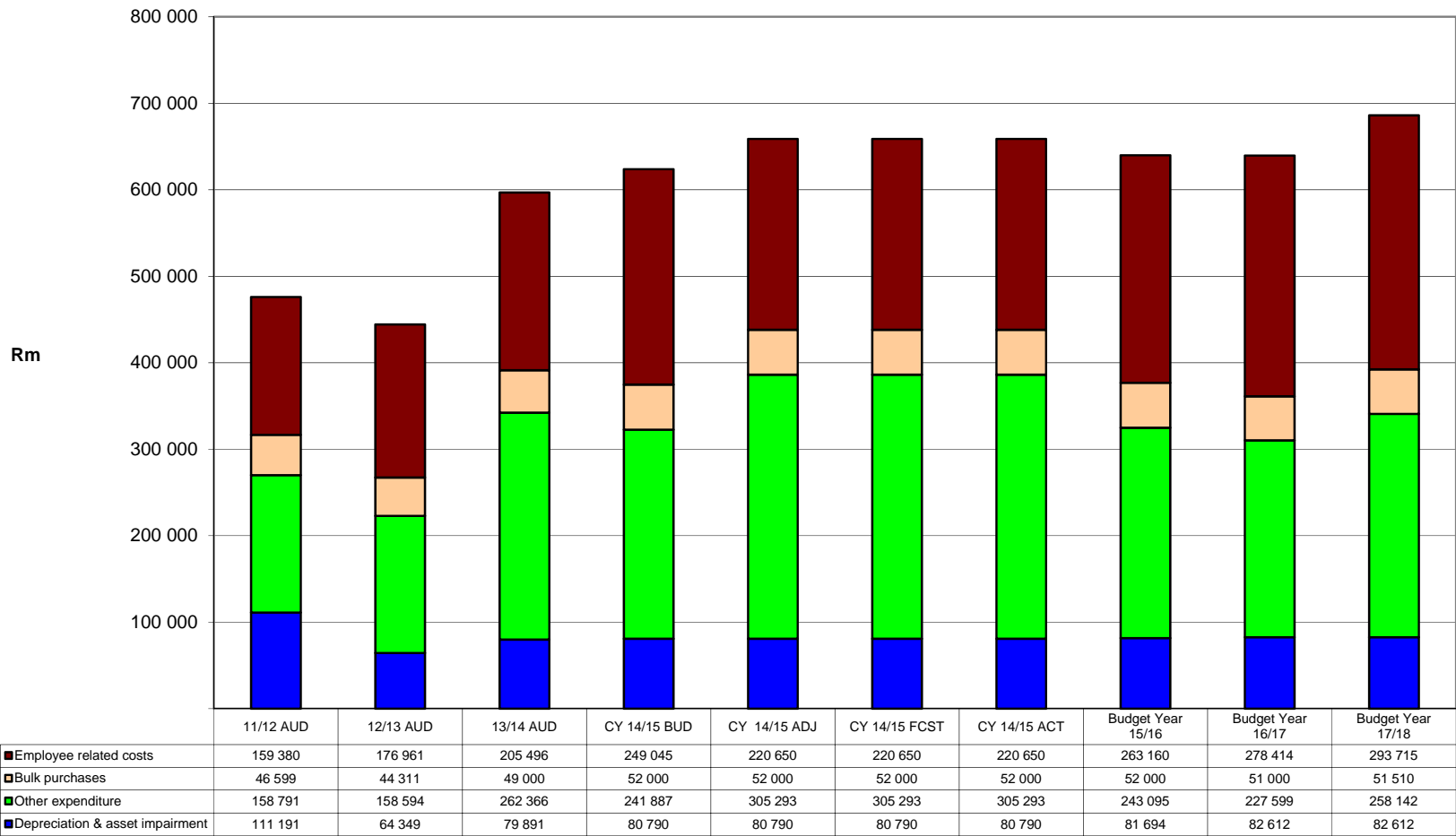
Revenue by Source - Major - Chart A5(b) - source trend



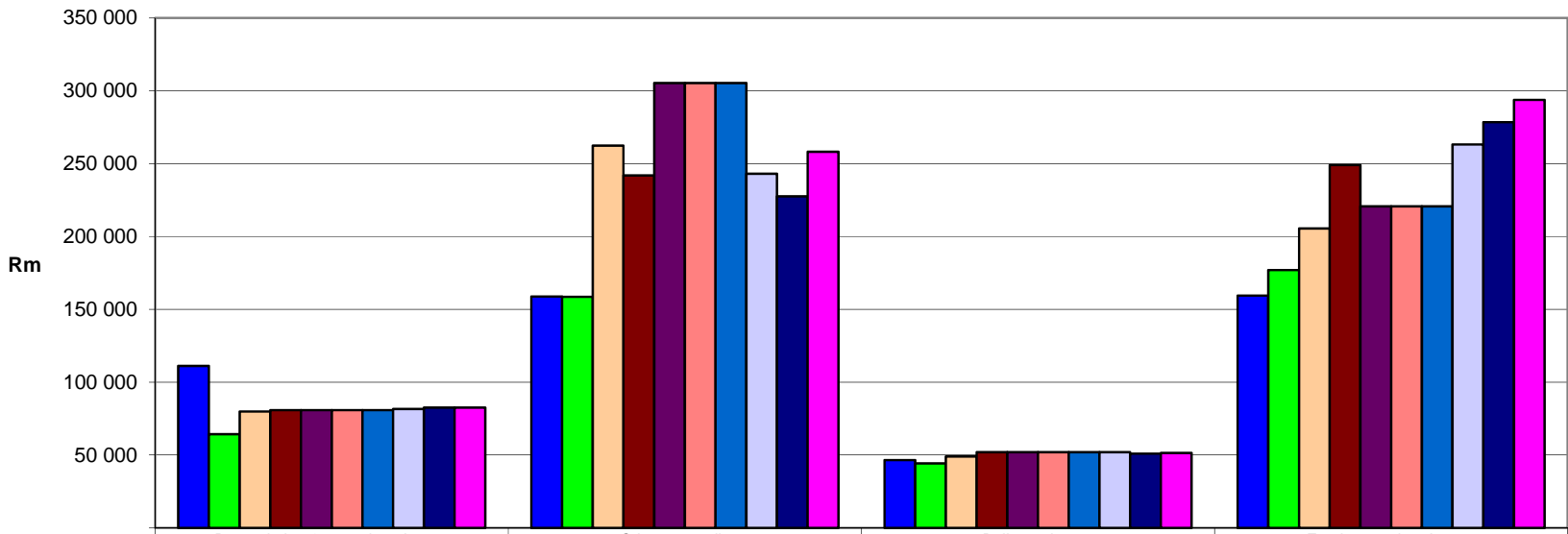
Revenue by Source - Minor - Chart A6



Expenditure by Type - Major - Chart A7

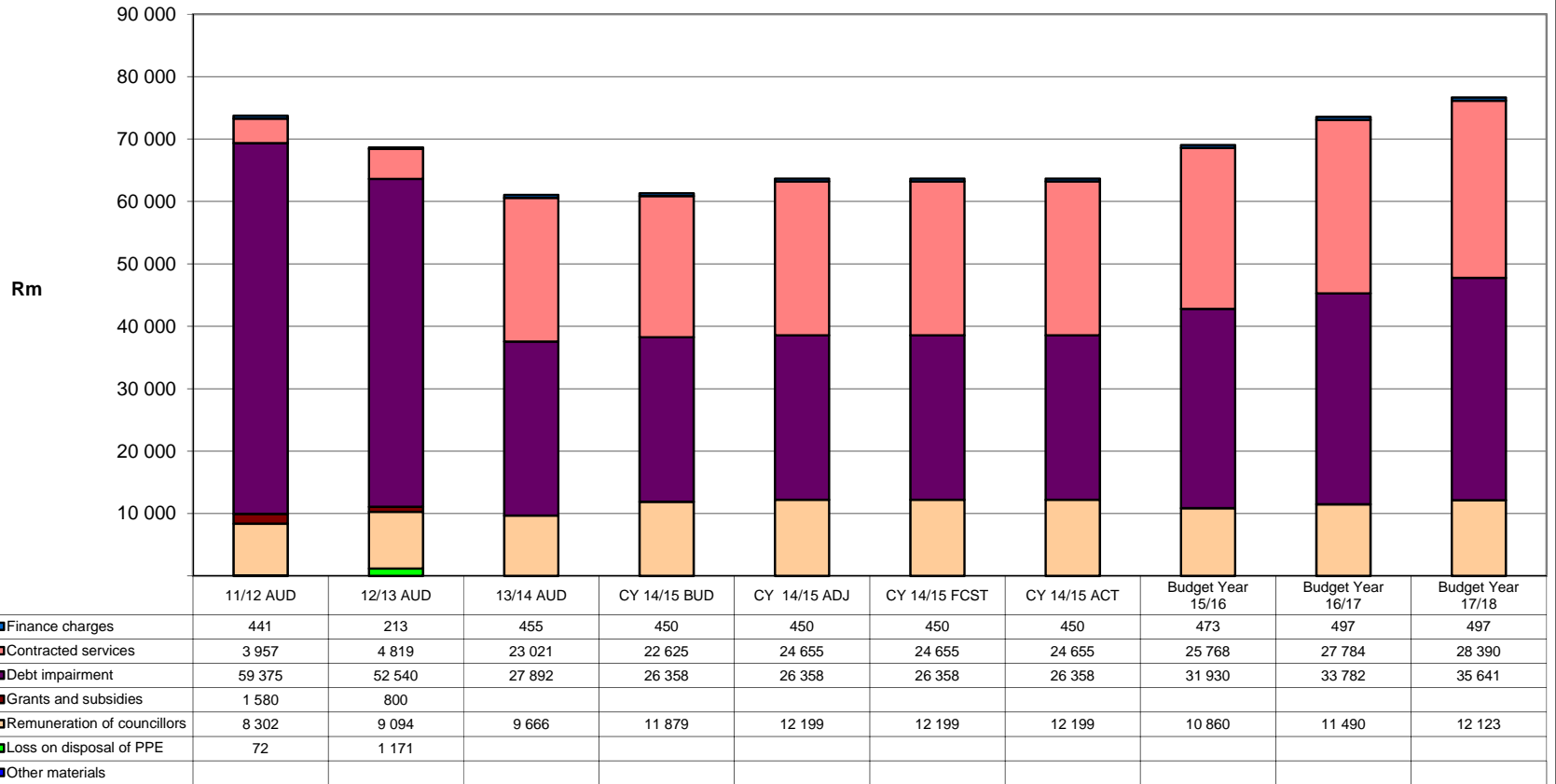


Expenditure by Type - Major - Chart A7

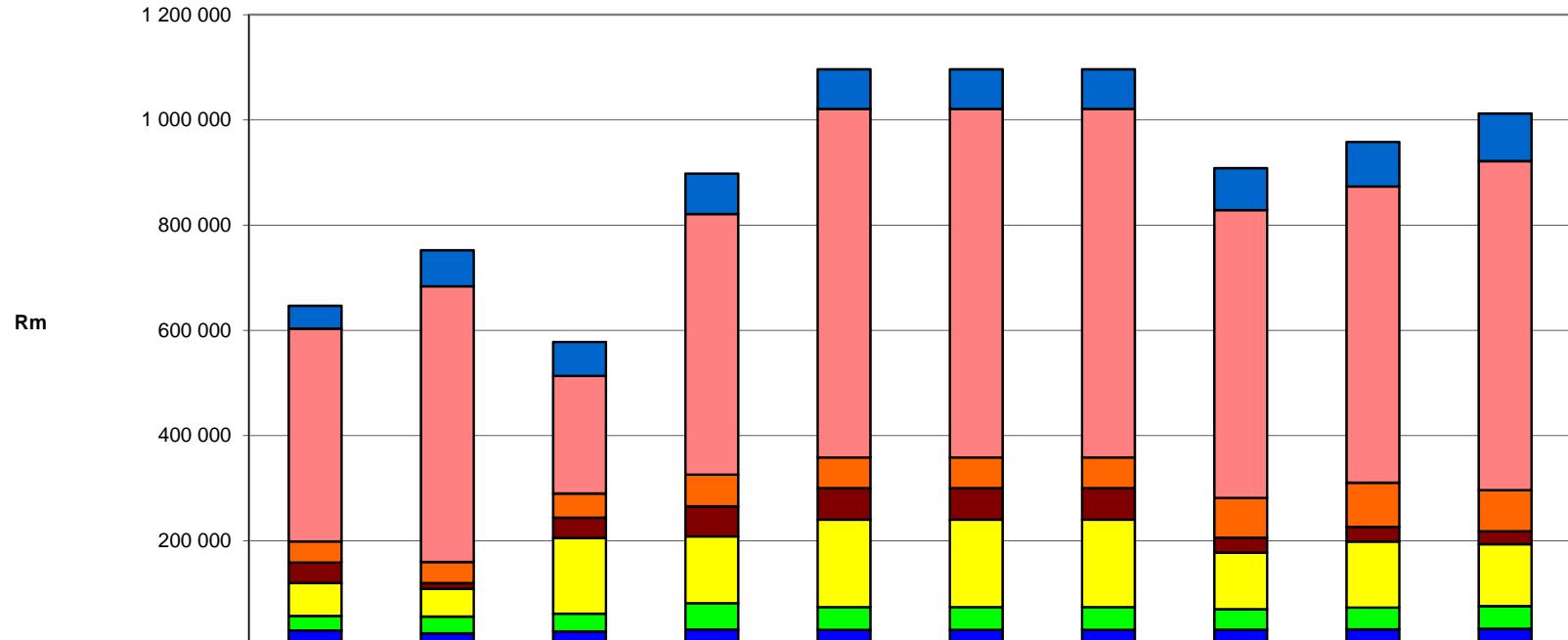


	Depreciation & asset impairment	Other expenditure	Bulk purchases	Employee related costs
■ 11/12 AUD	111 191	158 791	46 599	159 380
■ 12/13 AUD	64 349	158 594	44 311	176 961
■ 13/14 AUD	79 891	262 366	49 000	205 496
■ CY 14/15 BUD	80 790	241 887	52 000	249 045
■ CY 14/15 ADJ	80 790	305 293	52 000	220 650
■ CY 14/15 FCST	80 790	305 293	52 000	220 650
■ CY 14/15 ACT	80 790	305 293	52 000	220 650
■ Budget Year 15/16	81 694	243 095	52 000	263 160
■ Budget Year 16/17	82 612	227 599	51 000	278 414
■ Budget Year 17/18	82 612	258 142	51 510	293 715

Expenditure by Type - Minor - Chart A7

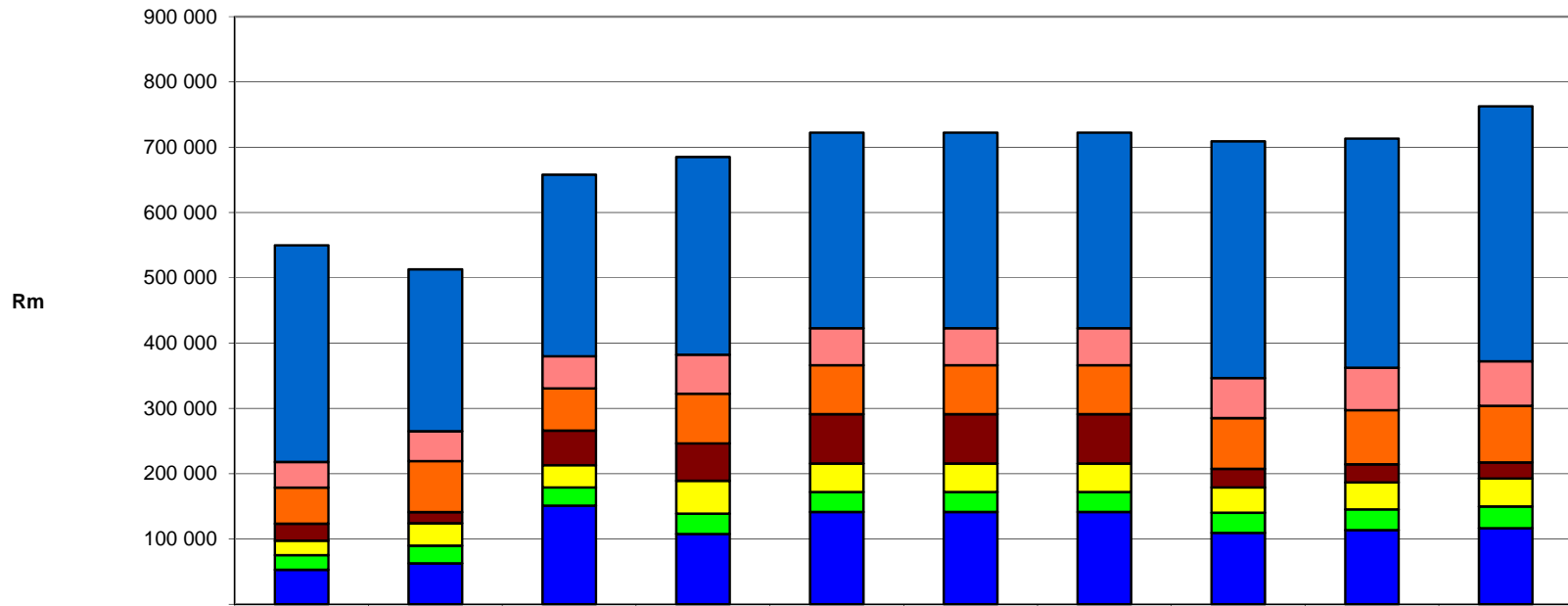


Revenue by Municipal Vote classification - Chart A1



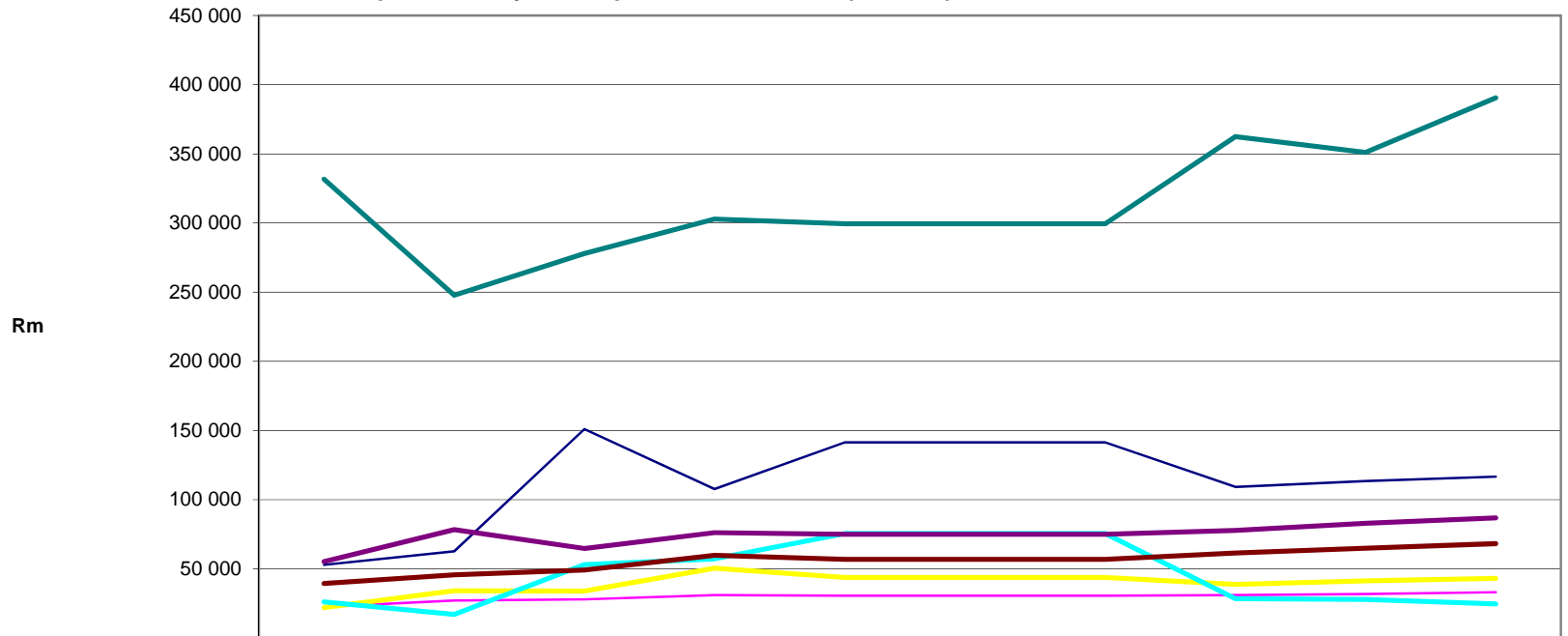
	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year 16/17	Budget Year 17/18
■ Budget and Treasury	43 326	68 496	64 410	76 952	75 718	75 718	75 718	79 800	84 881	90 752
■ Infrastructure development	404 410	523 857	223 435	495 189	662 125	662 125	662 125	546 964	562 822	625 241
■ Community services	40 256	40 286	46 096	59 896	58 278	58 278	58 278	75 553	83 966	78 079
■ Development planning and Environment management	38 639	10 500	38 364	57 245	60 029	60 029	60 029	28 376	27 775	24 558
■ Corporate Services	62 810	53 109	144 153	126 916	166 064	166 064	166 064	107 663	125 469	117 485
■ Office of the Municipal Manager	27 399	31 760	33 480	50 009	43 247	43 247	43 247	38 677	41 313	43 009
■ Governance	29 860	24 168	27 958	31 591	30 842	30 842	30 842	31 135	31 887	33 058

Expenditure by Municipal Vote - Chart A2a



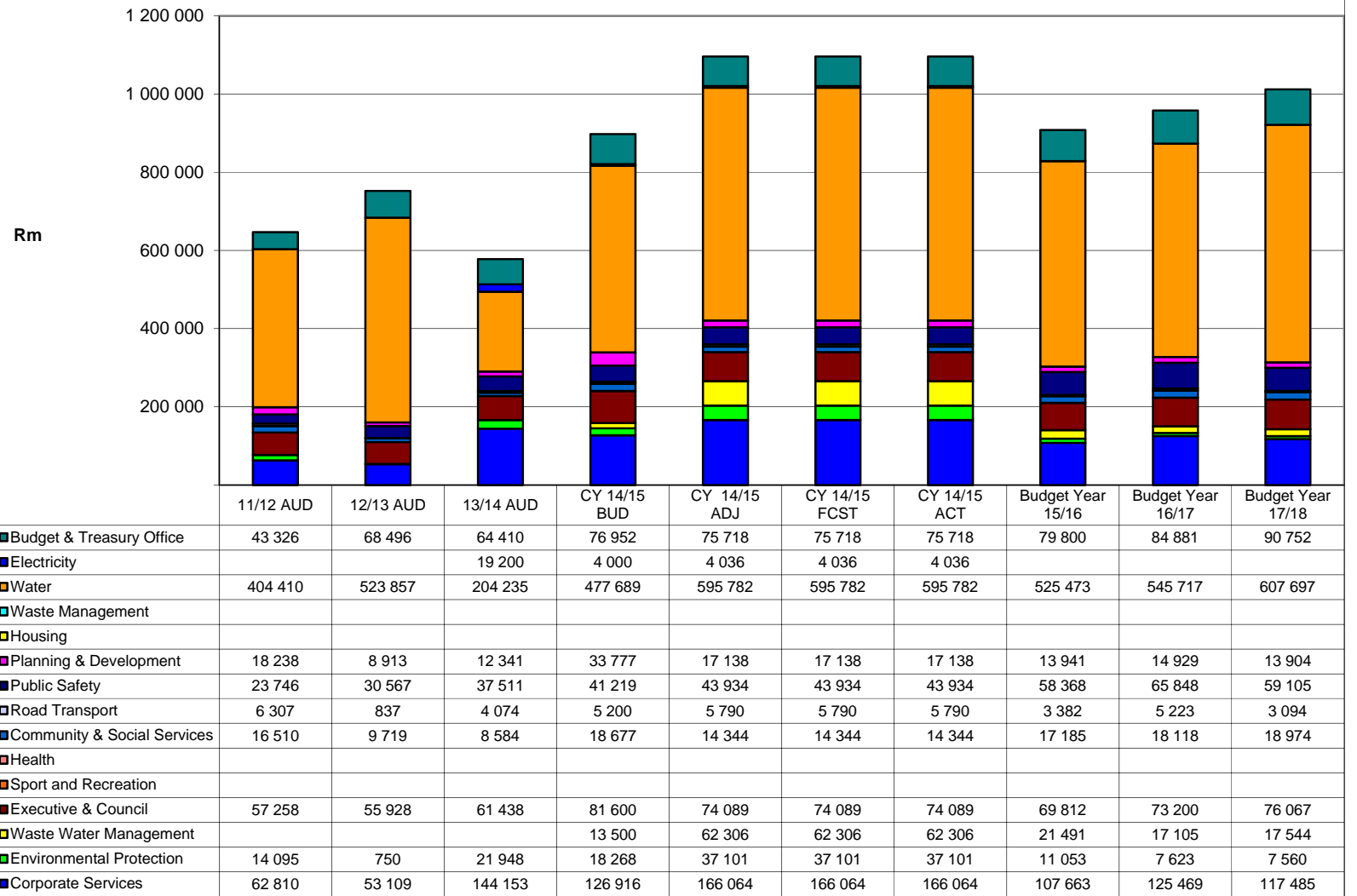
	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year 16/17	Budget Year 17/18
■ Infrastructure development	331 704	247 843	277 918	302 829	299 498	299 498	299 498	362 427	351 070	390 470
■ Community Services	39 363	45 704	49 155	59 666	56 852	56 852	56 852	61 478	64 926	68 150
■ Budget and Treasury	55 200	78 311	64 731	76 177	74 943	74 943	74 943	77 800	82 881	86 752
■ Development planning and environmental management	26 078	17 048	53 064	57 245	75 488	75 488	75 488	28 376	27 775	24 558
■ Office of the Municipal Manager	21 973	34 193	33 937	50 471	43 709	43 709	43 709	38 677	41 313	43 009
■ Governance	22 491	27 120	27 960	30 943	30 544	30 544	30 544	30 980	31 722	33 058
■ Corporate Services	52 879	62 633	151 023	107 703	141 361	141 361	141 361	109 242	113 491	116 633

Expenditure by Municipal Vote - Chart A2 (b Trend)

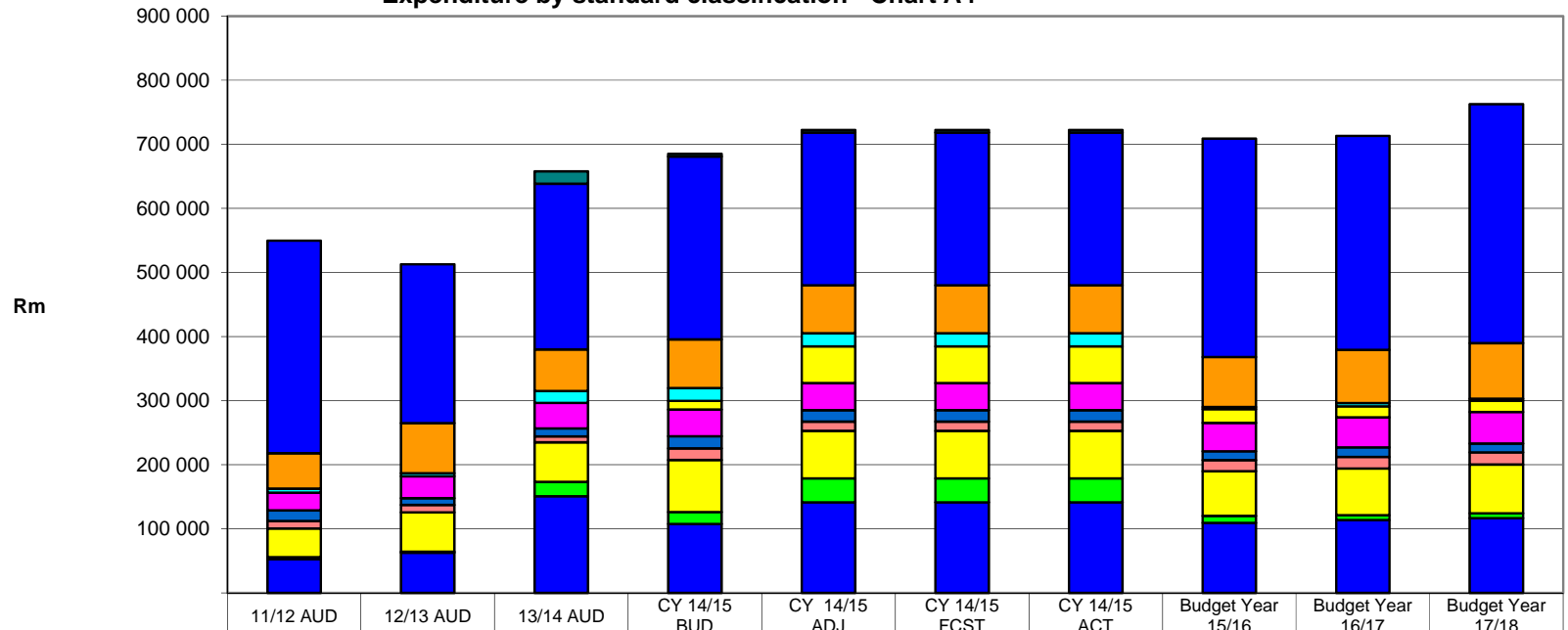


	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year 16/17	Budget Year 17/18
Corporate Services	52 879	62 633	151 023	107 703	141 361	141 361	141 361	109 242	113 491	116 633
Governance	22 491	27 120	27 960	30 943	30 544	30 544	30 544	30 980	31 722	33 058
Office of the Municipal Manager	21 973	34 193	33 937	50 471	43 709	43 709	43 709	38 677	41 313	43 009
Development planning and environmental management	26 078	17 048	53 064	57 245	75 488	75 488	75 488	28 376	27 775	24 558
Budget and Treasury	55 200	78 311	64 731	76 177	74 943	74 943	74 943	77 800	82 881	86 752
Community Services	39 363	45 704	49 155	59 666	56 852	56 852	56 852	61 478	64 926	68 150
Infrastructure development	331 704	247 843	277 918	302 829	299 498	299 498	299 498	362 427	351 070	390 470

Revenue by standard classification - Chart A3

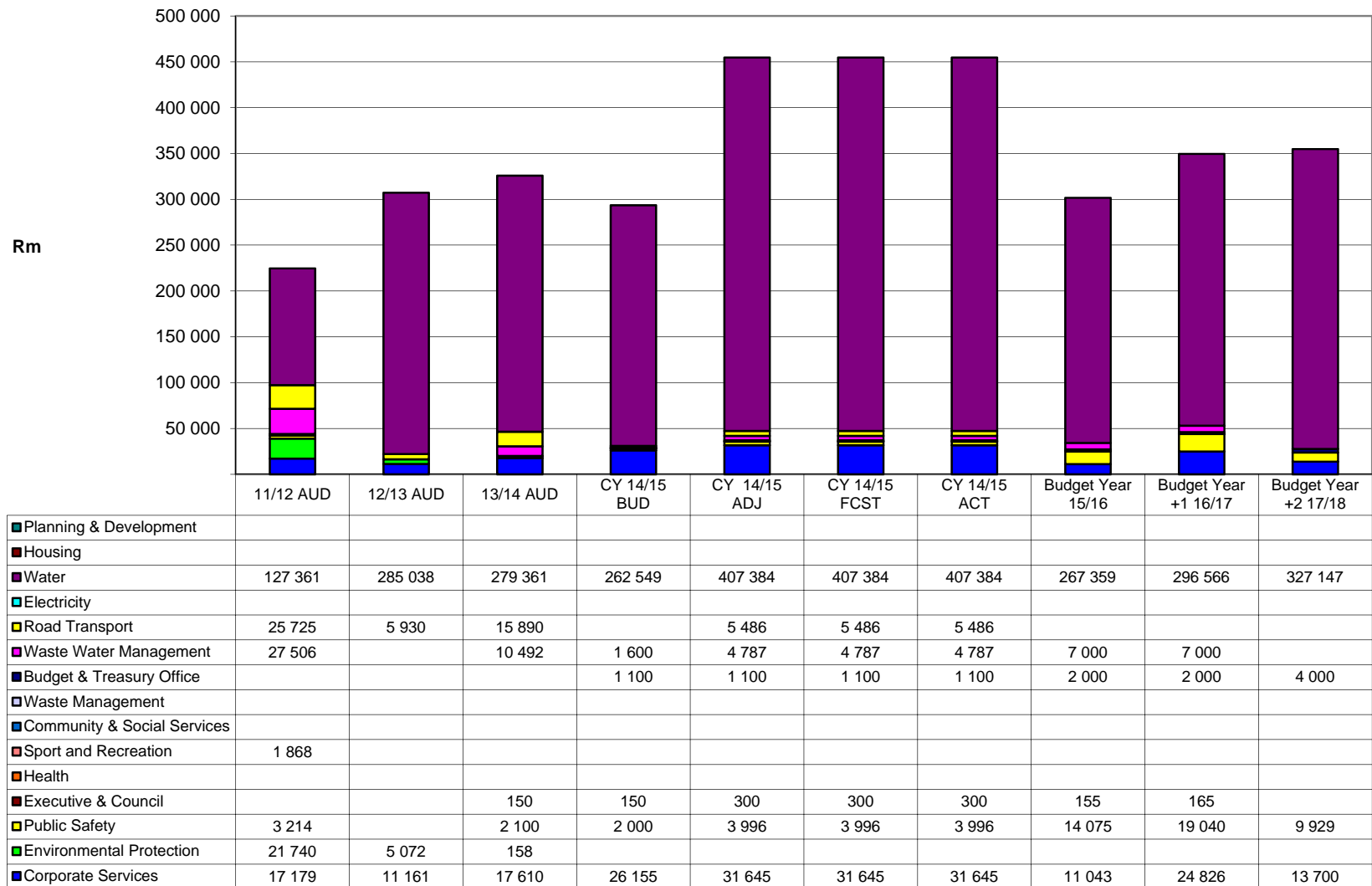


Expenditure by standard classification - Chart A4

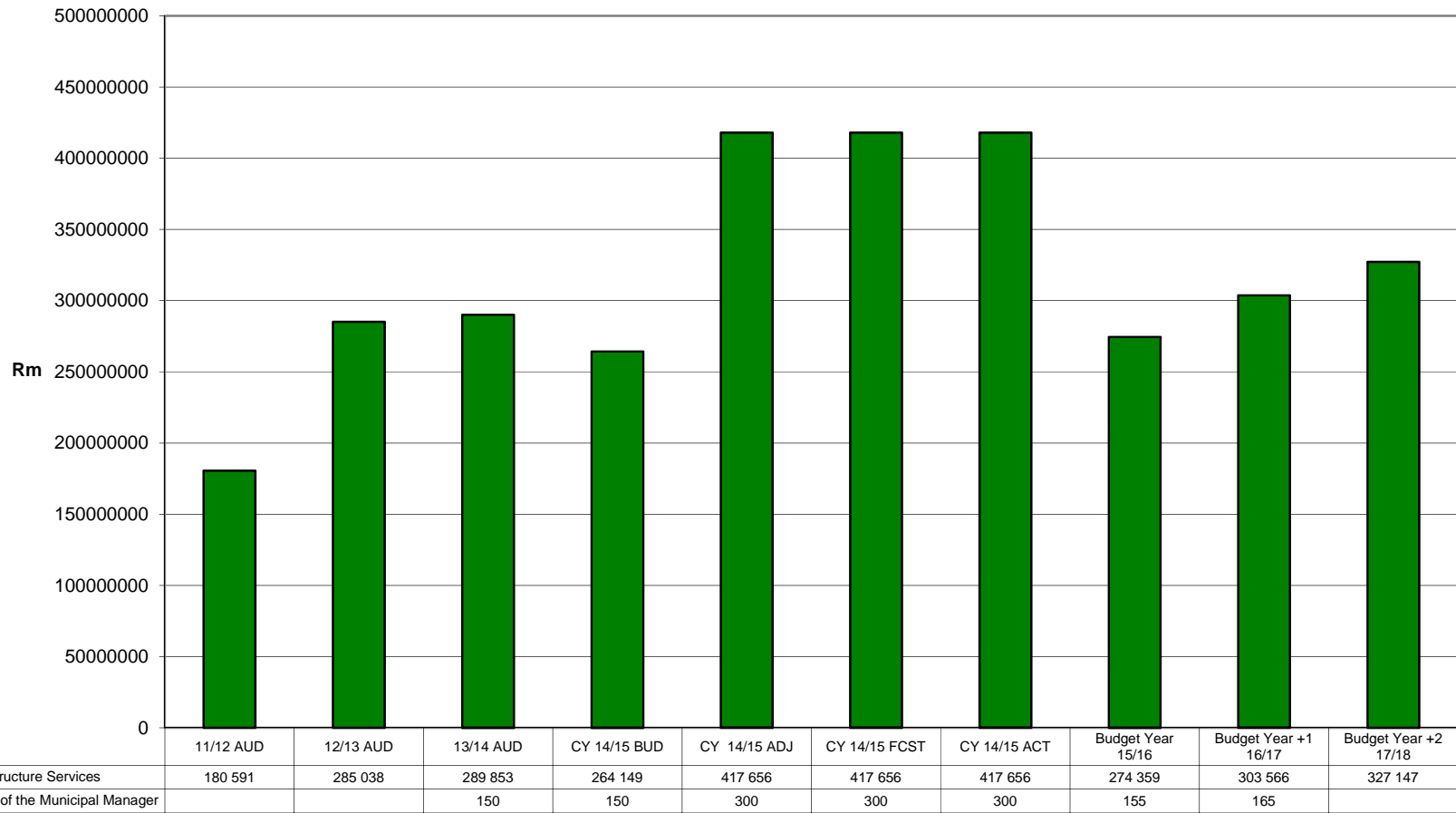


	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year 16/17	Budget Year 17/18
Electricity			19 200	4 000	4 036	4 036	4 036			
Water	331 704	247 843	258 718	285 329	238 256	238 256	238 256	340 936	333 965	372 926
Budget & Treasury Office	55 200	78 311	64 731	76 177	74 943	74 943	74 943	77 800	82 881	86 752
Road Transport	6 386	4 587	18 574	19 845	20 435	20 435	20 435	3 382	5 223	3 094
Waste Water Management				13 500	57 206	57 206	57 206	21 491	17 105	17 544
Public Safety	27 618	34 219	39 812	41 634	42 353	42 353	42 353	44 293	46 808	49 176
Sport and Recreation										
Waste Management										
Planning & Development	16 596	10 591	12 345	18 934	17 754	17 754	17 754	13 941	14 929	13 904
Community & Social Services	11 745	11 485	9 343	18 032	14 499	14 499	14 499	17 185	18 118	18 974
Health										
Housing										
Executive & Council	44 465	61 313	61 896	81 414	74 253	74 253	74 253	69 657	73 035	76 067
Environmental Protection	3 096	1 869	22 145	18 466	37 299	37 299	37 299	11 053	7 623	7 560
Corporate Services	52 879	62 633	151 023	107 703	141 361	141 361	141 361	109 242	113 491	116 633

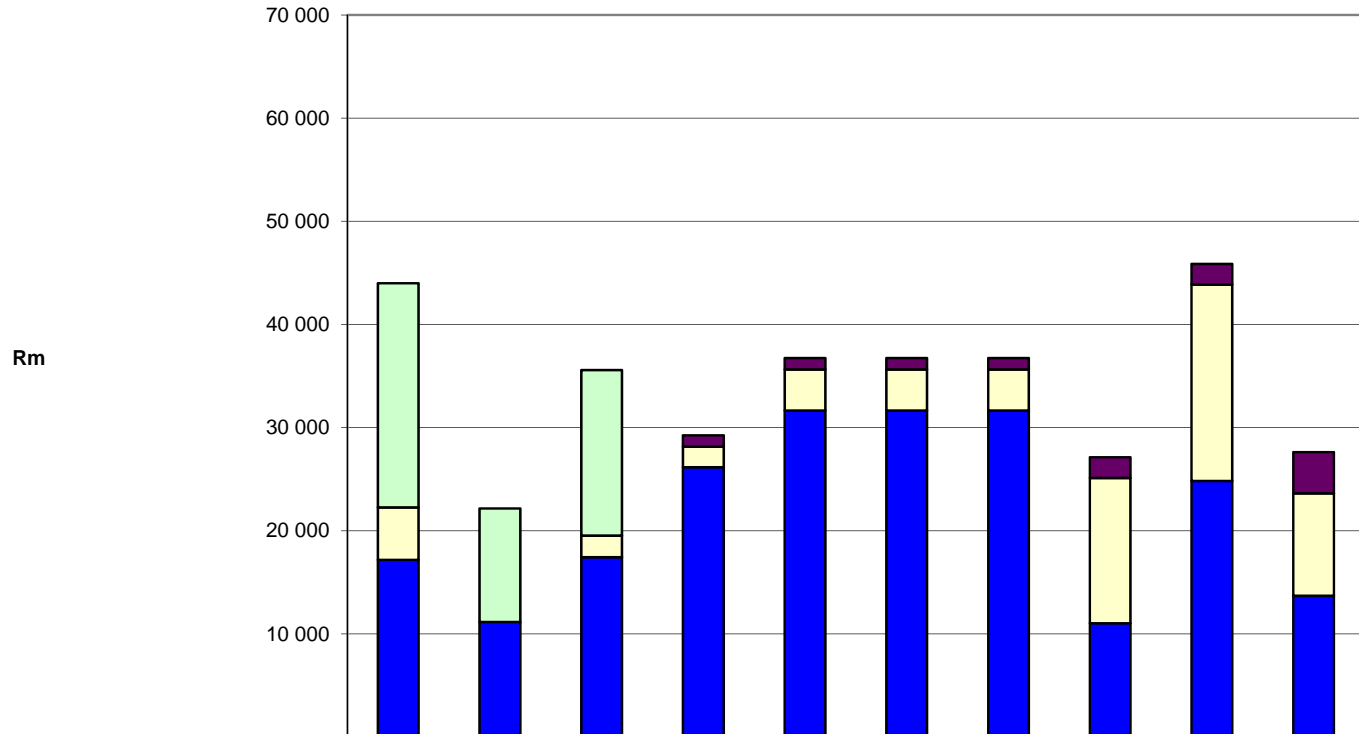
Capital expenditure by Standard Classification - Chart A11



Capital expenditure by Municipal Vote (Major) - Chart A9

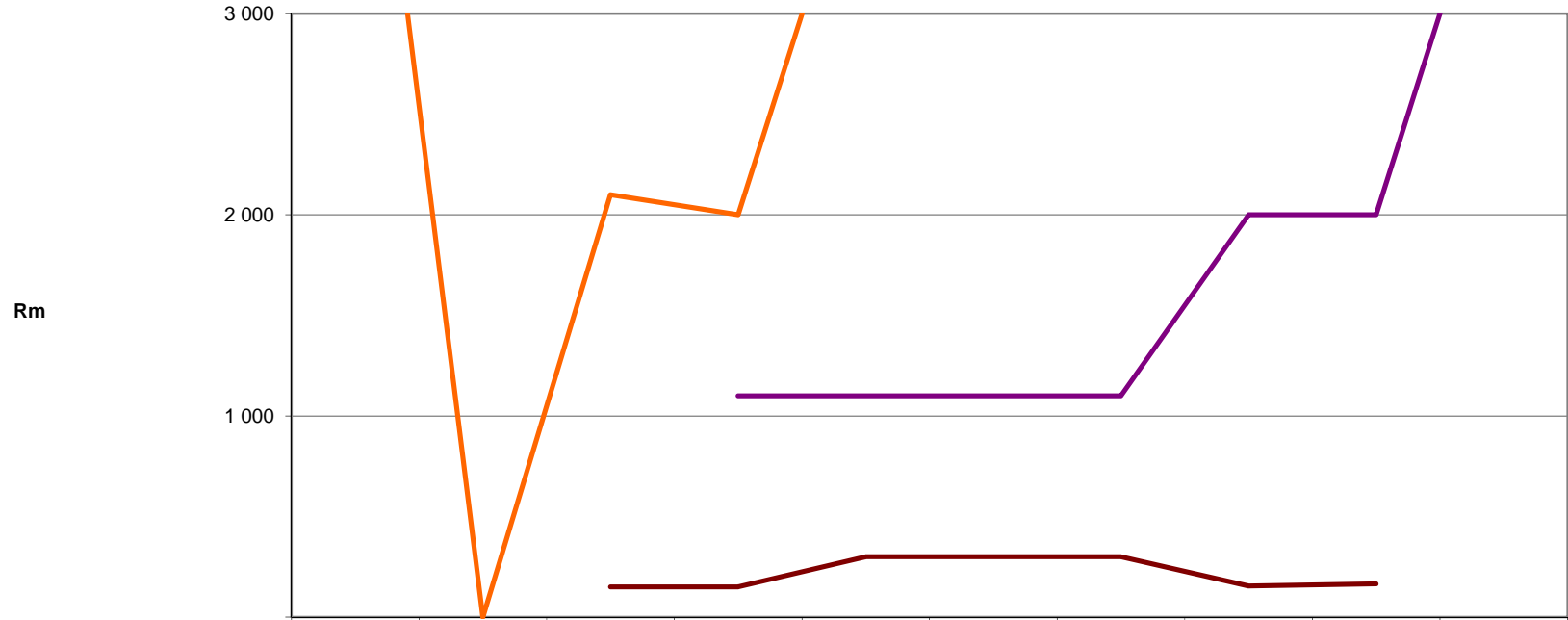


Capital expenditure by Municipal Vote (Minor) - Chart A10



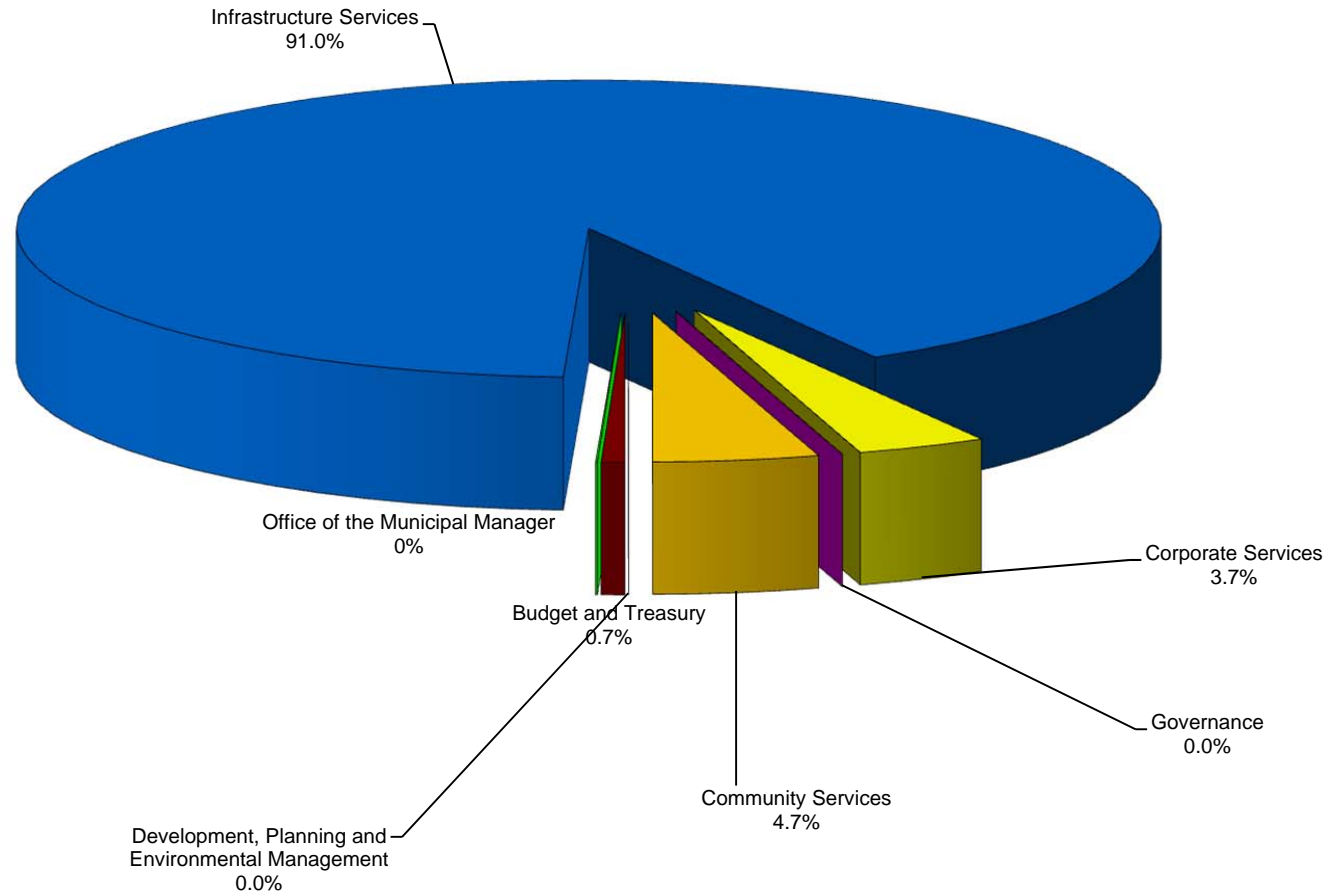
	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year +1 16/17	Budget Year +2 17/18
■ Budget and Treasury				1 100	1 100	1 100	1 100	2 000	2 000	4 000
■ Development, Planning and Environmental Management	21 740	11 003	16 048							
■ Community Services	5 083		2 100	2 000	3 996	3 996	3 996	14 075	19 040	9 929
■ Governance										
■ Corporate Services	17 179	11 161	17 430	26 155	31 645	31 645	31 645	11 043	24 826	13 700

Capital expenditure by Municipal Vote (Major - Trend) - Chart A12

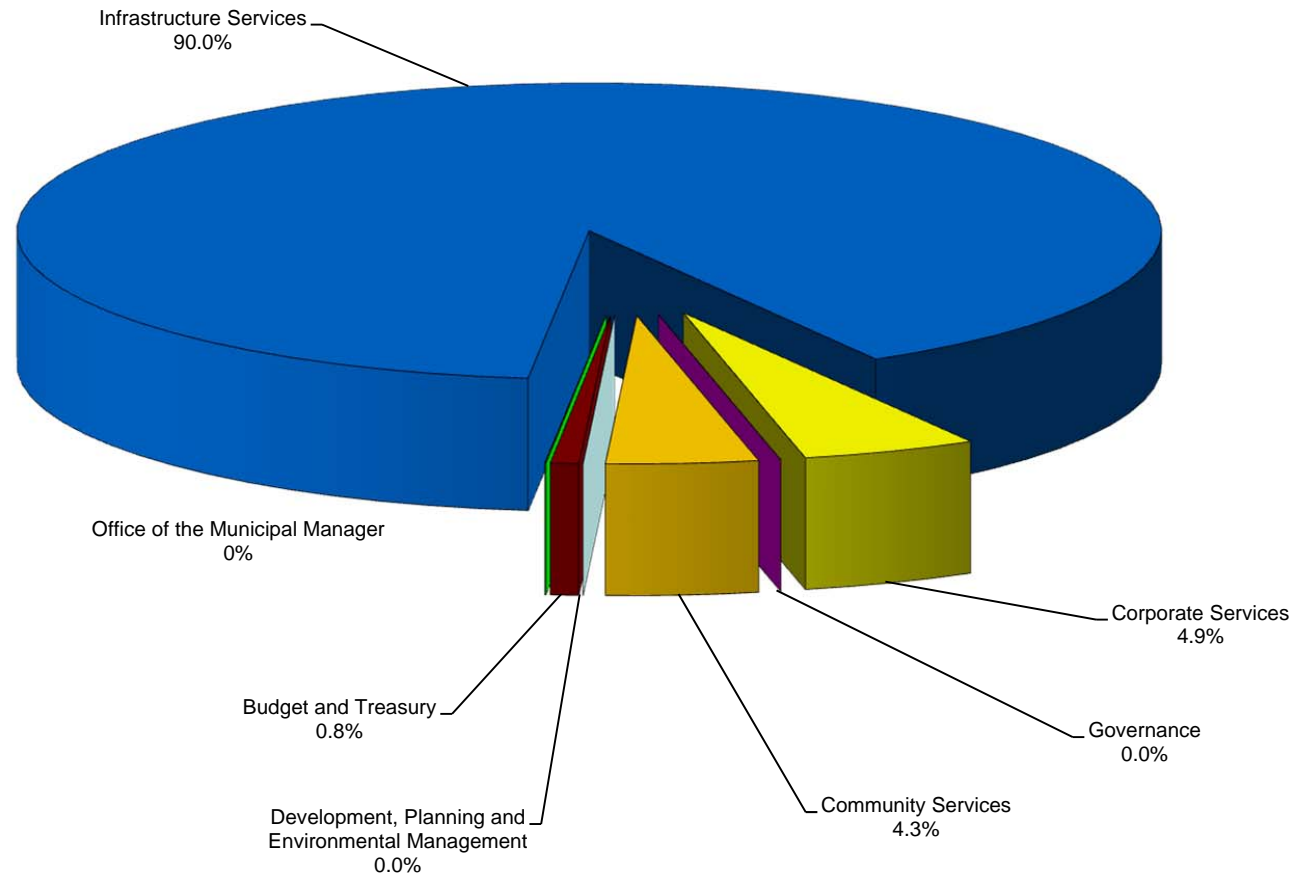


	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year +1 16/17	Budget Year +2 17/18
Corporate Services	17 179	11 161	17 430	26 155	31 645	31 645	31 645	11 043	24 826	13 700
Governance										
Community Services	5 083		2 100	2 000	3 996	3 996	3 996	14 075	19 040	9 929
Development, Planning and Environmental Management	21 740	11 003	16 048							
Budget and Treasury				1 100	1 100	1 100	1 100	2 000	2 000	4 000
Office of the Municipal Manager			150	150	300	300	300	155	165	
Infrastructure Services	180 591	285 038	289 853	264 149	417 656	417 656	417 656	274 359	303 566	327 147

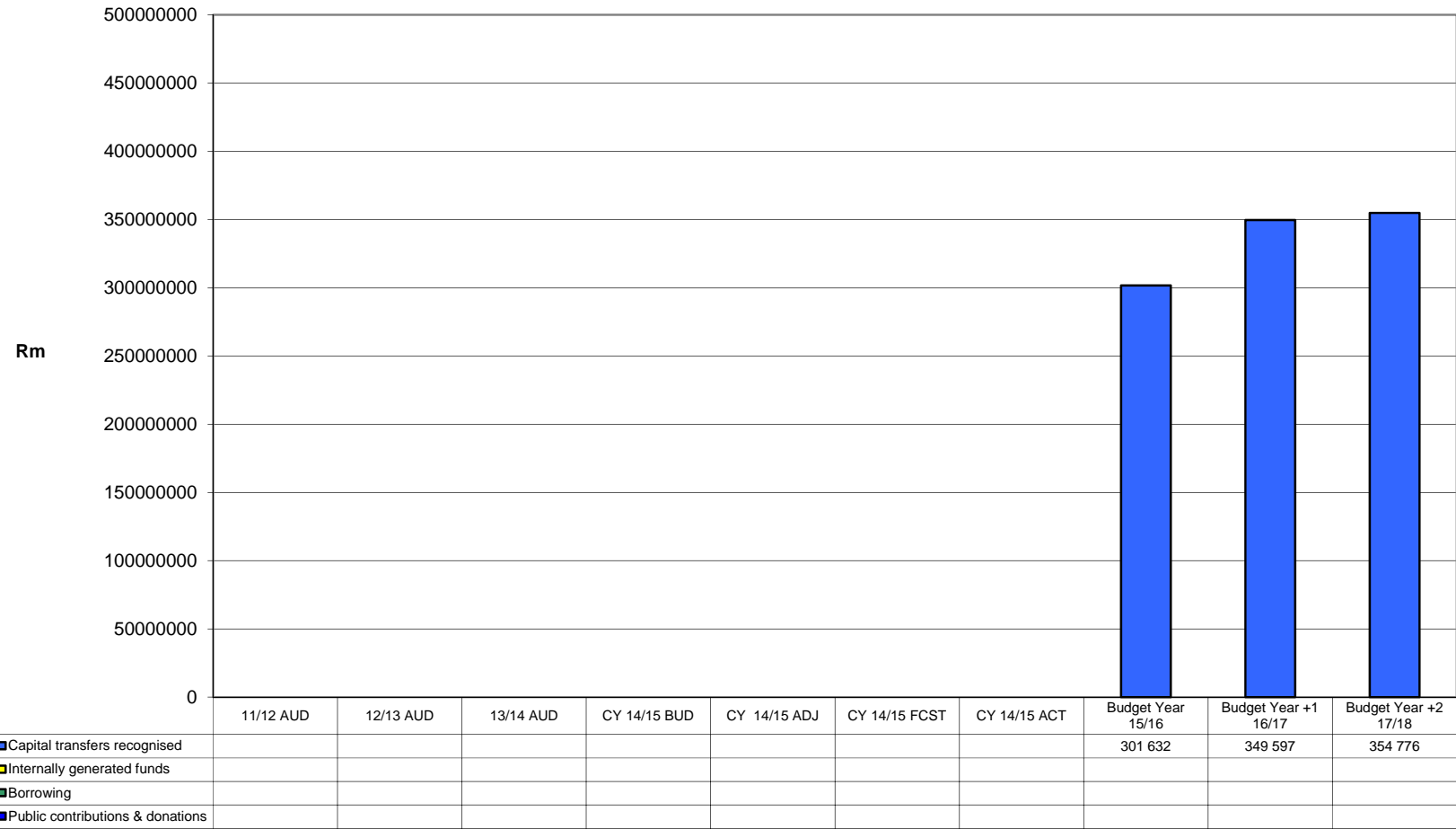
**2014/15 Budget Year
Capital expenditure program per vote**



**2014/15 MTREF (3 year total)
Capital expenditure program per vote**

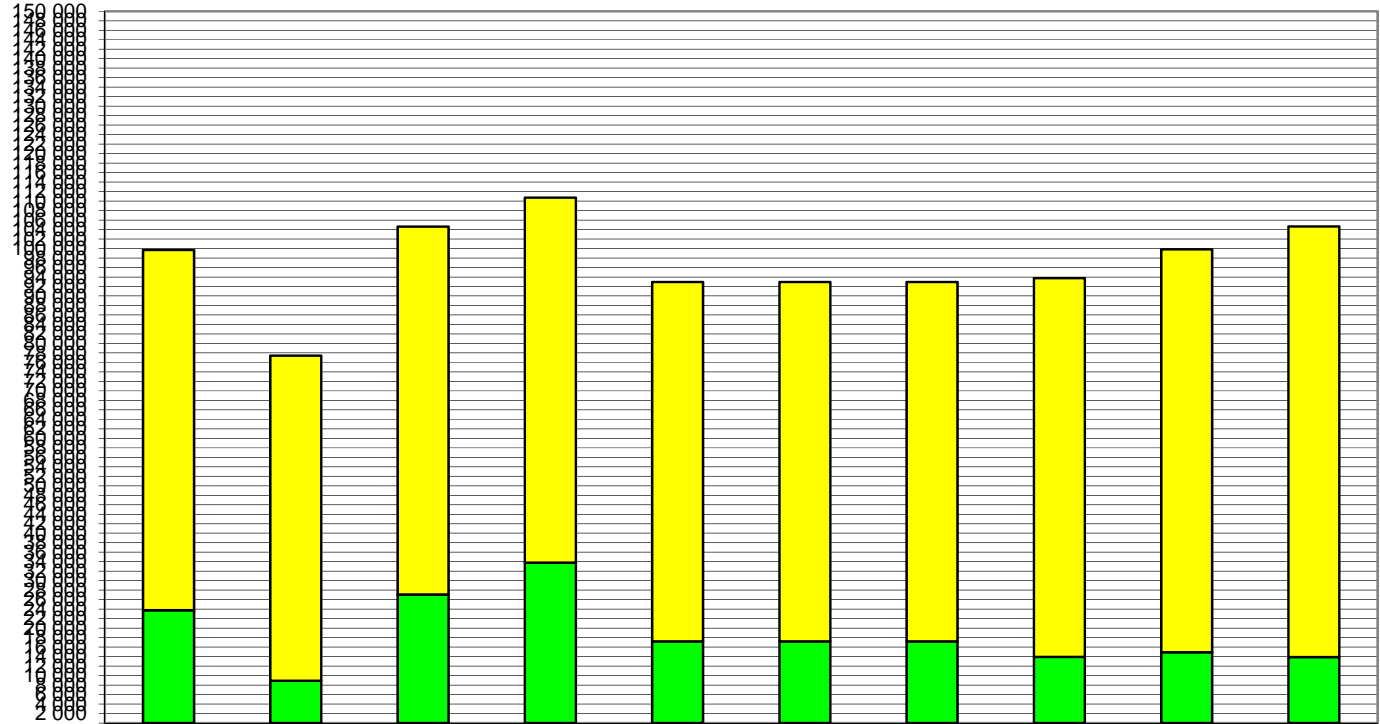


Capital funding by source - Chart A13



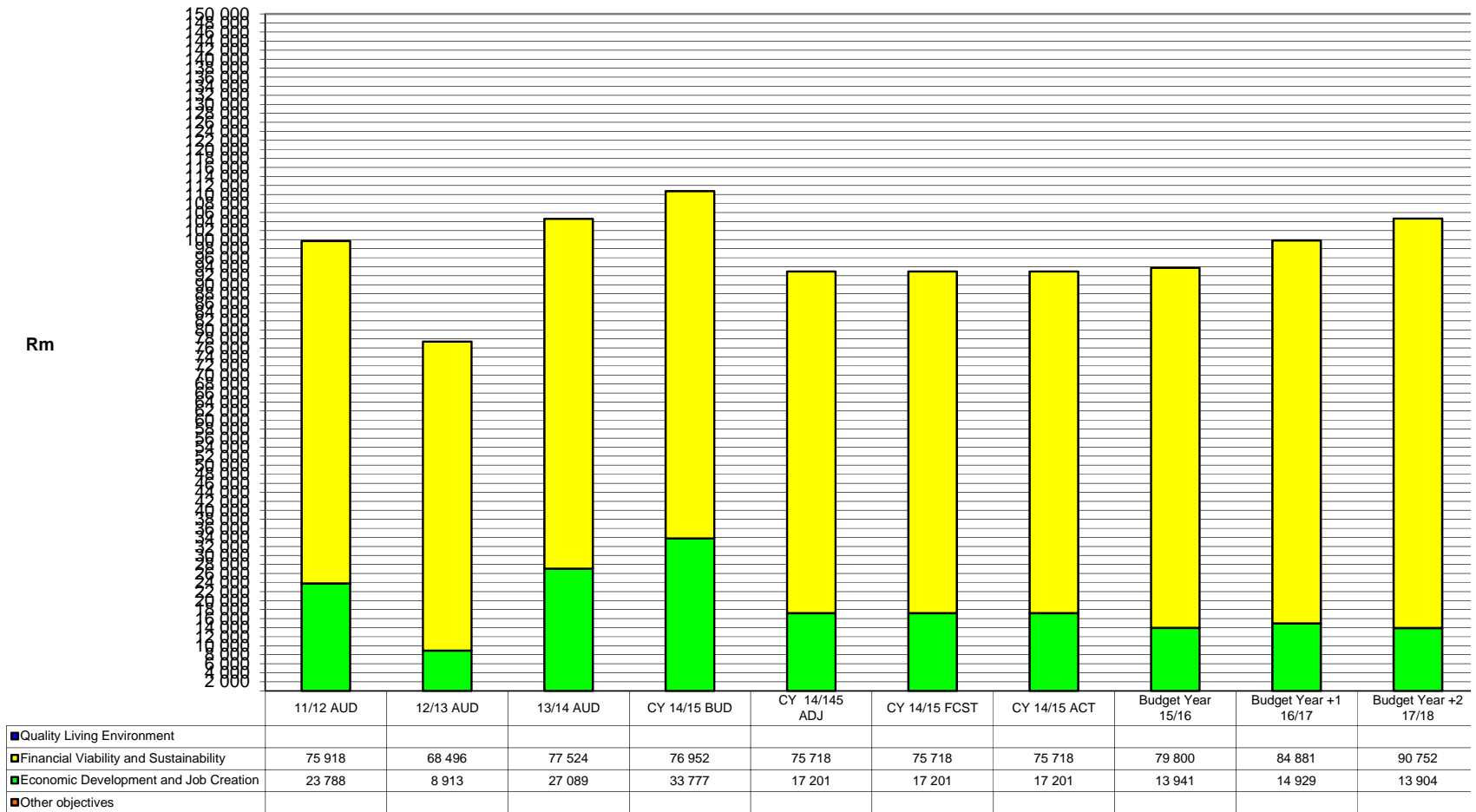
IDP Strategic Objectives - Revenue - Chart A14

Rm



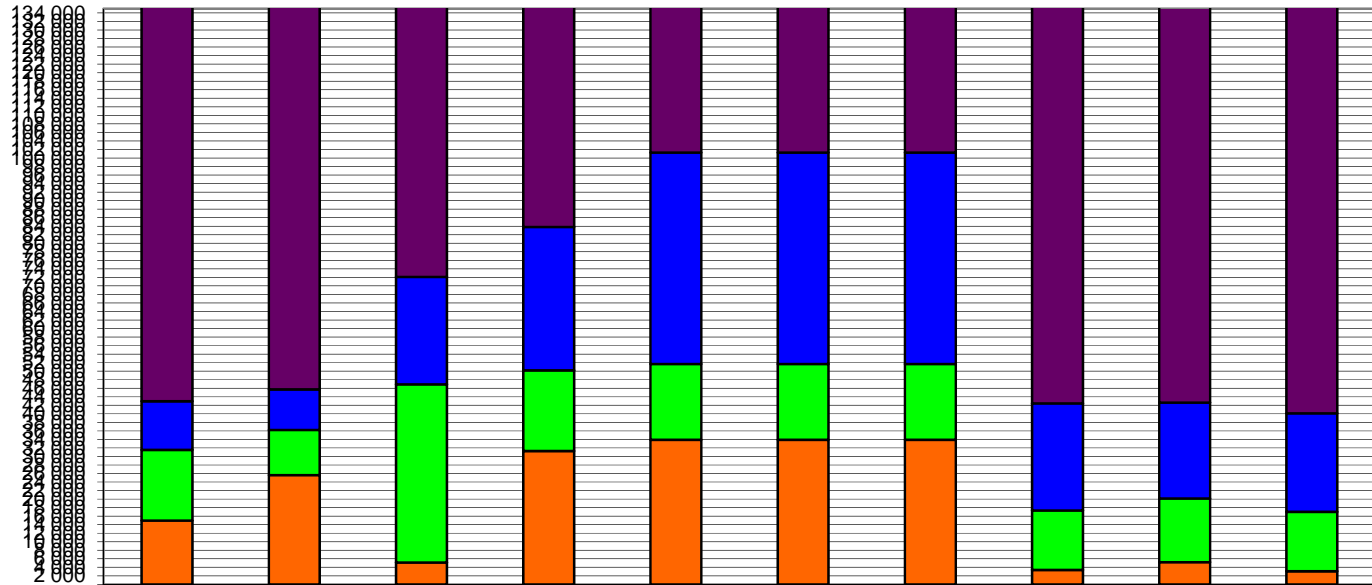
	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/145 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year +1 16/17	Budget Year +2 17/18
■ Quality Living Environment										
■ Financial Viability and Sustainability	75 918	68 496	77 524	76 952	75 718	75 718	75 718	79 800	84 881	90 752
■ Economic Development and Job Creation	23 788	8 913	27 089	33 777	17 201	17 201	17 201	13 941	14 929	13 904
■ Other objectives										

IDP Strategic Objectives - Revenue - Chart A14



IDP Strategic Objectives - Expenditure - Chart A15

Rm



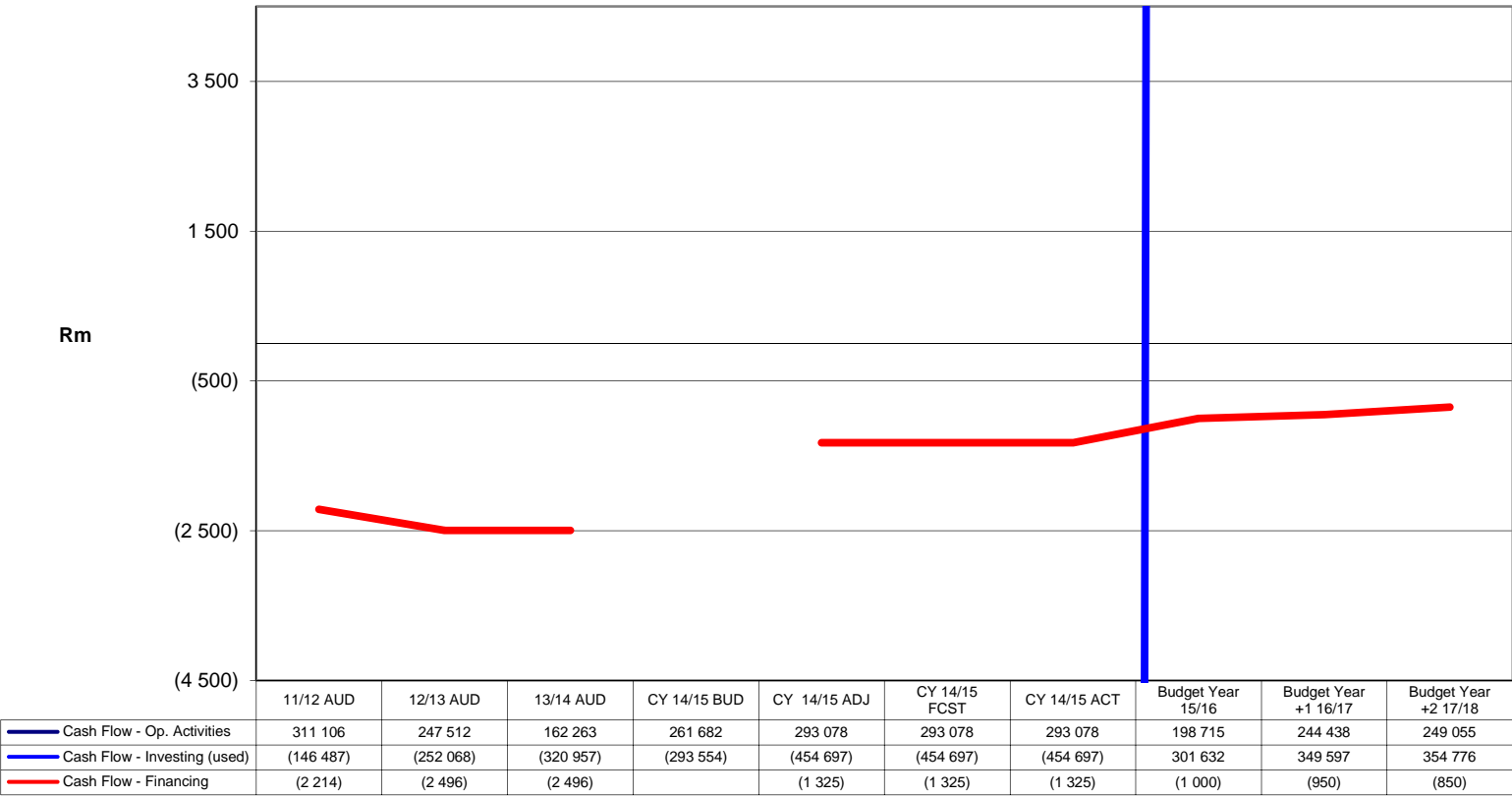
	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year +1 16/17	Budget Year +2 17/18
Operations and Support Services	27 618	34 219	38 036	41 634	42 353	42 353	42 353	44 293	46 808	49 176
Financial Viability and Sustainability	55 200	78 311	77 845	76 177	74 943	74 943	74 943	77 800	82 881	86 752
Good Governance	97 344	123 946	156 943	189 117	215 614	215 614	215 614	178 899	186 526	192 700
Embracing our Cultural Diversity	3 442	3 819	7 024	2 885	2 223	2 223	2 223	3 123	3 274	3 417
Empowering our Citizens	323 135	226 812	305 831	291 403	286 009	286 009	286 009	362 427	351 070	390 470
Safe, Healthy and Secure Environment	11 399	9 534	25 187	33 613	49 575	49 575	49 575	25 115	22 467	23 117
Quality Living Environment										
Economic Development and Job Creation	16 596	10 591	41 789	18 934	17 754	17 754	17 754	13 941	14 929	13 904
Sustaining the Natural and Built Environment	14 955	25 618	5 133	31 271	33 925	33 925	33 925	3 382	5 223	3 094

IDP Strategic Objectives - Capital Expenditure - Chart A16



	11/12 AUD	12/13 AUD	13/14 AUD	CY 14/15 BUD	CY 14/15 ADJ	CY 14/15 FCST	CY 14/15 ACT	Budget Year 15/16	Budget Year +1 16/17	Budget Year +2 17/18
■ Quality Living Environment										
■ Embracing our Cultural Diversity	1 868									
■ Economic Development and Job Creation										
■ Financial Viability and Sustainability										
■ Other objectives										

IDP Strategic Objectives - Revenue - Chart A14



7. OVERVIEW: BUDGET PROCESS

7. BUDGET PROCESS

7.1 OVERVIEW

The budget process as stipulated in MFMA is an effective process that every municipality must undertake to ensure good governance, planning and accountability. The process outlines the direction that the municipality should take in order to meet the legislative time-lines

for approval of budget

It further enables the municipality to fully consult with all its stakeholders.

The budget process plan to be incorporated with the IDP process plan and the steering committee should be appointed to oversee the process.

The process should commence with the adoption of the process plan by 30 August by the Council.

7.2 IDP/BUDGET REVIEW PROCESS PLAN 2015/2016

Below is a summary of the key activities to take place in terms of the 2014/15 IDP Process:

Activity	Date	Responsibility
Approval of draft IDP & Budget Process plan	30 July 2014	Executive Mayor/Council
Tabling and approval of the Annual Performance Report by Council	29 August 2014	Municipal Manager /Council
1 st IDP Rep Forum (to present IDP/Budget Process Plan)	20 August 2014	Municipal Manager
Tabling Budget policy framework	30 September 2014	Municipal Manager/ CFO
Submission of 1 st quarter performance report to council for noting	30 October 2014	Municipal Manager/Council
Departmental Strategic Planning Sessions (review status quo, analysis, strategies and projects)	11-26 November 2014	All Departments
2013/14 Draft Annual Report	12 December 2014	Mayoral Committee/Council

Public hearings on 2013/14 Annual Report	January- February 2015	Municipal Manager /Council
Submission by departments for budget adjustment, 2015/2016 draft projects and MTREF budget plans	15 January 2015	All Departments/Executive Managers
First 2015/16 MTREF Draft IDP/Budget	20 January 2015	Budget Committee
Consideration of budget adjustment	23 January 2015	Mayoral Committee
Tabling and approval of the Draft Annual Report, Mid-year performance report, Policy review process plan and SDBIP process plan to Mayoral Committee and Council	30 January 2015	Mayoral Committee/ Council
Review of 2014/15 Organizational Performance on IDP and Budget	January 2015	Management/Municipal Manager
Submission of reviewed 2014/15 SDBIP aligned to budget adjustment to Council for noting	30 January 2015	Executive Mayor/ Council
Review of budgets related policies	January-March 2015	All Departments
2 nd IDP Rep Forum (IDP Status Quo Report and 2 nd Quarter Report)	25 February 2015	Executive Mayor
Management Strategic Planning Sessions(Review strategies and projects and 1 st Quarter report)	10-11 February 2015	Management Team
Draft IDP, Budget and budget related policies presented to portfolio committees	March 2015	Executive Managers
Consideration of draft budget.	17 March 2015	Budget Committee

IDP/Budget engagement with Councillors (1 st Draft)	19 March 2015	Municipal Manager/Council
Tabling of Draft Budget/IDP and budget related policies to Mayoral Committee	24 March 2015	Municipal Manager/CFO
Tabling of 1 st Draft IDP and budget related policies to Council	30 March 2015	Executive Mayor/Council
Tabling of 13/14 Annual Report	30 March 2015	Executive Mayor/Council
IDP/Budget Public Consultations	10-16 April 2015	Speaker's Office, Councillors, Budget Committee , Management, relevant officials and stakeholders
3 rd IDP Rep Forum (Draft IDP/Budget and 3 rd Quarter report)	22 April 2015	Executive Mayor
Organisational Strategic Planning Session (finalize the Budget after inputs from public consultation)	30 April 2015	Executive Management/Mayoral Committee
Final draft IDP/Budget engagement with councillors	14 May 2015	Executive Mayor/Municipal Manager
Tabling of Final 2015/16 Reviewed IDP/budget, draft SDBIP, and draft performance agreements.	26 May 2015	Executive Mayor/Council
Submission of approved IDP/Budget to MEC for Cooperative Governance, Human Settlement and Traditional Affairs and to National and Provincial Treasury	05 June 2015	Municipal Manager
Publish and distribute approved IDP/Budget	11 June 2015	Municipal Manager and CFO

Approval and submission of Final 2015/16 SDBIP	28 June 2015	Executive Mayor
Submission of draft performance agreements to the Executive Mayor	30 June 2015	Municipal Manager
Submission of final performance agreements to the Executive Mayor	15 July 2015	Municipal Manager

7.2 SCHEDULE OF MEETINGS

IDP MANAGEMENT MEETINGS

Date	Time	Venue
24 25 July 2014	08h30	To be confirmed
09 October 2014	09h00	Polokwane Local Municipality
06 February 2015	09h00	Aganang Local Municipality
26 June 2015	09h00	Blouberg Local Municipality

DISTRICT DEVELOPMENT PLANNING/ IDP ENGAGEMENT FORUMS

Date	Time	Venue
08-09 September 2014	10h00	Aganang Local Municipality
10-11 November 2014	10h00	Polokwane Local Municipality
04 February 2015	10h00	Molemole Local Municipality

IDP/BUDGET REVIEW STEERING COMMITTEE MEETINGS

Date	Time	Venue
8 December 2014	14h00	Executive Mayor `s Boardroom
8 & 15 January 2015	10h00/14h00	Executive Mayor `s Boardroom
9 & 18 March 2015	14h00/10h00	Executive Mayor `s Boardroom
8 & 19 May 2015	14h00/14h00	Executive Mayor `s Boardroom

IDP/BUDGET PUBLIC CONSULTATION MEETINGS

Consultation	Date	Time	Venue
1 st IDP Representative Forum	20 August 2014	09h00	To be confirmed
2 nd IDP Representative Forum	25 February 2015	09h00	To be confirmed
Sector Departments and Parastatals	10 April 2015	09h00	To be confirmed
Traditional Leaders	14 April 2015	09h00	To be confirmed
Business and Academic Institutions	15 April 2015	18h00	To be confirmed
NGO/CBOs	16 April 2015	10h00	To be confirmed
3 rd IDP Representative Forum	22 April 2015	09h00	To be confirmed
IDP/Budget Engagement with Councilors	14 May 2015	10h00	Council Chamber
IDP/Budget Adoption by Council	26 May 2015	10h00	Council Chamber

STRATEGIC PLANNING SESSIONS

Planned Activity	Date	Time	Venue
IDP Management Strategic Planning Session	24- 25 July 2014	08:30	To be confirmed
Departmental Strategic Planning Sessions			
1. Development Planning and Environmental Management Services	11 November 2014	08h00-16h30	To be confirmed
2. Community Services	12 November 2014	08h00-16h30	To be confirmed
3. Corporate Services	13 November 2014	08h00-16h30	To be confirmed
4. Infrastructure Services	21 November 2014	08h00-16h30	To be confirmed

5. Finance	20 November 2014	08h00-16h30	To be confirmed
6. Strategic Executive Management Services	26 November 2014	08h00-16h30	To be confirmed
Management Strategic Planning Sessions	10-11 February 2015	08h00-16h30	To be confirmed
Organisational Strategic Planning Session	29 April 2015	08h00	To be confirmed

INTER-GOVERNMENTAL RELATIONS (IGR)

Planned Activity	Date	Venue	Responsible Unit
MM's Forum	<ul style="list-style-type: none"> • 21 August 2014, • 13 November 2014, • 12 February 2015, • 20 May 2015 	CDM, Council Chamber	IGR Unit/SEMS
District IGR Forum(Mayor's) Forum	<ul style="list-style-type: none"> • 27 August 2014 • 25 November 2014 • 26 February 2015 • 17 May 2015 	Council Chamber	IGR Unit/SEMS

PROPOSED IDP & BUDGET ADOPTION DATES

MUNICIPALITY	2014/15 IDP/BUDGET ADOPTION DATES	
	1 st Drafts	Final Adoption
Aganang	28 March 2015	30 May 2015
Blouberg	28 March 2015	30 May 2015
Lepelle-Nkumpi	28 March 2015	30 May 2015
Molemole	28 March 2015	30 May 2015
Polokwane	28 March 2015	30 May 2015
Capricorn	30 March 2015	26 May 2015

Note: Dates can be reviewed subject to Council approval and or Executive/Mayoral resolution in case of unforeseen clashes.

8. BUDGET ASSUMPTIONS

8. BUDGET ASSUMPTIONS

The following budget assumptions need to be considered when preparing the budget:

a. General Inflation Outlook

The municipality should be able to analyse the impact of economic forces when preparing the budget. The impact on economic meltdown as experienced and the general inflation outlook in order to determine our spending patterns

b. Average Salary Increases

Personnel costs needs to be analysed and the average increase needs to be looked at taking into account the inflation and the SALGBC agreements on salary increases. The percentage for salary increases was provided for 5.4% in 15/16 and 5.8% for 16/17 and 5.5% for 17/18 financial years.

c. Price Movements

The increase on bulk water purchases also needs to be determined and budgeted accordingly.

d. Interest rates

An assumption on the amount to be invested, the period of investment and interest rates should be determined in order to realistically budget for interest income from investments. The assumption should further take into account the economic factors for realistic projection.

e. Ability of the municipality to spend and multi-year budgeting.

The municipality should further assess the spending percentage that is targeted and cash flow prediction for payments in order to allow proper budgeting. We should further take into account programmes that are designed to be implemented over a number of financial years in order to curb roll-over and encourage good planning.

Currently the municipality has appointed consulting engineers to do designs and plan for construction for 15/16 and 16/17 during the year 13/14. This will enable the municipality to kick-start the construction as early as possible in the financial year 15/16. It will also avoid more roll overs.

f. Policy formulation and Review

Policy review process was aligned to the budget and IDP. The following budget related policies have been reviewed with no changes except for the Supply Chain Management Policy and Tariff Structure:

- Asset Management Policy
- Bad Debt Provision and Write Off Policy
- Delegation of Financial Powers
- Virement Policy
- Credit Control and Debt Collection Policy
- Indigent Policy
- Investment Policy and;
- Tariffs Policy

9. SUPPORTING TABLES (SA1-SA37)

DC35 Capricorn - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
REVENUE ITEMS:									
<u>Property rates</u>									
Total Property Rates									
<i>less Revenue Foregone</i>									
Net Property Rates	-	-	-	-	-	-	-	-	-
<u>Service charges - electricity revenue</u>									
Total Service charges - electricity revenue									
<i>less Revenue Foregone</i>									
Net Service charges - electricity revenue	-	-	-	-	-	-	-	-	-
<u>Service charges - water revenue</u>									
Total Service charges - water revenue	34 831	29 333	27 892	37 654	37 654	37 654	35 958	38 043	40 136
<i>less Revenue Foregone</i>	34	29	27	37	37	37			
Net Service charges - water revenue	831	333	892	654	654	654	35 958	38 043	40 136
<u>Service charges - sanitation revenue</u>									
Total Service charges - sanitation revenue							3 955	4 185	4 415
<i>less Revenue Foregone</i>									
Net Service charges - sanitation revenue	-	-	-	-	-	-	3 955	4 185	4 415
<u>Service charges - refuse revenue</u>									
Total refuse removal revenue									
Total landfill revenue									
<i>less Revenue Foregone</i>									
Net Service charges - refuse revenue	-	-	-	-	-	-	-	-	-
<u>Other Revenue by source</u>									
<i>List other revenue by source</i>	60 361	29 035	30 267	57 780	49 766	49 766	900	945	992

	60	29	30	57	49	49			
Total 'Other' Revenue	361	035	267	780	766	766	900	945	992
EXPENDITURE ITEMS:									
<u>Employee related costs</u>									
Basic Salaries and Wages	106 836	119 540	128 039	154 570	139 970	139 970	165 843	175 463	185 111
Pension and UIF Contributions	17 531	27 932	18 592	29 756	23 516	23 516	32 269	34 140	36 016
Medical Aid Contributions	8 029	4 209	1 852	14 172	8 607	8 607	11 652	12 330	13 012
Overtime	2 483	2 993	10 698	9 800	10 760	10 760	11 115	11 760	12 408
Performance Bonus	4 059	4 881	5 810	6 000	7 400	7 400	8 140	8 612	9 086
Motor Vehicle Allowance	4 168	5 574	17 853	19 326	18 386	18 386	19 480	20 609	21 741
Cellphone Allowance			135	1 759			1 817	1 917	2 017
Housing Allowances	5 736	2 308	2 650	3 832	3 782	3 782	3 980	4 210	4 440
Other benefits and allowances	10 037	9 524	11 021	6 668	4 317	4 317	5 320	5 623	5 928
Payments in lieu of leave	502		1 590	2 000	2 300	2 300	2 500	2 645	2 790
Long service awards			352	500			600	635	670
Post-retirement benefit obligations			6 904	662	1 612	1 612	444	470	496
	159	176	205	249	220	220			
<i>sub-total</i>	380	961	496	045	650	650	263 160	278 414	293 715
<u>Less: Employees costs capitalised to PPE</u>									
	159	176	205	249	220	220			
Total Employee related costs	380	961	496	045	650	650	263 160	278 414	293 715
<u>Contributions recognised - capital</u>									
<i>List contributions by contract</i>									
Total Contributions recognised - capital	-	-	-	-	-	-	-	-	-

<u>Depreciation & asset impairment</u>									
Depreciation of Property, Plant & Equipment	111 191	64 349	79 891	80 790	80 790	80 790	81 694	82 612	82 612
Lease amortisation									
Capital asset impairment									
Depreciation resulting from revaluation of PPE									
	111	64	79	80	80	80			
Total Depreciation & asset impairment	191	349	891	790	790	790	81 694	82 612	82 612
<u>Bulk purchases</u>									
Electricity Bulk Purchases									
Water Bulk Purchases	46 599	44 311	49 000	52 000	52 000	52 000	52 000	51 000	51 510
	46	44	49	52	52	52			
Total bulk purchases	599	311	000	000	000	000	52 000	51 000	51 510
<u>Transfers and grants</u>									
Cash transfers and grants	580	800	-	-	-	-	-	-	-
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-
	1								
Total transfers and grants	580	800	-	-	-	-	-	-	-
<u>Contracted services</u>									
500090 Cleaning Services	3 957	4 819	400	270	620	620	683	717	717
512030 Security Services			5 000	8 000	11 000	11 000	11 550	12 128	12 734
416300 Water & Electricity			2 501	2 525	1 525	1 525	1 601	1 889	1 889
510200 Rental- External Equip			3 090	3 306	1 806	1 806	1 896	1 991	1 991
510220 Rental - Offices			3 717	4 014	4 764	4 764	5 002	5 252	5 252
513010 Maint - Air Condit.			400	350	850	850	468	491	491
513150 Rent & Maintain 2-Way Radio			160	160	120	120	168	176	176
412080 Plants & Equipment's (Leasing)			3 323						
500510 Computer Services			4 430	4 000	3 970	3 970	4 400	5 140	5 140

	3	4	23	22	24	24			
<i>sub-total</i>	957	819	021	625	655	655	25 768	27 784	28 390
Allocations to organs of state:									
Electricity									
Water									
Sanitation									
Other									
Total contracted services	957	819	021	625	655	655	25 768	27 784	28 390
<u>Other Expenditure By Type</u>									
Collection costs	38 988	9 044	8 363	11 296	11 296	11 296	7 983	8 446	8 910
Contributions to 'other' provisions									
Consultant fees			19 400	7 500	1 500	1 500			
Audit fees	2 316	2 127	2 500	2 725	2 725	2 725	3 632	4 911	4 911
General expenses	117 488	147 422	232 103	220 366	289 772	289 772	231 480	214 242	244 321
<i>List Other Expenditure by Type</i>									

Total 'Other' Expenditure	791	594	366	887	293	293	243 095	227 599	258 142	

Repairs and Maintenance by Expenditure Item										
Employee related costs										
Other materials										
Contracted Services										
Other Expenditure	162	865	794	201	295	295	93 264	94 176	126 802	
Total Repairs and Maintenance Expenditure	162	865	794	201	295	295	93 264	94 176	126 802	

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DC35 Capricorn - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Vote 1 - SEMS	Vote 2 - INFRASTRUCTURE	Vote 3 - CORPORATE SERVICES	Vote 4 - FINANCE	Vote 5 - DPEMS	Vote 6 - COMMUNITY SERVICES	Vote 7 - [NAME OF VOTE 7]	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
R thousand																
Revenue By Source																
Property rates																-
Property rates - penalties & collection charges																-
Service charges - electricity revenue																-
Service charges - water revenue		39 913														39 913
Service charges - sanitation revenue																-
Service charges - refuse revenue																-

Service charges - other																					-	
Rental of facilities and equipment																						-
Interest earned - external investments				613	21																	21 613
Interest earned - outstanding debtors																						-
Dividends received																						-
Fines																						-
Licences and permits																						-
Agency services																						-
Other revenue				900																		900
Transfers recognised - operational	69 657	253 442	96 620	287	55	28 376	61 478															564 860
Gains on disposal of PPE																						-
Total Revenue (excluding capital transfers and contributions)	69 657	293 355	96 620	800	77	28 376	61 478	-	-	-	-	-	-	-	-	-	-	-	-	-	-	627 286
Expenditure By Type																						
Employee related costs	30 984	99 439	44 248	263	21	11 837	55 389															263 160
Remuneration of councillors	10 860																					10 860
Debt impairment				930	31																	31 930
Depreciation & asset impairment	-	69 072	12 622	-	-	-	-															81 694
Finance charges			473																			473
Bulk purchases		52 000																				52 000
Other materials																						-
Contracted services			14 218																			14 218
Transfers and grants																						-

Other expenditure	27 813	141 916	37 681	624 ¹⁶	16 539	6 089										246 662
Loss on disposal of PPE																-
Total Expenditure	69 657	362 427	242 ¹⁰⁹	817 ⁶⁹	28 376	61 478	-	-	-	-	-	-	-	-	-	700 997
Surplus/(Deficit)	-	(69 072)	(12 622)	983 ⁷	-	-	-	-	-	-	-	-	-	-	-	(73 711)
Transfers recognised - capital	155	274 359	11 043	000 ²		14 075										301 632
Contributions recognised - capital																-
Contributed assets																-
Surplus/(Deficit) after capital transfers & contributions	155	205 287	(1 579)	983 ⁹	-	14 075	-	-	-	-	-	-	-	-	-	227 921

DC35 Capricorn - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
ASSETS									
<u>Call investment deposits</u>									
Call deposits < 90 days	261 293	254 239	845 221	226 440	130 615	130 615	64 606	61 376	58 307
Other current investments > 90 days									
Total Call investment deposits	261 293	254 239	845 221	226 440	130 615	130 615	64 606	61 376	58 307
<u>Consumer debtors</u>									
Consumer debtors	122	155 935	183 827	121	86 091	86	126 004	136 302	147 070

	747			335		091			
<u>Less: Provision for debt impairment</u>	(88 890)	(148 113)	(167 638)	(44 693)	(55 471)	(55 471)	(31 930)	(33 782)	(35 641)
Total Consumer debtors	33 858	7 822	16 189	76 642	30 619	619	94 074	102 519	111 429
<u>Debt impairment provision</u>						30			
Balance at the beginning of the year	73 308	88 890	148 113	51 733	62 511	511	55 471	31 930	33 782
Contributions to the provision	15 581	59 224	19 524	18 827 (25)	18 827 (25)	827 (25)	31 930	33 782	35 641
Bad debts written off				866)	866)	866)	(55 471)	(31 930)	(33 782)
Balance at end of year	88 890	148 113	167 638	44 693	55 471	471	31 930	33 782	35 641
<u>Property, plant and equipment (PPE)</u>						55			
PPE at cost/valuation (excl. finance leases)	1 760 549	2 013 006	2 332 882	2 307 306	2 307 306	2 307 306	2 608 938	2 958 535	3 313 311
Leases recognised as PPE			6 385						
<u>Less: Accumulated depreciation</u>	415 636	477 196	525 818	566 199	566 199	566 199	647 893	730 505	813 117
Total Property, plant and equipment (PPE)	1 344 913	1 535 810	1 813 449	1 741 106	1 741 106	1 741 106	1 961 044	2 228 029	2 500 193
LIABILITIES									
<u>Current liabilities - Borrowing</u>									
Short term loans (other than bank overdraft)									
Current portion of long-term liabilities									
Total Current liabilities - Borrowing	-	-	-	-	-	-	-	-	-
<u>Trade and other payables</u>									
Trade and other creditors	160 354	106 168	636 773	76 183	76 183	76	79 992	83 992	88 191
Unspent conditional transfers	112 862	107 168	151 247	-	151 247	151 247	20 751	22 050	22 612
VAT									
Total Trade and other payables	273 216	213 336	788 020	76 183	430	430	100 742	106 042	110 804
<u>Non current liabilities - Borrowing</u>									
Borrowing									
Finance leases (including PPP asset element)	1 110						3 971	2 383	715
Total Non current liabilities - Borrowing	1 110	-	-	-	-	-	3 971	2 383	715

Provisions - non-current										
Retirement benefits	19 169	18 335	18 335	19 435	19 435	435	19	20 406	21 427	22 498
<i>List other major provision items</i>										
Refuse landfill site rehabilitation										
Other										
Total Provisions - non-current	19 169	18 335	18 335	19 435	19 435	435	19	20 406	21 427	22 498
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance	1 006			1 739	1 450	1 450				
	809	1 353 675	1 953 030	106	603	603		1 796 580	2 048 937	2 350 699
GRAP adjustments	249									
	854	2 895								
Restated balance	1 256			1 739	1 450	1 450				
	663	1 356 570	1 953 030	106	603	603		1 796 580	2 048 937	2 350 699
Surplus/(Deficit)			(79)	212	373	373				
	97 012	239 325	892)	764	907	907		199 188	244 935	249 552
Appropriations to Reserves										
Transfers from Reserves										
Depreciation offsets										
Other adjustments										
Accumulated Surplus/(Deficit)	1 353			1 951	1 824	1 824				
	675	1 595 895	1 873 138	870	510	510		1 995 768	2 293 872	2 600 250
Reserves										
Housing Development Fund										
Capital replacement										
Self-insurance										
Other reserves										
Revaluation	1 988	1 988	1 988	1 988						
Total Reserves	1 988	1 988	1 988	1 988	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	1 355			1 953	1 824	1 824				
	663	1 597 883	1 875 126	858	510	510		1 995 768	2 293 872	2 600 250

Total capital expenditure includes expenditure on nationally significant priorities:

Provision of basic services										
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DC35 Capricorn - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
Good governance & Administration	To have an enhanced productivity & technical capacity by 2014/15		131 680	109 037	149 615	208 516	240 153	240 153	177 475	198 669	193 552
Municipal Health & Environmental management	To provide municipal health and environment to communities		44 969	8 265	25 033	33 261	49 381	49 381	25 115	22 467	23 117
Access to Energy	To increase access to electricity by 2014/15		16 031	23 660	-	11 426	34 965	34 965			
Municipal Roads and Transport	To provide, efficient, safe & affordable transport services to all		43 560	837	5 133	5 200	5 790	5 790	3 382	5 223	3 094
Sports, Arts & Culture	To improve access to sports facilities and recreational facilities		2 895		1 750						
Fire & Rescue	To develop an improved fire and rescue services centres		30 982	30 567	38 036	41 219	44 387	44 387	58 368	65 848	59 105
Basic Service Delivery	To provide clean water and sanitation to		222 769	500 198	251 347	483 763	627 160	627 160	546 964	562 822	625 241

Planning, economic & Development	the communities To create an environment that stimulate economic growth and development	23 788	8 913	27 089	33 777	17 201	17 201	13 941	14 929	13 904
Financial Viability	To enhance financial management	75 918	68 496	77 524	76 952	75 718	75 718	79 800	84 881	90 752
Community and social services	To improve access to sports facilities and other social facilities	54 108	2 204	2 369	3 684	2 284	2 284	3 123	3 274	3 417
Allocations to other priorities										
Total Revenue (excluding capital transfers and contributions)		646 700	752 177	577 895	897 798	1 097 039	1 097 039	908 168	958 113	1 012 182

DC35 Capricorn - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Good governance & Administration	To have an enhanced productivity & technical capacity by 2015/16		97 344	123 946	156 943	189 117	215 614	215 614	178 899	186 526	192 700

Municipal Health & Environmental management	To provide municipal health and environment to communities	11 399	9 534	25 187	33 613	49 575	49 575	25 115	22 467	23 117
Acces to Energy	To increase access to electricty by 2015/16	8 569	21 031	-	11 426	13 490	13 490			
Municipal Roads and Transport	To provide, efficient, safe & affordable tranport services to all	6 386	4 587	5 133	19 845	20 435	20 435	3 382	5 223	3 094
Sports, Arts & Culture	To improve access to sports facilities and recreational facilities	-	-	1 750	-	-	-			
Fire & Rescue	To develop an improved fire and rescue services centres	27 618	34 219	38 036	41 634	42 353	42 353	44 293	46 808	49 176
Basic Service Delivery	To provide clean water and sanitation to the communities	323 135	226 812	305 831	291 403	286 009	286 009	362 427	351 070	390 470
Planning, economic & Development	To create an environment that stimulate economic growth and development	16 596	10 591	41 789	18 934	17 754	17 754	13 941	14 929	13 904
Financial Viability	To enhance financial management	55 200	78 311	77 845	76 177	74 943	74 943	77 800	82 881	86 752
Community and social services	To improve access to sports facilities and other social facilities	3 442	3 819	5 274	2 885	2 223	2 223	3 123	3 274	3 417

Allocations to other priorities										
Total Expenditure		549 688	512 852	657 787	685 034	722 395	722 395	708 980	713 178	762 630

DC35 Capricorn - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework
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R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Good governance & Administration	To have an enhanced productivity & technical caoacity by 2015/16	A	17 179	16 233	21 974	27 405	33 045	33 045	13 198	26 991	17 700
Municipal Health & Enviromental management	To provide municipal health and enviroment to communities	B	21 740	5 930	158						
Municipal Roads and Transport	To provide, efficient, safe & affordable tranport services to all	C	25 725		15 890						
Sports, Arts & Culture	To improve access to sports facilities and recreational facilities	D	1 868								
Fire & Rescue	To develop an improved fire and rescue services centres	E	3 214		2 280	2 000	3 996	3 996	14 075	19 040	9 929
Basic Service Delivery	To provide clean water and sanitation to the communities	F	154 866	285 038	285 459	264 149	417 656	417 656	274 359	303 566	327 147
		G									
		H									
		I									

	J									
	K									
	L									
	M									
	N									
	O									
	P									
Allocations to other priorities										
Total Capital Expenditure		224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776

DC35 Capricorn - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework
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		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Vote 1 - vote name	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 3 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 3 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Vote 2 - vote name	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 3 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Sub-function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 3 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Vote 3 - vote name	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 3 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 1 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 2 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Sub-function 3 - (name)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert measure/s description	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
And so on for the rest of the Votes	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))

2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities

3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC35 Capricorn - Entities measureable performance objectives

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Entity 1 - (name of entity)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Entity 2 - (name of entity)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Entity 3 - (name of entity)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Insert measure/s description</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
And so on for the rest of the Entities	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))

2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC35 Capricorn - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Borrowing Management</u>										
Credit Rating		n/a	n/a	n/a	n/a	n/a	n/a			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.5%	0.5%	0.1%	0.1%	0.2%	0.2%	0.2%	0.2%	0.2%

Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2.3%	3.3%	0.6%	0.4%	1.6%	1.6%	2.4%	2.2%	1.9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital										
Gearing	Long Term Borrowing/ Funds & Reserves	55.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity										
Current Ratio	Current assets/current liabilities	1.1	1.3	1.1	4.0	0.7	0.7	1.5	1.5	1.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.1	1.3	1.1	4.0	0.7	0.7	1.5	1.5	1.4
Liquidity Ratio	Monetary Assets/Current Liabilities	0.9	1.1	1.1	3.0	0.6	0.6	0.6	0.5	0.5
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		1.0%	3.6%	0.0%	39.5%	43.1%	0.0%	21.8%	21.8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		1.0%	3.6%	0.0%	39.5%	43.1%	43.1%	21.8%	21.8%	21.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	9.2%	8.3%	3.8%	13.6%	5.6%	5.6%	15.8%	16.9%	17.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Creditors to Cash and Investments		61.4%	41.8%	1339.3%	57.0%	58.8%	58.8%	168.6%	-229.4%	-73.1%
Other Indicators										
	Total Volume Losses (kW)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Total Cost of Losses (Rand '000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Water Distribution Losses (2)	Total Volume Losses (kℓ)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

	Total Cost of Losses (Rand '000)	n/a									
	% Volume (units purchased and generated less units sold)/units purchased and generated	n/a	18 447 n/a	18 144 n/a	17 237 n/a	17 237 n/a	17 237 n/a	16 375 n/a	15 556 n/a	14 778 n/a	
Employee costs	Employee costs/(Total Revenue - capital revenue)	33.2%	36.5%	35.6%	41.2%	34.4%	34.4%	42.0%	44.2%	43.2%	
Remuneration	Total remuneration/(Total Revenue - capital revenue)	38.6%	38.4%	37.2%	43.2%	36.5%	36.5%	44.0%	46.3%	45.3%	
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.2%	0.8%	7.1%	11.5%	14.4%	14.4%	14.9%	14.9%	18.6%	
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	23.3%	13.3%	13.9%	13.4%	12.7%	12.7%	13.1%	13.2%	12.2%	
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	5.6	4.7	4.3	5.2	5.2	5.2	2.6	2.7	2.8	
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	126.6%	137.2%	79.6%	217.6%	95.3%	95.3%	247.6%	252.9%	258.8%	
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	9.2	8.7	1.4	3.5	3.4	3.4	1.2	(0.9)	(2.8)	

DC35 Capricorn - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics					1	1	1	1	1	1	1	1
Population			715	715	261	243	310	376	450	528	614	611
Females aged 5 - 14			162	236	132	236	249	261	275	290	306	306
Males aged 5 - 14			161	235	136	235	248	260	274	289	305	305

Females aged 15 - 34			211	224	241	224	236	248	262	276	291	291
Males aged 15 - 34			180	210	221	210	221	232	244	258	272	272
Unemployment			125	277	132	277	292	307	323	341	360	359
Monthly household income (no. of households)	1, 12	-										
No income		-	416	593	522	593	625	657	692	730	770	812
R1 - R1 600			116	768	213	768	831	123	608	009	889	517
R1 601 - R3 200			157	515	167	515	543	570	601	634	669	705
R3 201 - R6 400			070	821	829	821	675	859	685	177	690	854
R6 401 - R12 800			26	30	49	30	32	33	35	37	39	41
R12 801 - R25 600			251	365	235	365	005	605	420	332	423	552
R25 601 - R51 200			163	29	31	29	30	32	34	36	38	40
R51 201 - R102 400			23	297	764	297	879	423	174	019	036	090
R102 401 - R204 800			163	27	32	27	28	29	31	33	35	36
R204 801 - R409 600			9	018	947	018	477	901	515	217	077	972
R409 601 - R819 200			838	9	26	9	9	10	10	11	11	12
> R819 200			2	213	158	213	711	196	747	327	961	607
			891	2	1	2	2	2	3	3	3	3
			492	626	708	626	768	906	063	229	409	593
			281	792	855	792	835	877	924	974	028	084
			138	953	669	953	004	055	112	172	237	304
			-	72	157	72	76	80	84	89	93	99
			-	-	-	-	-	-	-	-	-	-
Poverty profiles (no. of households)												
< R2 060 per household per month	13		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Insert description	2		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Household/demographics (000)												
Number of people in municipal area			n/a	n/a	1 261	1	1	1	1	1	1	1
Number of poor people in municipal area			n/a	n/a	463	261	330	396	471	551	638	726
Number of households in municipal area			n/a	n/a	057	584	616	646	681	718	758	799

Number of poor households in municipal area			n/a	n/a	837 138	343	361	379	400	343	343	343
Definition of poor household (R per month)			n/a	n/a	099	138	146	153	161	170	179	189
-					-	-	-					
Housing statistics	3											
Formal			n/a	n/a	315	315	332	349	367	387	409	431
Informal			n/a	n/a	411	411	443	065	915	782	498	611
Total number of households					26	26	27	28	30	32	33	35
Dwellings provided by municipality	4		-	-	056	056	463	836	393	034	828	655
Dwellings provided by province/s			n/a	n/a	341	341	359	377	398	419	443	467
Dwellings provided by private sector	5		n/a	n/a	467	467	906	901	308	816	326	266
Total new housing dwellings			n/a	n/a	21	21	22	23	24	25	27	28
			n/a	n/a	078	078	216	327	587	914	366	843
			n/a	n/a	73	73	77	81	85	90	95	100
			n/a	n/a	712	712	692	577	982	625	700	868
			-	-	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
					94	94	99	104	110	116	123	129
					790	790	909	904	569	540	066	711
Economic	6											
Inflation/inflation outlook (CPIX)						3.9%	4.6%	5.0%	5.4%			
Interest rate - borrowing						n/a	n/a	n/a	n/a	n/a	n/a	n/a
Interest rate - investment			-	-	-	3.9%	4.6%	5.3%	5.5%			
Remuneration increases						n/a	6.5%	6.8%	6.8%			
Consumption growth (electricity)						n/a	n/a	n/a	n/a	n/a	n/a	n/a
Consumption growth (water)						3.9%	4.6%	5.0%	5.4%			
Collection rates	7											
Property tax/service charges						n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rental of facilities & equipment						n/a	n/a	n/a	n/a	n/a	n/a	n/a
Interest - external investments						n/a	n/a	n/a	n/a	n/a	n/a	n/a
Interest - debtors						n/a	n/a	n/a	n/a	n/a	n/a	n/a
Revenue from agency services						n/a	n/a	n/a	n/a	n/a	n/a	n/a

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
		Household service targets (000)									
		<u>Water:</u>									
			213	213	224	236	236	236	248	262	276
		Piped water inside dwelling	348	348	015	112	112	112	862	799	990
			92	92	97	102	102	102	107	113	120
	8	Piped water inside yard (but not in dwelling)	495	495	120	364	364	364	892	934	086
		Using public tap (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	10	Other water supply (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		<i>Minimum Service Level and Above sub-total</i>	305	305	321	338	338	338	356	376	397
			843	843	135	476	476	476	754	732	076
	9	Using public tap (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	10	Other water supply (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
			36	36	38	40	40	40	43	45	48
		No water supply	995	995	845	942	942	942	153	570	031
			36	36	38	40	40	40	43	45	48
		<i>Below Minimum Service Level sub-total</i>	995	995	845	942	942	942	153	570	031
		Total number of households	342	342	359	379	379	379	399	422	445
			838	838	980	419	419	419	907	302	107
		<u>Sanitation/sewerage:</u>									
			104	104	104	110	110	110	116	122	129
		Flush toilet (connected to sewerage)	804	804	804	463	463	463	428	948	587
		Flush toilet (with septic tank)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		Chemical toilet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
			234	234	234	246	246	246	260	274	289
		Pit toilet (ventilated)	327	327	327	981	981	981	318	896	740
		Other toilet provisions (> min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		<i>Minimum Service Level and Above sub-total</i>	339	339	339	357	357	357	376	397	419
			131	131	131	444	444	444	746	844	328
			2	2	2	2	2	2	2	2	2
		Bucket toilet	123	123	123	238	238	238	359	491	625
		Other toilet provisions (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
			15	15	15	15	15	15	16	17	18
		No toilet provisions	032	032	032	844	844	844	699	634	586
			17	17	17	18	18	18	19	20	21
		<i>Below Minimum Service Level sub-total</i>	155	155	155	081	081	081	058	125	212
		Total number of households	356	356	356	375	375	375	395	417	440
			286	286	286	525	525	525	804	969	539
		<u>Energy:</u>									

		Electricity (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Electricity - prepaid (min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	
		Electricity (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Electricity - prepaid (< min. service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Other energy sources	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	
		Total number of households	-	-	-	-	-	-	-	-	
		<u>Refuse:</u>									
		Removed at least once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	
		Removed less frequently than once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Using communal refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Using own refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Other rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		No rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	
		Total number of households	-	-	-	-	-	-	-	-	
Municipal in-house services			2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Ref.		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
		Household service targets (000)									
		<u>Water:</u>									
		Piped water inside dwelling	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Piped water inside yard (but not in dwelling)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
8		Using public tap (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
10		Other water supply (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	
9		Using public tap (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
10		Other water supply (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		No water supply	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	

-	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Flush toilet (with septic tank)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Chemical toilet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Pit toilet (ventilated)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Other toilet provisions (> min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Bucket toilet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Other toilet provisions (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No toilet provisions	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Energy:</u>									
Electricity (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Electricity - prepaid (min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Electricity (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Electricity - prepaid (< min. service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Other energy sources	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-
<u>Refuse:</u>									
Removed at least once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
Removed less frequently than once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Using communal refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Using own refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Other rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	-	-	-	-	-	-	-	-	-

Municipal entity services	Ref.		2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Name of municipal entity	8 10	Household service targets (000)									
		<u>Water:</u>									
		Piped water inside dwelling	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		Piped water inside yard (but not in dwelling)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		Using public tap (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		Other water supply (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Using public tap (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		Other water supply (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		No water supply	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-
		<u>Sanitation/sewerage:</u>									
		Flush toilet (connected to sewerage)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Flush toilet (with septic tank)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
Chemical toilet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
Pit toilet (ventilated)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
Other toilet provisions (> min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-		
Bucket toilet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
Other toilet provisions (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
No toilet provisions	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a		
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-		
Total number of households	-	-	-	-	-	-	-	-	-		
Name of municipal entity		<u>Energy:</u>									
		Electricity (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		Electricity - prepaid (min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	
		Electricity (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	

Name of municipal entity	Electricity - prepaid (< min. service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Other energy sources	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	<u>Refuse:</u>									
	Removed at least once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Using communal refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Using own refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Other rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	
Total number of households	-	-	-	-	-	-	-	-	-	
Services provided by 'external mechanisms'	Ref.	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Names of service providers		<u>Household service targets (000)</u>								
		<u>Water:</u>								
8										
10										
9										
10										
Names of service providers		<u>Sanitation/sewerage:</u>								

	Flush toilet (with septic tank)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Chemical toilet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Pit toilet (ventilated)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Other toilet provisions (> min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Other toilet provisions (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	No toilet provisions	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	<u>Energy:</u>									
	Electricity (at least min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Electricity - prepaid (min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Electricity - prepaid (< min. service level)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Other energy sources	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
	<u>Refuse:</u>									
	Removed at least once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Using communal refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Using own refuse dump	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Other rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	No rubbish disposal	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-

Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Funding measures	-									
Cash/cash equivalents at the year end - R'000	18(1)b	261 293 (22)	254 240 42	47 546	133 707	129 642 (81)	129 642	47 448	(36 611)	(120 570)
Cash + investments at the yr end less applications - R'000	18(1)b	630)	337	48 920	182 589	344)	(81 344)	(972)	(924)	(878)
Cash year end/monthly employee/supplier payments	18(1)b	9.2 97	8.7 239	1.4	3.5	3.4	3.4	1.2	(0.9)	(2.8)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	012	325	(79 892)	212 764	373 907	373 907	199 188	244 935	249 552
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	(21.8%)	(10.9%)	29.0%	(6.0%)	(6.0%)	(0.0%)	(0.2%)	(0.5%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	1.0%	3.6%	0.0%	39.5%	43.1%	43.1%	21.8%	21.8%	21.7%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	170.5%	179.1%	100.0%	70.0%	70.0%	70.0%	80.0%	80.0%	80.0%
Capital payments % of capital expenditure	18(1)c;19	65.2%	82.1%	98.5%	100.0%	100.0%	100.0%	93.1%	93.7%	93.6%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(8.7%)	(44.8%)	268.8%	(56.2%)	0.0%	175.3%	8.1%	7.9%
Long term receivables % change - incr(decr)	18(1)a	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	0.1%	0.3%	2.2%	4.0%	5.3%	5.3%	4.8%	4.2%	5.1%
Asset renewal % of capital budget	20(1)(vi)	0.0%	0.0%	11.1%	11.4%	10.4%	10.4%	14.8%	14.1%	10.5%
% incr Service charges - refuse revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Service charges - other	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	34 831	29 333	27 892	37 654	37 654	37 654	39 913	42 228	44 551
Service charges		34 831	29 333	27 892	37 654	37 654	37 654	39 913	42 228	44 551
Property rates		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		34 831	29 333	27 892	37 654	37 654	37 654	35 958	38 043	40 136
Service charges - sanitation revenue		-	-	-	-	-	-	3 955	4 185	4 415
Service charges - refuse removal		-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-
Capital expenditure excluding capital grant funding		-	-	-	-	-	-	-	-	-

Cash receipts from ratepayers	18(1)a	985	2 272	-	37 654	37 654	37 654	8 883	9 391	9 902
		99	63							
Ratepayer & Other revenue	18(1)a	352	812	58 159	95 434	87 420	87 420	40 813	43 173	45 543
		(5)	(3)							
Change in consumer debtors (current and non-current)		513)	842)	(18 039)	59 707	13 685	13 685	16 904	7 971	8 483
		532	670							
Operating and Capital Grant Revenue	18(1)a	317	157	502 136	784 780	988 298	988 298	845 742	892 246	942 810
		224	307							
Capital expenditure - total	20(1)(vi)	592	201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Capital expenditure - renewal	20(1)(vi)	-	-	36 031	33 575	47 391	47 391	44 772	49 248	37 247
Supporting benchmarks										
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY										
DoRA capital grants total MFY										
Provincial operating grants										
Provincial capital grants										
District Municipality grants										
Total gazetted/advised national, provincial and district grants								-	-	-
Average annual collection rate (arrears inclusive)										
DoRA operating										
<i>Local Government Equitable Share</i>								289 401	279 099	305 121
<i>RSC Levy Replacement</i>								180 250	195 499	210 885
<i>Finance Management</i>								1 250	1 250	1 250
<i>Municipal Systems Improvement</i>								940	960	1 033
								471 841	476 808	518 289
DoRA capital										
<i>Municipal Infrastructure Grant (MIG)</i>								233 866	244 263	259 930
WATER SERVICES OPERATING GRANTS								32 766	65 334	63 921
Equitable Share								35 000	40 000	30 925
								301 632	349 597	354 776
Trend										
Change in consumer debtors (current and non-current)		(5)	(3)	(18 039)	(22 211)	16 904	7 971	-	-	-
		513)	842)							

<u>Total Operating Revenue</u>		479 612 549	484 181 512	577 895	604 244	641 605	641 605	627 286	630 566	680 018
<u>Total Operating Expenditure</u>		688 (70 076)	852 (28 671)	657 787	685 034	722 395 (80 790)	722 395 (80 790)	708 980 (81 694)	713 178 (82 612)	762 630 (82 612)
<u>Operating Performance Surplus/(Deficit)</u>				(79 892)	(80 790)					
<u>Cash and Cash Equivalents (30 June 2012)</u>								47 448		
<u>Revenue</u>										
% Increase in Total Operating Revenue			1.0%	19.4%	4.6%	6.2%	0.0%	(2.2%)	0.5%	7.8%
% Increase in Property Rates Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Electricity Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges			(15.8%)	(4.9%)	35.0%	0.0%	0.0%	6.0%	5.8%	5.5%
<u>Expenditure</u>										
% Increase in Total Operating Expenditure			(6.7%)	28.3%	4.1%	5.5%	0.0%	(1.9%)	0.6%	6.9%
% Increase in Employee Costs			11.0%	16.1%	21.2%	(11.4%)	0.0%	19.3%	5.8%	5.5%
% Increase in Electricity Bulk Purchases			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Average Cost Per Budgeted Employee Position (Remuneration)				226817.1909	198917.7316			209689.243		
Average Cost Per Councillor (Remuneration)				247846.1538	304589.7436			264878.0488		
R&M % of PPE		0.1%	0.3%	2.2%	4.0%	5.3%	5.3%	4.8%	4.2%	5.1%
Asset Renewal and R&M as a % of PPE		0.0%	0.0%	4.0%	6.0%	8.0%	8.0%	7.0%	6.0%	7.0%
Debt Impairment % of Total Billable Revenue		170.5%	179.1%	100.0%	70.0%	70.0%	70.0%	80.0%	80.0%	80.0%
<u>Capital Revenue</u>										
Internally Funded & Other (R'000)		-	-	-	-	-	-	-	-	-
Borrowing (R'000)		-	-	-	-	-	-	-	-	-
		224	307							
Grant Funding and Other (R'000)		592	201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Internally Generated funds % of Non Grant Funding		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing % of Non Grant Funding		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<u>Capital Expenditure</u>										
Total Capital Programme (R'000)		224 592	307 201	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Asset Renewal		-	-	36 031	33 575	47 391	47 391	44 772	49 248	37 247
Asset Renewal % of Total Capital Expenditure		0.0%	0.0%	11.1%	11.4%	10.4%	10.4%	14.8%	14.1%	10.5%
<u>Cash</u>										
Cash Receipts % of Rate Payer & Other		1.0%	3.6%	0.0%	39.5%	43.1%	43.1%	21.8%	21.8%	21.7%

Cash Coverage Ratio		0	0	0	0	0	0	0	(0)	(0)
Borrowing										
Credit Rating (2009/10)								n/a		
Capital Charges to Operating		0.5%	0.5%	0.1%	0.1%	0.2%	0.2%	0.2%	0.2%	0.2%
Borrowing Receipts % of Capital Expenditure		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves										
Surplus/(Deficit)		(22 630)	42 337	48 920	182 589	(81 344)	(81 344)	(972)	(924)	(878)
Free Services										
Free Basic Services as a % of Equitable Share		5.9%	4.0%	3.1%	3.5%	7.3%	7.3%	7.3%	7.6%	7.0%
Free Services as a % of Operating Revenue (excl operational transfers)		1.1%	1.6%	1.7%	1.1%	1.2%	1.2%	2.1%	2.0%	1.9%
High Level Outcome of Funding Compliance										
Total Operating Revenue		479 612	484 181	577 895	604 244	641 605	641 605	627 286	630 566	680 018
Total Operating Expenditure		549 688	512 852	657 787	685 034	722 395	722 395	708 980	713 178	762 630
Surplus/(Deficit) Budgeted Operating Statement		(70 076)	(28 671)	(79 892)	(80 790)	(80 790)	(80 790)	(81 694)	(82 612)	(82 612)
Surplus/(Deficit) Considering Reserves and Cash Backing		(22 630)	42 337	48 920	182 589	(81 344)	(81 344)	(972)	(924)	(878)
MTREF Funded (1) / Unfunded (0)		0	1	1	1	0	0	0	0	0
MTREF Funded ✓ / Unfunded ✗		✗	✓	✓	✓	✗	✗	✗	✗	✗

References

15. Subject to figures provided in Schedule.

DC35 Capricorn - Supporting Table SA11 Property rates summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18

Valuation:									
Date of valuation:	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Financial year valuation used	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Municipal by-laws s6 in place? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Municipal/assistant valuer appointed? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Municipal partnership s38 used? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of assistant valuers (FTE)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of data collectors (FTE)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of internal valuers (FTE)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of external valuers (FTE)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of additional valuers (FTE)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation appeal board established? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Implementation time of new valuation roll (mths)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of properties	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of sectional title values	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of unreasonably difficult properties s7(2)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of supplementary valuations	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of valuation roll amendments	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of objections by rate payers	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of appeals by rate payers	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections > 10%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Supplementary valuation	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Public service infrastructure value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Municipality owned property value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-nature reserves/park (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-mineral rights (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-R15,000 threshold (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-public worship (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-other (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total valuation reductions:	-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total land value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total value of improvements (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total market value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Rating:																	
Residential rate used to determine rate for other categories? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Differential rates used? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Limit on annual rate increase (s20)? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Special rating area used? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phasing-in properties s21 (number)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rates policy accompanying budget? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Fixed amount minimum value (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Non-residential prescribed ratio s19? (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rate revenue:																	
Rate revenue budget (R '000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rate revenue expected to collect (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Expected cash collection rate (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Special rating areas (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - indigent (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - pensioners (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - bona fide farm. (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - other (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phase-in reductions/discounts (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total rebates, exemptns, reductns, discs (R'000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA12a Property rates by category
(current year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Current Year 2014/15																
Valuation:																
No. of properties	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of sectional title property values	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of unreasonably difficult properties s7(2)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

No. of supplementary valuations	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Supplementary valuation (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of valuation roll amendments	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of objections by rate-payers	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of appeals by rate-payers	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of appeals by rate-payers finalised	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections > 10%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Estimated no. of properties not valued	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Years since last valuation (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Frequency of valuation (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Method of valuation used (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Base of valuation (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phasing-in properties s21 (number)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Combination of rating types used? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Flat rate used? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Is balance rated by uniform rate/variable rate?	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-nature reserves/park (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-mineral rights (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-R15,000 threshold (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-public worship (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-other (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total valuation reductions:																
Total value used for rating (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total land value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total value of improvements (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total market value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rating:																
Average rate	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rate revenue budget (R '000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rate revenue expected to collect (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Expected cash collection rate (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Special rating areas (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - indigent (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - pensioners (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - bona fide farm. (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - other (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phase-in reductions/discounts (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total rebates,exemptns,reductns,discs (R'000)																

DC35 Capricorn - Supporting Table SA12b Property rates by category
(budget year)

Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2015/16																
Valuation:																
No. of properties	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of sectional title property values	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of unreasonably difficult properties s7(2)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of supplementary valuations	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Supplementary valuation (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of valuation roll amendments	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of objections by rate-payers	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of appeals by rate-payers	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of appeals by rate-payers finalised	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections > 10%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Estimated no. of properties not valued	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Years since last valuation (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Frequency of valuation (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Method of valuation used (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Base of valuation (select)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phasing-in properties s21 (number)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Combination of rating types used? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Flat rate used? (Y/N)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Is balance rated by uniform rate/variable rate?	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-nature reserves/park (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-mineral rights (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-R15,000 threshold (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-public worship (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-other (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total valuation reductions:																
Total value used for rating (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total land value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total value of improvements (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total market value (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rating:																
Average rate	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rate revenue budget (R '000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rate revenue expected to collect (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Expected cash collection rate (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Special rating areas (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - indigent (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - pensioners (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - bona fide farm. (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - other (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phase-in reductions/discounts (R'000)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total rebates, exemptns, reductns, discs (R'000)																

DC35 Capricorn - Supporting Table SA13a Service Tariffs by category

Description	Provide description of tariff structure where appropriate	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		
						Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Property rates (rate in the Rand)								
Residential properties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Residential properties - vacant land	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Formal/informal settlements	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Small holdings	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Farm properties - used	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Farm properties - not used	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Industrial properties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Business and commercial properties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Communal land - residential	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Communal land - small holdings	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Communal land - farm property	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Communal land - business and commercial	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Communal land - other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
State-owned properties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Municipal properties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Public service infrastructure	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Privately owned towns serviced by the owner	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
State trust land	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Restitution and redistribution properties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Protected areas	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
National monuments properties	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Exemptions, reductions and rebates (Rands)								
<i>Residential properties</i>								
		15	15	15 000	15 000	15 000	15 000	15 000
R15 000 threshold rebate		000	000					
General residential rebate	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Indigent rebate or exemption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Pensioners/social grants rebate or exemption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Temporary relief rebate or exemption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Bona fide farmers rebate or exemption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Other rebates or exemptions</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water tariffs									
<i>Domestic</i>									
Basic charge/ fixed fee (Rands/month)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Service point - vacant land (Rands/month)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water usage - flat rate tariff (c/kl)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water usage - life line tariff	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)			7	0	8	8		
Water usage - Block 1 (c/kl)		6	7						0
	(fill in thresholds)			11	0	12	12		0
Water usage - Block 2 (c/kl)		10	10						0
	(fill in thresholds)			18	0	20	21		0
Water usage - Block 3 (c/kl)		16	17						0
	(fill in thresholds)			23	0	26	28		0
Water usage - Block 4 (c/kl)		21	22						0
<i>Other</i>		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Waste water tariffs									
<i>Domestic</i>									
Basic charge/ fixed fee (Rands/month)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Service point - vacant land (Rands/month)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
				53	0	59	63		0
Waste water - flat rate tariff (c/kl)		48	50						
	(fill in structure)								
Volumetric charge - Block 1 (c/kl)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)								
Volumetric charge - Block 2 (c/kl)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)								
Volumetric charge - Block 3 (c/kl)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)								
Volumetric charge - Block 4 (c/kl)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)								
<i>Other</i>									
Electricity tariffs									
<i>Domestic</i>									
Basic charge/ fixed fee (Rands/month)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Service point - vacant land (Rands/month)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
FBE	(how is this targeted?)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Life-line tariff - meter	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Life-line tariff - prepaid	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Flat rate tariff - meter (c/kwh)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Flat rate tariff - prepaid (c/kwh)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Other		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Waste management tariffs									
<i>Domestic</i>									
Street cleaning charge		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Basic charge/fixed fee		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
80l bin - once a week		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
250l bin - once a week		N/A	N/A	N/A	N/A	N/A	N/A	N/A	

DC35 Capricorn - Supporting Table SA13b Service Tariffs by category - explanatory								
Description	Provide description of tariff structure where appropriate	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		
						Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Exemptions, reductions and rebates (Rands)</u> <i>[Insert lines as applicable]</i>		N/A	N/A	N/A	N/A	N/A	N/A	N/A
		N/A	N/A	N/A	N/A	N/A	N/A	N/A
		N/A	N/A	N/A	N/A	N/A	N/A	N/A

		N/A	N/A	N/A	N/A	N/A	N/A	N/A
		N/A	N/A	N/A	N/A	N/A	N/A	N/A
		N/A	N/A	N/A	N/A	N/A	N/A	N/A
		N/A	N/A	N/A	N/A	N/A	N/A	N/A
		N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water tariffs								
<i>[Insert blocks as applicable]</i>	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Waste water tariffs								
<i>[Insert blocks as applicable]</i>	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity tariffs								
<i>[Insert blocks as applicable]</i>	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
									N/A

DC35 Capricorn - Supporting Table SA14 Household bills

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16 % incr.	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Rand/cent										
<u>Monthly Account for Household - 'Middle Income Range'</u>										
Rates and services charges:										
Property rates	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Basic levy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Consumption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Basic levy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Consumption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sanitation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Refuse removal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
sub-total	-	-	-	-	-	-	-	-	-	-

VAT on Services	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total large household bill:	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Affordable Range'										
Rates and services charges:										
Property rates	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Basic levy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Consumption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Basic levy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Consumption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sanitation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Refuse removal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total small household bill:	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-
Monthly Account for Household - 'Indigent' Household receiving free basic services										
Rates and services charges:										
Property rates	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Basic levy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Consumption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Basic levy	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Consumption	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sanitation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Refuse removal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total small household bill:	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA15 Investment particulars by type

Investment type	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Parent municipality</u>									
Securities - National Government Listed Corporate Bonds	261	254	845	226					
Deposits - Bank	293	239	221	440	130 615	130 615	64 606	61 376	58 307
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	261 293	254 239	845 221	226 440	130 615	130 615	64 606	61 376	58 307
<u>Entities</u>									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank									
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Entities sub-total	-	-	-	-	-	-	-	-	-
Consolidated total:	261 293	254 239	845 221	226 440	130 615	130 615	64 606	61 376	58 307

DC35 Capricorn - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	Yrs/Months												
<u>Parent municipality</u> Absa/FNB/Investec and Nedbank	7-30 days	short term investment	yes	variable interest	5% - 6%	no	no	variable expiry date	642 129	21 613	(953 141)	866 492	64 606
Municipality sub-total									642 129		(953 141)	866 492	64 606
<u>Entities</u>													-
Entities sub-total									-		-	-	-
TOTAL INVESTMENTS AND INTEREST									642 129		(953 141)	866 492	64 606

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
RECEIPTS:									
-									
<u>Operating Transfers and Grants</u>									
National Government:	317 097	413 364	454 260	436 158	467 403	467 403	474 031	479 055	520 683
Local Government Equitable Share	152 179	223 145	289 784	260 013	290 741	290 741	289 401	279 099	305 121
RSC Levy Replacement	121 743	141 214	153 923	167 777	167 777	167 777	180 250	195 499	210 885
Finance Management	1 250	1 162	1 516	1 250	1 767	1 767	1 250	1 250	1 250
Municipal Systems Improvement	790	1 517	890	934	934	934	940	960	1 033
Water Services Operating Subsidy	39 447	43 619	-	-	-	-	-	-	-
Energy Efficiency and Demand Management			5 000	4 000	4 000	4 000			
Rural Transport Infrastructure	1 688	2 707	3 147	2 184	2 184	2 184	2 190	2 247	2 394
Provincial Government:	6 551	-	-	-	-	-	-	-	-
Health subsidy	6 551								
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	47 876	55 068	66 197	66 197	90 829	85 644	89 963
MIG			38 412	21 225	28 648	28 648	26 100	26 706	27 531
RHIG				4 500	8 207	8 207	4 500	4 500	5 000
EPWP				1 964	1 964	1 964	1 921	-	-

<i>MMIG</i>			9 464	27 379	27 379	27 379	58 308	54 438	57 432
Total Operating Transfers and Grants	323 648	413 364	502 136	491 226	533 601	533 601	564 860	564 699	610 646
Capital Transfers and Grants									
National Government:	265 221	254 183	303 513	268 554	421 698	421 698	266 632	309 597	323 851
Municipal Infrastructure Grant (MIG)	173 914	216 380	247 877	230 834	349 012	349 012	233 866	244 263	259 930
Regional Bulk Infrastructure									
Equitable Share	91 307	37 803	55 636	37 720	72 686	72 686	32 766	65 334	63 921
Provincial Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]									
District Municipality: [insert description]	-	-	-	-	-	-	-	-	-
Other grant providers:	1 108	1 846	22 247	25 000	33 000	33 000	35 000	40 000	30 925
WATER SERVICES OPERATING GRANTS			20 169	25 000	33 000	33 000	35 000	40 000	30 925
EPWP	1 108	1 846	2 078						
Total Capital Transfers and Grants	266 329	256 028	325 761	293 554	454 697	454 697	301 632	349 597	354 776
TOTAL RECEIPTS OF TRANSFERS & GRANTS	589 977	669 393	827 897	784 780	988 298	988 298	866 492	914 296	965 422

DC35 Capricorn - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
EXPENDITURE:									
- Operating expenditure of Transfers and Grants									

National Government:	289	354	172	498	260	454	158	436	403	467	467 403	474 031	479 055	520 683
Local Government Equitable Share	513	205	916	339	289	260	013	260	741	290	290 741	289 401	279 099	305 121
RSC Levy Replacement	743	121	214	141	153	167	777	167	777	167	167 777	180 250	195 499	210 885
Finance Management	071	1	162	1	1	1	250	1	767	1	1 767	1 250	1 250	1 250
Municipal Systems Improvement	273		517	1	890	934	934	934	934	934	934	940	960	1 033
Water Services Operating Subsidy	423	25	656	11	-									
Energy Efficiency and Demand Management					5	4	000	4	000	4	4 000			
Rural Transport Infrastructure	266		707	2	3	2	184	2	184	2	2 184	2 190	2 247	2 394
Provincial Government:	709	5	-	-	-	-	-	-	-	-	-	-	-	-
Health subsidy	709	5												
District Municipality: <i>[insert description]</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other grant providers:	-		915	13	876	47	068	55	197	66	66 197	90 829	85 644	89 963
MIG	-		915	13	464	9	225	21	648	28	28 648	26 100	26 706	27 531
RHIG							500	4	207	8	8 207	4 500	4 500	5 000
EPWP							964	1	964	1	1 964	1 921		
MWIG					38	27	379	27	379	27	27 379	58 308	54 438	57 432
Total operating expenditure of Transfers and Grants:	999	359	087	512	136	502	226	491	601	533	533 601	564 860	564 699	610 646
Capital expenditure of Transfers and Grants														
National Government:	203	208	267	240	513	303	554	268	698	421	421 698	266 632	309 597	323 851
Municipal Infrastructure Grant (MIG)	896	116	465	202	877	247	834	230	012	349	349 012	233 866	244 263	259 930

Regional Bulk Infrastructure									
Equitable Share	91 307	37 803	55 636	37 720	72 686	72 686	32 766	65 334	63 921
Provincial Government: MWIG	-	-	-	-	-	-	-	-	-
District Municipality: <i>[insert description]</i>	-	-	-	-	-	-	-	-	-
Other grant providers:	27 668	33 809	42 416	25 000	33 000	33 000	35 000	40 000	30 925
WATER SERVICES OPERATING GRANTS	24 769	31 963	22 247	25 000	33 000	33 000	35 000	40 000	30 925
EPWP	2 899	1 846	20 169						
Total capital expenditure of Transfers and Grants	235 871	274 076	345 930	293 554	454 697	454 697	301 632	349 597	354 776
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	595 870	786 163	848 066	784 780	988 298	988 298	866 492	914 296	965 422

DC35 Capricorn - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
Operating transfers and grants:									
National Government:									
Balance unspent at beginning of the year			14 966	436	467	467			
Current year receipts			477 706	158	403	403	474 031	479 055	520 683
Conditions met - transferred to revenue	-	-	492 672	436	467	467	474 031	479 055	520 683
Conditions still to be met - transferred to liabilities									

Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts			9 464	55 068	66 197	66 197	90 829	85 644	89 963
Conditions met - transferred to revenue	-	-	9 464	55 068	66 197	66 197	90 829	85 644	89 963
Conditions still to be met - transferred to liabilities									
Total operating transfers and grants revenue	-	-	502 136	491 226	533 601	533 601	564 860	564 699	610 646
Total operating transfers and grants - CTBM	-	-	-	-	-	-	-	-	-
Capital transfers and grants:									
National Government:									
Balance unspent at beginning of the year			110 432	110 432					
Current year receipts			193 081	193 081	698 421	698 421	266 632	309 597	323 851
Conditions met - transferred to revenue	-	-	303 513	303 513	698 421	698 421	266 632	309 597	323 851
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									

Current year receipts			22 247	25 000	33 000	33 000	35 000	40 000	30 925
Conditions met - transferred to revenue	-	-	22 247	25 000	33 000	33 000	35 000	40 000	30 925
Conditions still to be met - transferred to liabilities									
Total capital transfers and grants revenue	-	-	325 761	293 554	454 697	454 697	301 632	349 597	354 776
Total capital transfers and grants - CTBM	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE	-	-	827 897	784 780	988 298	988 298	866 492	914 296	965 422
TOTAL TRANSFERS AND GRANTS - CTBM	-	-	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA21 Transfers and grants made by the municipality

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Cash Transfers to other municipalities</u> <i>Transfer to locals for free basic water</i>	1 580	800	-	N/A	N/A	N/A	N/A	N/A	N/A
Total Cash Transfers To Municipalities:	1 580	800	-	-	-	-	-	-	-
<u>Cash Transfers to Entities/Other External Mechanisms</u> <i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-	-
<u>Cash Transfers to other Organs of State</u> <i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Cash Transfers To Other Organs Of State:	-	-	-	-	-	-	-	-	-

				-					
Cash Transfers to Organisations									
<i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Cash Transfers To Organisations	-	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals									
<i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Cash Transfers To Groups Of Individuals:	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	1 580	800	-	-	-	-	-	-	-
Non-Cash Transfers to other municipalities									
<i>Insert description</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Non-Cash Transfers To Municipalities:	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms									
<i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Non-Cash Transfers To Entities/Ems'	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State									
<i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Non-Cash Transfers To Other Organs Of State:	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations									
<i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Total Non-Cash Grants To Organisations	-	-	-	-	-	-	-	-	-
Groups of Individuals <i>Transfer to locals for free basic water</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Total Non-Cash Grants To Groups Of Individuals:	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	1 580	800	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand	A	B	C	D	E	F	G	H	I
-									
Councillors (Political Office Bearers plus Other)									
Basic Salaries and Wages	4 550	5 232	6 331	7 784	8 304	8 304	8 339	8 797	9 281
Pension and UIF Contributions	988	748	745	1 066	1 066	1 066	1 167	1 244	1 312
Medical Aid Contributions	199	240	47	57	57	57	64	68	72
Motor Vehicle Allowance	3 427	2 535	2 248	2 368	2 728	2 728	2 457	2 615	2 759
Cellphone Allowance	12	14	270	588	28	28	596	631	666
Housing Allowances	253	325	25	16	16	16	17	18	19
Other benefits and allowances									
Sub Total - Councillors	9 429	9 094	9 666	11 879	12 199	12 199	12 640	13 373	14 109
% increase		(3.5%)	6.3%	22.9%	2.7%	-	3.6%	5.8%	5.5%
Senior Managers of the Municipality									
Basic Salaries and Wages	5 353	4 562	5 714	6 344	6 344	6 344	6 687	7 075	7 464
Pension and UIF Contributions	526	657	548	927	927	927	977	1 033	1 090

Medical Aid Contributions	137	220	152	86	86	86	91	96	101	
Overtime							-	-	-	
Performance Bonus		253	429	667	667	667	703	744	785	
Motor Vehicle Allowance	1 124	1 134	1 179	1 500	1 500	1 500	1 581	1 673	1 765	
Cellphone Allowance				155			-	-	-	
Housing Allowances	89		99	28	28	28	29	31	33	
Other benefits and allowances										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations										
Sub Total - Senior Managers of Municipality	7 230	6 826	8 120	9 707	9 552	9 552	10 068	10 652	11 237	
% increase		(5.6%)	19.0%	19.5%	(1.6%)	-	5.4%	5.8%	5.5%	
<u>Other Municipal Staff</u>										
Basic Salaries and Wages	834	106 917	325	148	226	134 826	134 826	159 156	168 388	177 647
Pension and UIF Contributions	19 777	19 926	18 045	28 829	22 589	22 589	31 292	33 107	34 926	
Medical Aid Contributions	7 455	7 510	3 595	14 086	8 521	8 521	11 561	12 234	12 911	
Overtime	2 783	2 822	10 698	9 800	10 760	10 760	11 115	11 760	12 408	
Performance Bonus	5 336	4 881	5 381	5 333	6 733	6 733	7 437	7 868	8 301	
Motor Vehicle Allowance	20 207	20 565	16 674	17 826	16 886	16 886	17 899	18 936	19 976	
Cellphone Allowance			135	1 604	(155)	(155)	1 817	1 917	2 017	
Housing Allowances	4 358	4 453	2 552	3 804	3 754	3 754	3 951	4 179	4 407	
Other benefits and allowances	2 959	3 062	10 813	6 668	4 317	4 317	5 320	5 623	5 928	
Payments in lieu of leave			1 590	2 000	2 300	2 300	2 500	2 645	2 790	
Long service awards			352	500			600	635	670	
Post-retirement benefit obligations			5 215	662	1 612	1 612	444	470	496	
Sub Total - Other Municipal Staff	709	170 135	376	338	212 143	212 143	253 092	267 762	282 478	
% increase		0.8%	16.0%	21.3%	(11.4%)	-	19.3%	5.8%	5.5%	
Total Parent Municipality	185	186 055	215	260	233 894	233 894	275 800	291 787	307 824	
		0.4%	15.6%	21.3%	(10.4%)	-	17.9%	5.8%	5.5%	
<u>Board Members of Entities</u>										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										

Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Board Members of Entities	-	-	-	-	-	-	-	-	-
% increase		-	-	-	-	-	-	-	-
<u>Senior Managers of Entities</u>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations									
Sub Total - Senior Managers of Entities	-	-	-	-	-	-	-	-	-
% increase		-	-	-	-	-	-	-	-
<u>Other Staff of Entities</u>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance									
Cellphone Allowance									
Housing Allowances									
Other benefits and allowances									
Payments in lieu of leave									
Long service awards									

Post-retirement benefit obligations									
Sub Total - Other Staff of Entities	-	-	-	-	-	-	-	-	-
% increase		-	-	-	-	-	-	-	-
Total Municipal Entities	-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS	185 367	186 055	215 162	260 924	233 894	233 894	275 800	291 787	307 824
% increase		0.4%	15.6%	21.3%	(10.4%)	-	17.9%	5.8%	5.5%
TOTAL MANAGERS AND STAFF	175 938	176 961	205 496	249 045	221 695	221 695	263 160	278 414	293 715

DC35 Capricorn - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum			1.				2.
<u>Councillors</u>							
Speaker		463 980	91 580	162 282			717 842
Chief Whip		453 233	85 140	154 385			692 758
Executive Mayor		686 615	118 264	193 192			998 071
Deputy Executive Mayor							-
Executive Committee		2 310 093	359 796	955 680			3 625 569
Total for all other councillors		4 425 558	575 992	1 604 210			6 605 760
Total Councillors	-	8 339 479	1 230 772	3 069 749			12 640 000
<u>Senior Managers of the Municipality</u>							
Municipal Manager (MM)		1 175 406	282 120	258 652	116 520		1 832 698
Chief Finance Officer		997 251	29 520	182 468	98 520		1 307 759
Executive Manager Strategic Support Services		792 280	198 120	225 704	68 778		1 284 882
Executive Manager Infrastructure Services		758 344	60 800	158 468	53 890		1 031 502
Executive Manager Community Services		583 213	11 400	439 211	55 568		1 089 392
Executive Manager Corporate Services		928 251	62 280	158 468	56 330		1 205 329
<i>List of each official with packages >= senior manager</i>							
Executive Manager Development Planning Environment Management Services		912 000	62 280	208 150	79 312		1 261 742

Deputy Chief Financial Officer		863 858	148 900	137 863	66 960		1 217 581
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total Senior Managers of the Municipality	-	7 010 603	855 420	1 768 984	595 878		10 230 885
<u>A Heading for Each Entity</u> List each member of board by designation							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
Total for municipal entities	-	-	-	-	-		-
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	-	15 350 082	2 086 192	4 838 733	595 878		22 870 885

DC35 Capricorn - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	2013/14			Current Year 2014/15			Budget Year 2015/16			
	Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)	39	-	36	39	-	39	41	-	41	
Board Members of municipal entities								-	-	
Municipal employees										
Municipal Manager and Senior Managers	7	-	5	7	-	5	7	-	7	
Other Managers	28	26	-	28	28	-	33	31	1	
Professionals	46	34	-	46	46	-	69	69	-	
<i>Finance</i>	6	4	-	6	6	-	11	11	-	
<i>Spatial/town planning</i>	5	5	-	5	5	-	11	11	-	
<i>Information Technology</i>	3	2	-	3	3	-	2	2	-	
<i>Roads</i>	1	1	-	1	1	-			-	
<i>Electricity</i>	-	-	-	-	-	-			-	
<i>Water</i>	18	14	-	18	18	-	18	18	-	
<i>Sanitation</i>	-	-	-	-	-	-	14	14	-	
<i>Refuse</i>	-	-	-	-	-	-	-	-	-	
<i>Other</i>	13	8	-	13	13	-	13	13	-	
Technicians	66	48	-	66	55	1	88	75	13	
<i>Finance</i>	9	8	-	9	8	1	13	6	7	
<i>Spatial/town planning</i>	2	2	-	2	2	-	2	2	-	
<i>Information Technology</i>	1	1	-	1	1	-	2	2	-	
<i>Roads</i>	-	-	-	-	-	-			-	
<i>Electricity</i>	-	-	-	-	-	-			-	
<i>Water</i>	8	4	-	8	4	-	25	25	-	
<i>Sanitation</i>	-	-	-	-	-	-			-	
<i>Refuse</i>	-	-	-	-	-	-			-	
<i>Other</i>	46	33	-	46	40	-	46	40	6	
Clerks (Clerical and administrative)	164	136	-	164	136	-	141	138	-	
Service and sales workers	374	161	-	374	250	-	374	202	-	
Skilled agricultural and fishery workers	-	-	-	-	-	-			-	
Craft and related trades	-	-	-	-	-	-			-	
Plant and Machine Operators	357	333	-	357	333	-	333	220	-	
Elementary Occupations	210	166	-	210	170	-	210	168	-	
TOTAL PERSONNEL NUMBERS	1 291	904	41	1 291	1 018	45	1 296	903	62	
% increase				-	12.6%	9.8%	0.4%	(11.3%)	37.8%	

Total municipal employees headcount															
Finance personnel headcount		53	32	-	53	32	-	58	49	9					
Human Resources personnel headcount		30	27	-	30	27	-	24	24						

DC35 Capricorn - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source															
Property rates												-	-	-	-
Property rates - penalties & collection charges												-	-	-	-
Service charges - electricity revenue		2	3	3	2	3	2	2	3	2	4	3	35	38	40
Service charges - water revenue	2 500	326	281	371	826	026	126	300	652	276	376	897	958	043	136
Service charges - sanitation revenue	330	325	330	322	328	323	333	327	321	335	340	342	955	185	415
Service charges - refuse revenue												-	-	-	-
Service charges - other												-	-	-	-
Rental of facilities and equipment												-	-	-	-
Interest earned - external investments	901	301	846	325	301	050	950	890	890	500	500	159	613	694	829
Interest earned - outstanding debtors												-	-	-	-
Dividends received												-	-	-	-
Fines												-	-	-	-
Licences and permits												-	-	-	-
Agency services												-	-	-	-

Transfers recognised - operational	235 680			35 200	136 920				104 346			52 714	564 860	564 699	610 646
Other revenue	80	45	70	85	80	85	72	95	80	90	61	57	900	945	992
Gains on disposal of PPE												-	-	-	-
Total Revenue (excluding capital transfers and contributions)	239 491	4 997	5 527	41 303	142 455	5 484	4 481	4 612	110 289	4 201	6 277	58 168	627 286	630 566	680 018
Expenditure By Type															
Employee related costs	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	263 160	278 414	293 715
Remuneration of councillors	905	905	905	905	905	905	905	905	905	905	905	905	860	490	123
Debt impairment												31 930	31 930	33 782	35 641
Depreciation & asset impairment	6 808	808	808	808	808	808	808	808	808	808	808	808	81 694	82 612	82 612
Finance charges	45	44	43	42	41	40	39	38	37	36	35	33	473	497	497
Bulk purchases	3 000	480	273	333	714	439	538	436	344	640	343	458	52 000	51 000	51 510
Other materials															
Contracted services	2 001	200	258	270	229	240	235	231	237	232	234	1 401	25 768	27 784	28 390
Transfers and grants															
Other expenditure	20 000	20 009	20 795	20 791	20 715	20 845	20 740	20 783	20 763	20 767	20 762	16 125	243 095	227 599	258 142
Loss on disposal of PPE															
Total Expenditure	54 689	55 376	57 011	57 079	57 342	57 207	57 195	57 131	57 024	57 319	57 018	84 590	708 980	713 178	762 630
Surplus/(Deficit)	184 802	(50 379)	(51 484)	(15 776)	85 113	(51 723)	(52 714)	(52 519)	53 265	(53 118)	(50 741)	(26 422)	(81 694)	(82 612)	(82 612)
Transfers recognised - capital	-	-	24 632	24 564	24 477	44 079	22 879	24 540	24 729	24 684	26 419	39 880	280 882	327 547	332 164
Contributions recognised - capital															

Contributed assets													-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	184 802	(50 379)	(26 852)	8 788	109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552	
Taxation																
Attributable to minorities																
Share of surplus/ (deficit) of associate																
Surplus/(Deficit)	184 802	(50 379)	(26 852)	8 788	109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552	

DC35 Capricorn - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote															
Vote 1 - SEMS	5		1	5	15	5	2	5	5	2	5	12	69	73	76
Vote 2 - INFRASTRUCTURE	818		218	818	818	818	818	818	818	272	818	781	812	200	067
Vote 3 - CORPORATE SERVICES	214	1	14	36	109	21	9	91			6	42	546	562	625
Vote 4 - FINANCE	243	301	630	087	364	377	141	290	306	-	417	807	964	822	241
Vote 5 - DPEMS	8		2	8	18	9	5	8	18	7	8	10	107	125	117
Vote 6 - COMMUNITY SERVICES	842		700	700	710	126	300	726	853	693	685	328	663	469	485
Vote 7 - [NAME OF VOTE 7]	6		2	6	16	6	3	6	10	6	5	8	79	84	90
Vote 8 - [NAME OF VOTE 8]	950		650	849	300	655	500	750	125	513	156	353	800	881	752
Vote 9 - [NAME OF VOTE 9]	2		2	2	2	2	2	3	2	2	2	5	28	27	24
Vote 10 - [NAME OF VOTE 10]	380		192	070	225	245	153	002	185	163	190	570	376	775	558
Vote 11 - [NAME OF VOTE 11]	5		3	5	15	6	2	5	8	8	5	6	75	83	78
Vote 12 - [NAME OF VOTE 12]	954		600	889	868	318	798	885	513	125	718	884	553	966	079
Vote 13 - [NAME OF VOTE 13]															
Vote 14 - [NAME OF VOTE 14]															
Vote 15 - [NAME OF VOTE 15]															

Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
Total Revenue by Vote	244	1	26	65	178	51	25	30	136	26	33	86	908	958	1 012
	187	301	990	412	286	540	710	470	799	765	984	723	168	113	182
<u>Expenditure by Vote to be appropriated</u>															
Vote 1 - SEMS	5	5	1	5	15	5	2	5	5	2	5	6	69	73	76
	818	818	218	818	818	818	818	818	818	272	818	808	657	035	067
Vote 2 - INFRASTRUCTURE	30	23	30	28	30	30	30	30	30	30	30	38	362	351	390
	506	296	097	451	284	513	256	091	259	211	256	205	427	070	470
Vote 3 - CORPORATE SERVICES	8	8	8	8	8	8	8	8	8	8	8	11	109	113	116
	957	819	897	852	936	953	857	857	877	917	608	712	242	491	633
Vote 4 - FINANCE	6	6	6	6	6	6	6	6	6	6	6	6	77	82	86
	584	498	508	378	380	559	403	410	544	551	593	391	800	881	752
Vote 5 - DPEMS	2	2	2	2	2	2	2	2	2	2	2	4	28	27	24
	381	171	045	100	202	225	176	198	188	213	020	457	376	775	558
Vote 6 - COMMUNITY SERVICES	5	5	5	5	5	5	5	5	5	5	5	5	61	64	68
	140	077	077	025	076	115	035	075	119	035	010	692	478	926	150
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Vote 8 - [NAME OF VOTE 8]												-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
Total Expenditure by Vote	59	51	53	56	68	59	55	58	58	55	58	73	708	713	762
	385	680	843	624	696	183	545	449	806	199	305	265	980	178	630

Surplus/(Deficit) before assoc.	184 802	(50 379)	(26 852)	8 788	109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552
Taxation												-	-	-	-
Attributable to minorities Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	184 802	(50 379)	(26 852)	8 788	109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552

DC35 Capricorn - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard	21		6	21	50	21	11	21	34	16	19	31	257	283	284
<i>Governance and administration</i>	610	-	568	366	828	599	618	293	795	477	658	462	275	550	304
Executive and council	5	-	1	5	15	5	2	5	5	2	5	12	69	73	76
Budget and treasury office	818	-	218	818	818	818	818	818	818	272	818	781	812	200	067
	6	-	2	6	16	6	3	6	10	6	5	8	79	84	90
Corporate services	950	-	650	849	300	655	500	750	125	513	156	353	800	881	752
	8	-	2	8	18	9	5	8	18	7	8	10	107	125	117
<i>Community and public safety</i>	842	-	700	700	710	126	300	726	853	693	685	328	663	469	485
	5	-	3	5	15	6	2	5	8	8	5	6	75	83	78
Community and social services	954	-	600	889	868	318	798	885	513	125	718	884	553	966	079
	1	-			2					4	2	4	17	18	18
Sport and recreation	033	-	279	289	517	457	298	181	254	814	409	653	185	118	974
Public safety	4	-	3	5	13	5	2	5	8	3	3	2	58	65	59
	922	-	321	600	352	861	500	703	260	311	309	231	368	848	105
Housing													-	-	-
Health													-	-	-

<i>Economic and environmental services</i>	2		2	2	2	2	2	3	2	2	2	5	28	27	24
	380	-	192	070	225	245	153	002	185	163	190	570	376	775	558
Planning and development	1	-	1	1	1	1	1	2	1	1	1	1	13	14	13
Road transport	352	-	198	084	230	218	174	016	174	181	197	116	941	929	904
Environmental protection	294	-	284	277	275	296	273	273	297	297	285	531	382	223	094
	734	-	710	708	720	731	706	713	714	685	709	922	053	623	560
	214	1	14	36	109	21	9		91		6	42	546	562	625
<i>Trading services</i>	243	301	630	087	364	377	141	290	306	-	417	807	964	822	241
Electricity															
Water	210	1	13	35	99	20	7		90		5	41	525	545	607
Waste water management	911	301	592	006	293	116	974	290	154	-	316	521	473	717	697
Waste management	3		1	1	10	1	1		1		1	1	21	17	17
	333	-	038	082	072	262	167	-	152	-	101	286	491	105	544
<i>Other</i>															
Total Revenue - Standard	244	1	26	65	178	51	25	30	136	26	33	86	908	958	1 012
	187	301	990	412	286	540	710	470	799	765	984	723	168	113	182
Expenditure - Standard															
<i>Governance and administration</i>	21	21	16	21	31	21	18	21	21	17	21	24	256	269	279
	358	135	623	048	134	330	077	085	239	740	019	912	699	407	452
Executive and council	5	5	1	5	15	5	2	5	5	2	5	6	69	73	76
Budget and treasury office	6	6	6	6	6	6	6	6	6	6	6	6	77	82	86
Corporate services	584	498	508	378	380	559	403	410	544	551	593	391	800	881	752
	8	8	8	8	8	8	8	8	8	8	8	11	109	113	116
<i>Community and public safety</i>	957	819	897	852	936	953	857	857	877	917	608	712	242	491	633
	2	2	4	3	2	5	5	5	5	7	4	12	61	64	68
Community and social services	317	362	990	883	517	159	138	272	022	317	914	587	478	926	150
Sport and recreation	1														
Public safety	033	-	279	289	517	457	298	181	254	814	409	653	185	118	974
Housing															
Health															
<i>Economic and environmental services</i>	2		2	2	2	2	2	3	2	2	2	5	28	27	24
	380	-	192	070	225	245	153	002	185	163	190	570	376	775	558
Planning and development	1	-	1	1	1	1	1	2	1	1	1	1	13	14	13
	352	-	198	084	230	218	174	016	174	181	197	116	941	929	904

Road transport	294	-	284	277	275	296	273	273	297	297	285	531	382	223	094
Environmental protection	734	-	710	708	720	731	706	713	714	685	709	922	053	623	560
<i>Trading services</i>	33	28	30	29	32	30	30	29	30	27	30	30	362	351	390
Electricity	330	182	038	624	820	449	177	090	360	979	182	196	427	070	470
Water	29	28	29	28	22	29	29	29	29	27	29	-	-	-	-
Waste water management	998	182	000	542	748	188	010	090	208	979	081	909	936	965	926
Waste management	3	-	1	1	10	1	1	-	1	-	1	1	21	17	17
<i>Other</i>	333	-	038	082	072	262	167	-	152	-	101	286	491	105	544
Total Expenditure - Standard	59	51	53	56	68	59	55	58	58	55	58	73	708	713	762
	385	680	843	624	696	183	545	449	806	199	305	265	980	178	630
Surplus/(Deficit) before assoc.	184	(50	(26	8	109	(7	(29	(27	77	(28	(24	13	199	244	249
	802	379)	852)	788	590	644)	835)	979)	994	434)	321)	458	188	935	552
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	184	(50	(26	8	109	(7	(29	(27	77	(28	(24	13	199	244	249
	802	379)	852)	788	590	644)	835)	979)	994	434)	321)	458	188	935	552

DC35 Capricorn - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<i>Multi-year expenditure to be appropriated</i>															
Vote 1 - SEMS			13	13	13	11	13	13	11	12	12	8	-	-	-
Vote 2 - INFRASTRUCTURE			660	670	650	800	630	656	805	675	692	760	125	214	61
Vote 3 - CORPORATE SERVICES													-	-	-

Vote 4 - FINANCE												-	-	-	-				
Vote 5 - DPEMS												-	-	-	-				
Vote 6 - COMMUNITY SERVICES				011	4		544	4		501	2	020	3	075	14	040	19	929	9
Vote 7 - [NAME OF VOTE 7]												-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]												-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]												-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	-	-	660	670	660	800	630	199	805	176	692	779	070	140	398	233	860	71	
<u>Single-year expenditure to be appropriated</u>																			
Vote 1 - SEMS						155							155	165					
Vote 2 - INFRASTRUCTURE		052	944	887	054	332	540	114	575	762	354	614	208	216	89	265			
Vote 3 - CORPORATE SERVICES		920	950	930	070	917	800	810	932	965	747	043	826	700	24	13			
Vote 4 - FINANCE					000			000					000	000	2	4			
Vote 5 - DPEMS												-	-	-	-	-			
Vote 6 - COMMUNITY SERVICES												-	-	-	-	-			
Vote 7 - [NAME OF VOTE 7]												-	-	-	-	-			
Vote 8 - [NAME OF VOTE 8]												-	-	-	-	-			
Vote 9 - [NAME OF VOTE 9]												-	-	-	-	-			
Vote 10 - [NAME OF VOTE 10]												-	-	-	-	-			

Vote 11 - [NAME OF VOTE 11]													-	-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-	-
Capital single-year expenditure sub-total	-	-	10 972	10 894	6 817	32 279	9 249	6 340	12 924	9 508	13 728	28 101	140 812	116 199	282 916	
Total Capital Expenditure	-	-	24 632	24 564	24 477	44 079	22 879	24 540	24 729	24 684	26 419	39 880	280 882	349 597	354 776	

DC35 Capricorn - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
	R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17
Capital Expenditure - Standard				1			2		2				13	26	17
<i>Governance and administration</i>	-	-	920	950	930	225	917	800	810	932	965	747	198	991	700
Executive and council						155						-	155	165	-
Budget and treasury office	-	-	-	-	-	000	-	-	000	-	-	-	000	000	000
Corporate services	-	-	920	950	930	070	917	800	810	932	965	747	11	24	13
<i>Community and public safety</i>	-	-	-	-	011	-	-	544	-	501	-	020	14	19	9
Community and social services												-	-	-	-
Sport and recreation												-	-	-	-

Public safety	-	-	-	-	011	-	-	544	-	501	-	020	075	040	929
Housing															
Health															
<i>Economic and environmental services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development															
Road transport															
Environmental protection															
<i>Trading services</i>	-	-	22	23	19	41	21	19	21	21	25	36	253	303	327
Electricity															
Water			21	22	19	40	20	19	20	21	24	35	246	296	327
Waste water management			674	532	536	592	795	196	766	251	353	914	609	566	147
Waste management			1	1		1			1		1		7	7	
<i>Other</i>			038	082		262	167	-	152	-	101	200	000	000	-
Total Capital Expenditure - Standard	-	-	24	24	24	44	22	24	24	24	26	39	280	349	354
			632	564	477	079	879	540	729	684	419	880	882	597	776
Funded by:															
National Government	-	-	24	24	24	44	22	24	24	24	26	39	280	349	354
Provincial Government															
District Municipality															
Other transfers and grants															
Transfers recognised - capital	-	-	24	24	24	44	22	24	24	24	26	39	280	349	354
Public contributions & donations															
Borrowing															
Internally generated funds															
Total Capital Funding	-	-	24	24	24	44	22	24	24	24	26	39	280	349	354
			632	564	477	079	879	540	729	684	419	880	882	597	776

DC35 Capricorn - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Cash Receipts By Source																
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	500	465	656	674	565	605	425	460	730	455	875	779	192	609	027	
Service charges - sanitation revenue	66	65	66	64	66	65	67	65	64	67	68	68	791	837	883	
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned - external investments	901	301	846	325	301	050	950	890	890	500	500	159	613	694	829	
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer receipts - operational	235 680	-	-	35 200	136 920	-	-	-	104 346	-	-	52 714	564 860	564 699	610 646	
Other revenue	80	45	70	85	80	85	72	95	80	90	61	57	900	945	992	
Cash Receipts by Source	237 227	2 876	2 638	38 349	139 932	2 805	2 514	2 510	107 111	2 112	2 504	54 777	595 356	596 784	644 377	
Other Cash Flows by Source																
Transfer receipts - capital	-	-	24 632	24 564	24 477	44 079	22 879	24 540	24 729	24 684	26 419	39 880	280 882	327 547	332 164	

Contributions recognised - capital & Contributed assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source	237 227	2 876	27 270	62 912	164 409	46 884	25 393	27 050	131 839	26 796	28 924	94 657	876 237	924 331	976 541
Cash Payments by Type															
Employee related costs	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	263 160	278 414	293 715
Remuneration of councillors	905	905	905	905	905	905	905	905	905	905	905	905	10 860	11 490	12 123
Finance charges	-	-	-	-	-	-	-	-	-	-	-	473	473	497	497
Bulk purchases - Electricity	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	81 694	82 612	82 612
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	473	473	497	497
Other materials	3 000	3 480	4 273	4 333	4 714	4 439	4 538	4 436	4 344	4 640	4 343	5 458	52 000	51 000	51 510
Contracted services	2 001	2 200	2 258	2 270	2 229	2 240	2 235	2 231	2 237	2 232	2 234	1 401	25 768	27 784	28 390
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure	20 000	20 009	20 795	20 791	20 715	20 845	20 740	20 783	20 763	20 767	20 762	16 125	243 095	227 599	258 142
Cash Payments by Type	54 644	55 332	56 968	57 037	57 301	57 167	57 156	57 093	56 987	57 283	56 983	53 573	677 523	679 893	727 486
Other Cash Flows/Payments by Type															
Capital assets	-	-	24 632	24 564	24 477	44 079	22 879	24 540	24 729	24 684	26 419	39 880	280 882	327 547	332 164
Repayment of borrowing	-	-	-	-	-	-	-	-	-	-	-	1 000	1 000	950	850

Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type	54 644	55 332	81 600	81 601	81 778	101 245	80 035	81 632	81 716	81 967	83 402	94 452	959 404	1 008 390	1 060 500
NET INCREASE/(DECREASE) IN CASH HELD	182 584	(52) 456)	(54) 330)	(18) 688)	82 631	(54) 362)	(54) 642)	(54) 582)	50 123	(55) 171)	(54) 479)	205	(83) 167)	(84) 059)	(83) 959)
Cash/cash equivalents at the month/year begin:	130 615	313 199	260 743	206 413	187 725	270 356	215 994	161 351	106 769	156 893	101 722	47 243	130 615	47 448	(36) 611)
Cash/cash equivalents at the month/year end:	313 199	260 743	206 413	187 725	270 356	215 994	161 351	106 769	156 893	101 722	47 243	47 448	47 448	(36) 611)	(120) 570)

DC35 Capricorn - NOT REQUIRED - municipality does not have entities

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R million									
<u>Financial Performance</u>									
Property rates	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Service charges	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Investment revenue	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transfers recognised - operational	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Other own revenue	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Contributions recognised - capital & contributed assets	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Revenue (excluding capital transfers and contributions)	-	-	-	-	-	-	-	-	-
Employee costs	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Remuneration of Board Members	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Depreciation & asset impairment	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Finance charges	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Materials and bulk purchases	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transfers and grants	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Other expenditure	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total Expenditure	-	-	-	-	-	-	-	-	-

Surplus/(Deficit)	-	-	-	-	-	-	-	-	-
<u>Capital expenditure & funds sources</u>									
<i>Capital expenditure</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transfers recognised - operational	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Public contributions & donations	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Borrowing	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Internally generated funds	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total sources	-	-	-	-	-	-	-	-	-
<u>Financial position</u>									
Total current assets	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total non current assets	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total current liabilities	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total non current liabilities	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Equity	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<u>Cash flows</u>									
Net cash from (used) operating	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Net cash from (used) investing	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Net cash from (used) financing	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Cash/cash equivalents at the year end	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

DC35 Capricorn - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation					R thousand
n/a	n/a	n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a
n/a		n/a	n/a	n/a	n/a

DC35 Capricorn - Supporting Table SA33 Contracts having future budgetary implications

Description	Preceding Years	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework			Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Total Contract Value
	Total	Original Budget	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:													
<u>Revenue Obligation By Contract</u>													
<i>Telephone</i>	2 905	2 050	1 628	1 709	1 709	1 812	1 920	2 035	2 158	2 287	2 424	2 570	25 207
<i>Rent equipment</i>	3 090	3 090	1 896	1 991	1 991	2 110	2 237	2 371	2 514	2 664	2 824	2 994	29 773
<i>Rent offices</i>	3 717	3 717	5 002	5 252	5 252	5 567	5 901	6 255	6 631	7 028	7 450	7 897	69 670
Total Operating Revenue Implication	9 712	8 857	8 526	8 952	8 952	9 489	10 058	10 662	11 302	11 980	12 699	13 460	124 649
<u>Expenditure Obligation By Contract</u>													
<i>Telephone</i>	2 905	2 050	1 628	1 709	1 709	1 812	1 920	2 035	2 158	2 287	2 424	2 570	25 207
<i>Rent equipment</i>	3 090	3 090	1 896	1 991	1 991	2 110	2 237	2 371	2 514	2 664	2 824	2 994	29 773
<i>Rent offices</i>	3 717	3 717	5 002	5 252	5 252	5 567	5 901	6 255	6 631	7 028	7 450	7 897	69 670
Total Operating Expenditure Implication	9 712	8 857	8 526	8 952	8 952	9 489	10 058	10 662	11 302	11 980	12 699	13 460	124 649
<u>Capital Expenditure Obligation By Contract</u>													
<i>Contract 1</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 2</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 3 etc</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
Total Capital Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication	9 712	8 857	8 526	8 952	8 952	9 489	10 058	10 662	11 302	11 980	12 699	13 460	124 649
- Entities:													
<u>Revenue Obligation By Contract</u>													
<i>Contract 1</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 2</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 3 etc</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-

Total Operating Revenue Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract													
<i>Contract 1</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 2</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 3 etc</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
Total Operating Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract													
<i>Contract 1</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 2</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
<i>Contract 3 etc</i>	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-
Total Capital Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-

DC35 Capricorn - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>									
-	222	297	269	231	372	372			
Infrastructure	768	606	712	574	565	565	231 587	256 318	293 900
Infrastructure - Road transport	12		15						
<i>Roads, Pavements & Bridges</i>	718	-	890	-	-	-	-	-	-
<i>Storm water</i>	12		15						
Infrastructure - Electricity	144								
<i>Generation</i>		-	-	-	-	-	-	-	-

<i>Transmission & Reticulation</i>	12								
<i>Street Lighting</i>	144								
Infrastructure - Water	145	297	253	231	372	372			
<i>Dams & Reservoirs</i>	207	606	822	574	565	565	231 587	256 318	293 900
<i>Water purification</i>									
<i>Reticulation</i>	145	297	253	231	372	372			
Infrastructure - Sanitation	207	606	822	574	565	565	231 587	256 318	293 900
<i>Reticulation</i>	31								
<i>Sewerage purification</i>	360	-	-	-	-	-	-	-	-
Infrastructure - Other	31								
<i>Waste Management</i>	360								
<i>Transportation</i>	21								
<i>Gas</i>	340	-	-	-	-	-	-	-	-
<i>Other</i>	21								
Community	-	9	2	2	4	4	14 230	19 205	9 929
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls			150	150	300	300	155	165	-
Libraries									
Recreational facilities									
Fire, safety & emergency			100	2	000	2	996	3	996
Security and policing									
Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									
Other		9	-						

Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets	824	-	768	255	446	446	11 043	24 826	13 700
General vehicles				300	429	429	1 300	1 300	1 300
Specialised vehicles	524	-	-	-	-	-	-	-	-
Plant & equipment			736	400	121	121	1 093	7 650	8 700
Computers - hardware/equipment			837	100	441	441	2 450	1 746	1 700
Furniture and other office equipment	300	-	695	500	500	500	1 800	2 000	2 000
Abattoirs									
Markets									
Civic Land and Buildings				955	955	955	1 000	12 130	-
Other Buildings			500						
Other Land									
Surplus Assets - (Investment or Inventory)							3 400		
Other									
Agricultural assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Biological assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (<i>list sub-class</i>)									

	224	307	289	259	403	403			
Total Capital Expenditure on new assets	592	201	730	979	306	306	256 860	300 349	317 529

Specialised vehicles	524	-	-	-	-	-	-	-	-
Refuse									
Fire	524								
Conservancy									
Ambulances									

DC35 Capricorn - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</u>									
-			36	32	45	45	44		
<u>Infrastructure</u>	-	-	031	075	891	891	772	49 248	37 247
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>									
<i>Storm water</i>									
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
<i>Generation</i>									
<i>Transmission & Reticulation</i>									
<i>Street Lighting</i>			25	30	41	41	37		
Infrastructure - Water	-	-	539	475	104	104	772	42 248	37 247
<i>Dams & Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>			25	30	41	41	37		
Infrastructure - Sanitation	-	-	492	600	787	787	000	7 000	-
<i></i>			10	1	4	4	7		

<i>Reticulation</i>			492 ¹⁰	600 ¹	787 ⁴	787 ⁴	000 ⁷	7 000	-
<i>Sewerage purification</i>									
Infrastructure - Other	-	-	-	-	-	-	-	-	-
<i>Waste Management</i>									
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>									
Community	-	-	-	-	-	-	-	-	-
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									
Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									
Other									
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets	-	-	-	500 ¹	500 ¹	500 ¹	-	-	-
General vehicles									
Specialised vehicles	-	-	-					-	-

Plant & equipment				-	-	-	-		
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings			500	1	500	1	500	1	-
Other Buildings									-
Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
Agricultural assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Biological assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (<i>list sub-class</i>)									
Total Capital Expenditure on renewal of existing assets	-	-	031	36	575	33	391	47	772
									49 248
									37 247

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
<i>Renewal of Existing Assets as % of total capex</i>	0.0%	0.0%	11.1%	11.4%	10.5%	10.5%	14.8%	14.1%	10.5%
<i>Renewal of Existing Assets as % of deprecn"</i>	0.0%	0.0%	45.1%	41.6%	58.7%	58.7%	54.8%	59.6%	45.1%

DC35 Capricorn - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>									
-			35	65	85	85			
Infrastructure	-	-	000	091	460	460	87 147	87 753	120 379
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
<i>Roads, Pavements & Bridges</i>									
<i>Storm water</i>									
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
<i>Generation</i>									
<i>Transmission & Reticulation</i>									
<i>Street Lighting</i>									
Infrastructure - Water	-	-	35	65	85	85	87 147	87 753	120 379
<i>Dams & Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>			000	091	460	460	87 147	87 753	120 379
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
<i>Reticulation</i>									
<i>Sewerage purification</i>									
Infrastructure - Other	-	-	-	-	-	-	-	-	-
<i>Waste Management</i>									
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>									

Community	-	-	794 ⁵	-	-	-	-	-	-
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									
Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									
Other			794 ⁵						
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets	162 ¹	865 ³	-	110 ⁴	835 ⁶	835 ⁶	6 117	6 423	6 423
General vehicles				600 ²	800 ⁴	800 ⁴	4 530	4 757	4 757
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment				210	170	170	221	232	232
Computers - hardware/equipment				250	215	215	263	276	276
Furniture and other office equipment				550	950	950	578	607	607
Abattoirs									
Markets									
Civic Land and Buildings				500	700	700	525	551	551

Other Buildings									
Other Land									
Surplus Assets - (Investment or Inventory)									
Other	162	865							
Agricultural assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Biological assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Intangibles	-	-	-	-	-	-	-	-	-
Computers - software & programming									
Other (<i>list sub-class</i>)									
Total Repairs and Maintenance Expenditure	162	865	794	201	295	295	93 264	94 176	126 802

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									
<i>R&M as a % of PPE</i>	0.1%	0.3%	2.2%	4.0%	5.3%	5.3%	4.8%	4.2%	5.1%
<i>R&M as % Operating Expenditure</i>	0.2%	0.8%	6.2%	10.1%	12.8%	12.8%	13.2%	13.2%	16.6%

DC35 Capricorn - Supporting Table SA34d Depreciation by asset class

Description	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework
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R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Depreciation by Asset Class/Sub-class									
-		49							
Infrastructure	96 470	798	67 709	68 387	68 387	68 387	69 072	69 764	69 764
Infrastructure - Road transport	18 193	940	15 485	15 641	15 641	15 641	15 798	15 957	15 957
<i>Roads, Pavements & Bridges</i>	18 193	940	15 485	15 641	15 641	15 641	15 798	15 957	15 957
<i>Storm water</i>									
Infrastructure - Electricity	204	204	180	182	182	182	184	186	186
<i>Generation</i>									
<i>Transmission & Reticulation</i>	204	204	180	182	182	182	184	186	186
<i>Street Lighting</i>									
Infrastructure - Water	76 596	178	50 505	51 010	51 010	51 010	51 520	52 035	52 035
<i>Dams & Reservoirs</i>									
<i>Water purification</i>									
<i>Reticulation</i>	76 596	178	50 505	51 010	51 010	51 010	51 520	52 035	52 035
Infrastructure - Sanitation	1 476	476	1 539	1 554	1 554	1 554	1 570	1 586	1 586
<i>Reticulation</i>									
<i>Sewerage purification</i>	1 476	476	1 539	1 554	1 554	1 554	1 570	1 586	1 586
Infrastructure - Other	-	-	-	-	-	-	-	-	-
<i>Waste Management</i>									
<i>Transportation</i>									
<i>Gas</i>									
<i>Other</i>									
Community	-	-	-	-	-	-	-	-	-
Parks & gardens									
Sportsfields & stadia									
Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing									
Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									

Other									
Heritage assets	-	-	-	-	-	-	-	-	-
Buildings									
Other									
Investment properties	-	-	-	-	-	-	-	-	-
Housing development									
Other									
Other assets	13 469	272	11 886	12 102	12 102	12 102	12 318	12 541	12 541
General vehicles	5 808	052	4 970	5 082	5 082	5 082	5 199	5 320	5 320
Specialised vehicles	-	-	-	-	-	-	-	-	-
Plant & equipment	884	045	923	953	953	953	984	1 016	1 016
Computers - hardware/equipment	689	728	931	940	940	940	949	958	958
Furniture and other office equipment	3 161	521	3 161	3 198	3 198	3 198	3 232	3 267	3 267
Abattoirs									
Markets									
Civic Land and Buildings									
Other Buildings	1 863	864	1 902	1 929	1 929	1 929	1 954	1 980	1 980
Other Land									
Surplus Assets - (Investment or Inventory)									
Other	1 064	064							
Agricultural assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Biological assets	-	-	-	-	-	-	-	-	-
<i>List sub-class</i>									
Intangibles	1 252	280	298	301	301	301	304	307	307
Computers - software & programming									
Other (<i>list sub-class</i>)	1 252	280	298	301	301	301	304	307	307
Total Depreciation	111 191	349	79 892	80 790	80 790	80 790	81 694	82 612	82 612

<u>Specialised vehicles</u>	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

DC35 Capricorn - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	2015/16 Medium Term Revenue & Expenditure Framework			Forecasts			
	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Present value
<u>Capital expenditure</u>							
Vote 1 - SEMS	155	165	-	-	-	-	-
		303	327	346	367	389	1 103
Vote 2 - INFRASTRUCTURE	274 359	566	147	776	582	637	996
Vote 3 - CORPORATE SERVICES	11 043	24 826	13 700	14 522	15 393	16 317	46 232
Vote 4 - FINANCE	2 000	2 000	4 000	4 240	4 494	4 764	13 498
Vote 5 - DPEMS	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES	14 075	19 040	9 929	10 525	11 156	11 826	33 507
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-
<i>List entity summary if applicable</i>							
Total Capital Expenditure	301 632	349 597	354 776	376 063	398 626	422 544	1 197 233
<u>Future operational costs by vote</u>							
Vote 1 - SEMS	69 812	73 200	76 067	80 631	85 469	90 597	256 697
		562	625	662	702	744	2 109
Vote 2 - INFRASTRUCTURE	546 964	822	241	755	520	672	947
Vote 3 - CORPORATE SERVICES	107 663	125	117	124	132	139	396

		469	485	534	006	927	467
Vote 4 - FINANCE	79 800	84 881	90 752	96 197	101	108	306
Vote 5 - DPEMS	28 376	27 775	24 558	26 031	969	087	253
					27 593	29 249	82 874
Vote 6 - COMMUNITY SERVICES	75 553	83 966	78 079	82 764	87 730	92 993	263
Vote 7 - [NAME OF VOTE 7]	-	-	-	-	-	-	487
Vote 8 - [NAME OF VOTE 8]	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]	-	-	-	-	-	-	-
List entity summary if applicable	-	-	-	-	-	-	-
Total future operational costs	908 168	958 113	1 012 182	1 072 912	1 137 287	1 205 524	3 415 724
<u>Future revenue by source</u>							
Property rates	-	-	-	-	-	-	-
Property rates - penalties & collection charges	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-
Service charges - water revenue	35 958	38 043	40 136	42 544	45 097	47 803	135 444
Service charges - sanitation revenue	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-
Service charges - other	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	-	-	-
List other revenues sources if applicable	22 513	23 639	24 821	26 310	27 889	29 562	83 761
List entity summary if applicable	-	-	-	-	-	-	-
Total future revenue	58 471	61 682	64 957	68 854	72 986	77 365	219 205
Net Financial Implications	1 151 329	1 246 028	1 302 001	1 380 121	1 462 928	1 550 704	4 393 752


10. QUALITY CERTIFICATE

QUALITY CERTIFICATE

I, **Ngoako Daniel Molokomme** municipal manager of **Capricorn District Municipality**, hereby certify that the final budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act, and the regulations made under the Act, and that the final budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name MAVIS MAPHUTI MATLALA (ACTING)
Municipal manager of CAPRICORN DISTRICT MUNICIPALITY
DC35

(Name and demarcation code of Municipality)

Signature 
Date 02/06/2015

11. BUDGET LOCKING CERTIFICATE

Certification that the adopted budget for 2015/16 is correctly captured and locked on the municipality's financial management system

(as requested by National Treasury in terms of section 74 of the MFMA, with reference to paragraph 6.3 of MFMA Budget Circular 59 dated 16 March 2012)

I, M M MATLALA (ACTING), in my capacity as accounting officer of the municipality, hereby certify that:

- The adopted annual budget has been captured on the municipality's financial system;
- There is 100 per cent reconciliation between the budget on the system and the budget adopted by council;
- The adopted annual budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget return forms have been submitted to the local government database.

I, further certify that the municipality has in place controls to ensure that any changes to the adopted budget will be captured separately and only in accordance with:

- a virement authorised by the municipal manager, or duly delegate official, in terms of a council approved virements policy; and
- an adjustments budget approved by council.

Print Name MAULS MAPHUTI MATLALA (ACTING)

Municipal manager of CAPRICORN DISTRICT MUNICIPALITY
(name and demarcation code of municipality) DC35

Signature 

Date 02/06/2015

PART 3-INTEGRATED DEVELOPMENT PLAN (IDP)

DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

CAPRICORN DISTRICT MUNICIPALITY



2015/16 DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

CONTENTS

1. Foreword by the Executive Mayor
2. Introduction
3. Legislations
4. Methodology
5. Vision, Mission and Values
6. Strategic Objectives
7. Monthly Projections of revenue
8. Monthly projections of Expenditure
9. Service Delivery and Performance Indicators and Targets
 - 9.1. Strategic Executive Management Services – Vote 1
 - 9.2. Infrastructure Department – Vote 2
 - 9.3. Corporate Services Department– Vote 3
 - 9.4. Finance Department- Vote 04

9.5. Development, Planning and Environmental Management Services Department- Vote 5

9.6. Community Services Department – Vote 6

10. Conclusion

1. FOREWORD BY THE EXECUTIVE MAYOR



Capricorn District Municipality received unqualified opinion from the Auditor- General for the financial year 14/15 as compared to the financial year 12/13 and 13/14 which we received the qualified Audit opinion respectively. The Service Delivery and Budget Implementation Plan was used to monitor and manage the implementation of the IDP which was tabled by Council. It is important for management to give enough attention to the financial and predetermined objectives of the 2015/16 IDP. Executive Managers, line Managers and other officials are expected to implement the SDBIP diligently.

I am fully aware that the SDBIP is credible in that it complies with the minimum requirements as stipulated in MFMA Circular 32 of 2005. All strategic documents such as the Mid-year Budget and Performance, Annual Performance Report and the Annual Report are informed by the SDBIP. As means to pursue district planning, it will therefore be significant to ensure proper and coherent planning processes which begin with the development of the Integrated Development Plan (IDP), budget and Service Delivery Budget Implementation Plan (SDBIP). The SDBIP is not an isolated document but an integral part of municipal planning as required by Municipal Finance Management Act (MFMA) to meet set standards. The SDBIP gives effect to the IDP. The SDBIP therefore serves as a contract between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

APPROVED BY THE EXECUTIVE MAYOR:

Date: _____

CLR GILBERT KGANYAGO

2. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the Mayor, Council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Executive Managers and community.”

The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives with the Key Performance Indicators set by Council in the IDP. It enables the Municipal Manager to monitor the performance of Executive Managers, the Mayor to monitor the performance of the Municipal Manager, and for the community to monitor the performance of the municipality.

3. LEGISLATIONS

According to the Municipal Finance Management Act (MFMA) the definition of a SDBIP is: 'a detailed plan approved by the Mayor of a municipality in terms of section 53

(1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must

(2) indicate-

(a) projections for each month of-

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter'

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Executive Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

4. METHODOLOGY

The following National Treasury prescriptions, in terms of MFMA Circular 13, as minimum requirements that must form part of the SDBIP are applicable to the Capricorn District Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Detailed capital works plan over three years

The IDP objectives need to be quantified and related into key performance indicators.

The Priorities, Objectives and Strategies contained in the IDP lead the way in the development of the Municipal SDBIP. The SDBIP of the Capricorn District Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale.

The service delivery and performance indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators.

5. VISION, MISSION AND VALUES

Vision: “Capricorn District, the Home of excellence and opportunities for a better life”

Mission: to provide quality services, in a cost effective and efficient manner, through competent people, partnerships, information, knowledge management creating sustainability of economic development in the interest of all stakeholders.

VALUES

I - RESPECT

I	Integrity
R	Responsibility
E	Excellence
S	Service
P	Partnership
E	Empowerment
C	Communication/Commitment
T	Trust

6. STRATEGIC OBJECTIVES

The Strategic Objectives of Capricorn District Municipality are indicated on the strategy map below. These objectives serve as the road map on how the municipality plans to be the Home of excellence and opportunities for a better life. These objectives were positioned in terms of the Departments. All outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives below:

To provide sustainable basic services and infrastructure outcome

Community and Infrastructure

To enhance financial viability and management.

Finances

To enhance conditions for economic growth and job creation

To improve spatial development and environmental

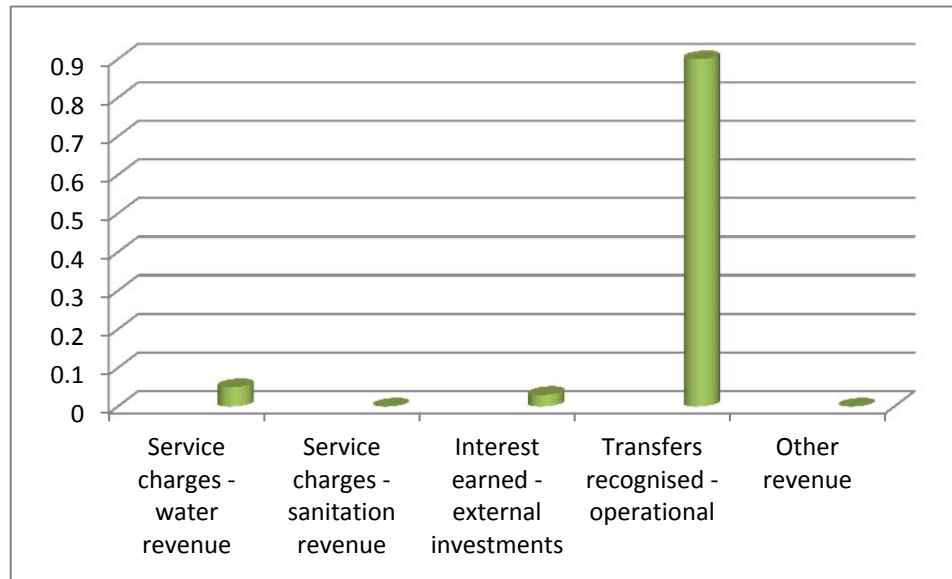
Development planning and Environmental Management

Strategic Executive Management Services
And Corporate Services

To increase the capacity of the district to deliver its mandate

7. VENUE BY SOURCE

From the graph below, it can be observed that the majority (90%) of the revenue for 2015/16 is expected to come from operational transfers, followed by service charges for water (5%):



8. EXPENDITURE BY TYPE

Of the Operating Expenditure projected for 2015/2016, employee related costs (37%), as can be seen on the graph below:

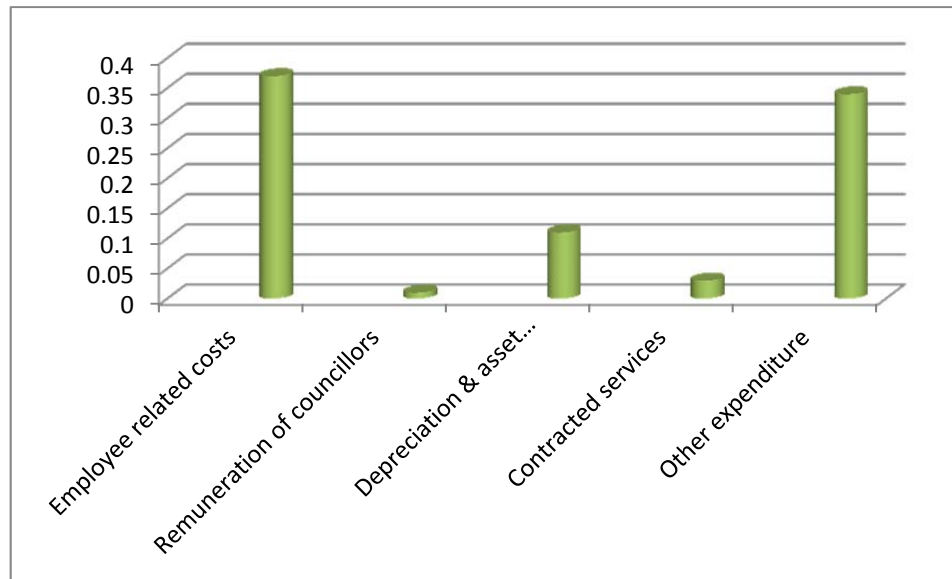


Table of graph 7 & 8. The revenue by source and expenditure by type broken down in actual and projections by month, is included below:

Description R thousand	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Revenue By Source</u>															
Property rates												-	-	-	-
Property rates - penalties & collection charges												-	-	-	-
Service charges - electricity revenue												-	-	-	-
Service charges - water revenue	500	326	281	371	826	026	126	300	3 652	2 276	4 376	3 897	35 958	38 043	40 136
Service charges - sanitation revenue	330	325	330	322	328	323	333	327	321	335	340	342	3 955	4 185	4 415
Service charges - refuse revenue												-	-	-	-

Service charges - other																							
Rental of facilities and equipment																							
Interest earned - external investments	901	301	2	846	1	325	2	301	2	050	2	950	1	890	1	1 890	1 500	1 500	1 159	21 613	22 694	23 829	
Interest earned - outstanding debtors																							
Dividends received																							
Fines																							
Licences and permits																							
Agency services																							
Transfers recognised - operational	235 680					200	35	136 920								104 346				52 714	564 860	564 699	610 646
Other revenue	80	45	70	85	80	85	72	95	80	90	61	57	900	945	992								
Gains on disposal of																							

PPE													-	-	-	-
Total Revenue (excluding capital transfers and contributions)	491	997	527	303	455	484	481	612	110 289	4 201	6 277	58 168	627 286	630 566	680 018	
<u>Expenditure By Type</u>																
Employee related costs	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	21 930	263 160	278 414	293 715	
Remuneration of councillors	905	905	905	905	905	905	905	905	905	905	905	905	10 860	11 490	12 123	
Debt impairment												31 930	31 930	33 782	35 641	
Depreciation & asset impairment	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	6 808	81 694	82 612	82 612	
Finance charges	45	44	43	42	41	40	39	38	37	36	35	33	473	497	497	
Bulk purchases	3 000	3 480	4 273	4 333	4 714	4 439	4 538	4 436	4 344	4 640	4 343	5 458	52 000	51 000	51 510	
Other materials												-	-	-	-	
Contracted services	2 001	2 200	2 258	2 270	2 229	2 240	2 235	2 231	2 237	2 232	2 234	1 401	25 768	27 784	28 390	

Transfers and grants												-	-	-	-
Other expenditure	20 000	20 009	20 795	20 791	20 715	20 845	20 740	20 783	20 763	20 767	20 762	16 125	243 095	227 599	258 142
Loss on disposal of PPE												-	-	-	-
Total Expenditure	54 689	55 376	57 011	57 079	57 342	57 207	57 195	57 131	57 024	57 319	57 018	84 590	708 980	713 178	762 630
Surplus/(Deficit)	184 802	(50 379)	(51 484)	(15 776)	113	(51 723)	(52 714)	(52 519)	53 265	(53 118)	(50 741)	(26 422)	(81 694)	(82 612)	(82 612)
Transfers recognised - capital	-	-	24 632	24 564	24 477	44 079	22 879	24 540	24 729	24 684	26 419	39 880	280 882	327 547	332 164
Contributions recognised - capital												-	-	-	-
Contributed assets												-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	184 802	(50 379)	(26 852)	8 788	109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552
Taxation												-	-	-	-

Attributable to minorities															
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	184 802	(50 379)	(26 852)	788	8 109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552

Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Revenue by Vote</u>																
Vote 1 - SEMS	5 818			1 218	5 818	15 818	5 818	2 818	5 818	5 818	2 272	5 818	12 781	69 812	73 200	76 067
Vote 2 - INFRASTRUCTURE	214 243	1 301	14 630	36 087	109 364	21 377	9 141	290	91 306	-	6 417	42 807	546 964	562 822	625 241	
Vote 3 - CORPORATE SERVICES	8 842		2 700	8 700	18 710	9 126	5 300	8 726	18 853	7 693	8 685	10 328	107 663	125 469	117 485	

Vote 4 - FINANCE	6 950		2 650	6 849	16 300	6 655	3 500	6 750	10 125	6 513	5 156	8 353	79 800	84 881	90 752
Vote 5 - DPEMS	2 380		2 192	2 070	2 225	2 245	2 153	3 002	2 185	2 163	2 190	5 570	28 376	27 775	24 558
Vote 6 - COMMUNITY SERVICES	5 954		3 600	5 889	15 868	6 318	2 798	5 885	8 513	8 125	5 718	6 884	75 553	83 966	78 079
Vote 7 - [NAME OF VOTE 7]													-	-	-
Vote 8 - [NAME OF VOTE 8]													-	-	-
Vote 9 - [NAME OF VOTE 9]													-	-	-
Vote 10 - [NAME OF VOTE 10]													-	-	-
Vote 11 - [NAME OF VOTE 11]													-	-	-
Vote 12 - [NAME OF VOTE 12]													-	-	-
Vote 13 - [NAME OF VOTE 13]													-	-	-
Vote 14 - [NAME OF VOTE 14]													-	-	-
Vote 15 - [NAME OF VOTE 15]													-	-	-
Total Revenue by Vote	244 187	1 301	26 990	65 412	178 286	51 540	25 710	30 470	136 799	26 765	33 984	86 723	908 168	958 113	1 012 182
<u>Expenditure by Vote to be</u>															

<u>appropriated</u>															
Vote 1 - SEMS	5 818	5 818	1 218	5 818	15 818	5 818	2 818	5 818	5 818	2 272	5 818	6 808	69 657	73 035	76 067
Vote 2 - INFRASTRUCTURE	30 506	23 296	30 097	28 451	30 284	30 513	30 256	30 091	30 259	30 211	30 256	38 205	362 427	351 070	390 470
Vote 3 - CORPORATE SERVICES	8 957	8 819	8 897	8 852	8 936	8 953	8 857	8 857	8 877	8 917	8 608	11 712	109 242	113 491	116 633
Vote 4 - FINANCE	6 584	6 498	6 508	6 378	6 380	6 559	6 403	6 410	6 544	6 551	6 593	6 391	77 800	82 881	86 752
Vote 5 - DPEMS	2 381	2 171	2 045	2 100	2 202	2 225	2 176	2 198	2 188	2 213	2 020	4 457	28 376	27 775	24 558
Vote 6 - COMMUNITY SERVICES	5 140	5 077	5 077	5 025	5 076	5 115	5 035	5 075	5 119	5 035	5 010	5 692	61 478	64 926	68 150
Vote 7 - [NAME OF VOTE 7]												-	-	-	-
Vote 8 - [NAME OF VOTE 8]												-	-	-	-
Vote 9 - [NAME OF VOTE 9]												-	-	-	-
Vote 10 - [NAME OF VOTE 10]												-	-	-	-
Vote 11 - [NAME OF VOTE 11]												-	-	-	-
Vote 12 - [NAME OF VOTE 12]												-	-	-	-
Vote 13 - [NAME OF VOTE 13]												-	-	-	-
Vote 14 - [NAME OF															

VOTE 14]												-	-	-	-
Vote 15 - [NAME OF VOTE 15]												-	-	-	-
Total Expenditure by Vote	59 385	51 680	53 843	56 624	68 696	59 183	55 545	58 449	58 806	55 199	58 305	73 265	708 980	713 178	762 630
Surplus/(Deficit) before assoc.	184 802	(50 379)	(26 852)	8 788	109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	184 802	(50 379)	(26 852)	8 788	109 590	(7 644)	(29 835)	(27 979)	77 994	(28 434)	(24 321)	13 458	199 188	244 935	249 552

9. SERVICE DELIVERY AND PERFORMANCE INDICATORS AND TARGETS

The service delivery and performance indicators and targets for 2015-2016 per department are reflected below:

Business Unit	Strategic Executive Management Services –Vote 1
Outcome 9:	<ul style="list-style-type: none"> • Responsive, Accountable, Effective and Efficient Local Government System
Outputs 5:	<ul style="list-style-type: none"> • Deepen democracy through a refined ward committee model • Administrative and financial capability
Key Strategic Organisational Objectives:	<ul style="list-style-type: none"> • To increase the capacity of the district to deliver its mandate

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
Intergovernmental Relations															
SEM SD-01	Good governance and public participation	To promote and facilitate effective intergovernmental relations	IGR meetings	Coordination of IGR meetings	CDM	Number of IGR meetings coordinated	52 IGR meetings coordinated	68 IGR meetings coordinated	17 IGR meetings coordinated	17 IGR meetings coordinated	17 IGR meetings coordinated	17 IGR meetings coordinated	150 000.00	None	Attendance registers/ Minutes
	Financial Viability								37 500.00	37 500.00	37 500.00	37 500.00			Payment Vouchers

SEM SD-02	Good governance and public participation	To promote and facilitate effective intergovernmental relations	District Lekgotla	Coordination of District Lekgotla	CDM	Number of District Lekgotla coordinated	1 District Lekgotla coordinated	1 District Lekgotla coordinated	Concept document developed	Preparations for the District Lekgotla. Event Committee for Lekgotla formed.	1 District Lekgotla coordinated	No target for the quarter	150 000.00	None	Attendance registers
	Financial Viability								0	0	150 000.00	0			Payment Vouchers

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
AUDIT MANAGEMENT SERVICES															
SEM SD-03	Good governance and public participation	To strengthen accountability through proactive audit oversight	Audit fees(Internal)	Perform internal audit	CDM	Number of internal audit reports produced	4 internal audit reports produced	4 internal audit reports produced	1 internal audit report produced	1 internal audit report produced	1 internal audit report produced	1 internal audit report produced	53 000	None	Internal Audit Reports

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								13 500.00	13 500.00	13 500.00	13 500.00			Payment Vouchers
SEM SD-04	Good governance and public participation	To strengthen accountability through proactive audit oversight	Audit Committee expenses	Coordinate external audit process, audit committee activities and Municipal support	CDM	Number of audit meetings coordinated	15 audit meetings coordinated	13 audit meetings coordinated	2 audit meetings coordinated	7 audit meetings coordinated	2 audit meetings coordinated	2 audit meetings coordinated	840 000.00	None	Attendance Registers/Minutes
	Financial Viability								120 000.00	480 000.00	120 000.00	120 000.00			Claims paid
RISK MANAGEMENT															
SEM SD-05	Good governance and public participation	To protect the municipality from potential risk	Risk Committee meetings	Coordinate risk committee meetings	CDM	Number of risk management committee meetings coordinated	4 risk management committee meetings coordinated	4 risk management committee meetings coordinated	1 risk management committee meeting coordinated	1 risk management committee meeting coordinated	1 risk management committee meeting coordinated	1 risk management committee meeting coordinated	53 000.00	None	Attendance Registers/Minutes
	Financial								13 250.00	13 250.00	13 250.00	13 250.00			Payment

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Viability														Vouchers
SEM SD-06	Good governance and public participation	To protect the municipality from potential risk	Fraud prevention programmes (Awareness campaign)	Facilitate fraud prevention programmes	CDM & LMs	Number of fraud prevention programmes facilitated (Awareness campaign)	4 fraud prevention programmes facilitated. (Awareness campaign)	4 fraud prevention programmes facilitated. (Awareness campaign)	1 fraud prevention programmes facilitated. (Awareness campaign)	1 fraud prevention programmes facilitated. (Awareness campaign)	1 fraud prevention programmes facilitated. (Awareness campaign)	1 fraud prevention programmes facilitated. (Awareness campaign)	53 000.00	None	Attendance Registers/Programmes
	Financial Viability								13 250	13 250	13 250	13 250			Payment Vouchers
SEM SD-07	Good governance and public participation	To protect the municipality from potential risk	Forensic investigations	Facilitate fraud prevention programmes	CDM & LMs	Number of investigations reports as per requests	4 investigations reports as per requests	4 investigations reports as per requests	1 investigations report as per requests	1 investigations report as per requests	1 investigations report as per requests	1 investigations report as per requests	315 000.00	None	investigations reports
	Financial Viability								78 750.00	78 750.00	78 750.00	78 750.00			Payment Vouchers
SEM SD-08	Good governance and public	To protect the municipality from	Security Management	Provision of sound physical security	CDM	Number of security reports	12 security reports issued	12 security reports	3 security reports issued	3 security reports issued	3 security reports issued	3 security reports issued	11 550 000 00	None	Security reports

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	participation	potential risk	services	services to all municipal premises and employees		issued		issued							
	Financial Viability								2 887 500.00	2 887 500.00	2 887 500.00	2 887 500.00			

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
STRATEGY MANAGEMENT AND INSTITUTIONAL DEVELOPMENT															
SEM SD-09	Municipal Transformation and Organizational Development	To enhance organizational performance	Development and Review of Service Delivery and Budget Implementation Plan (SDBIP)	Coordination of the development and review of organisational Service Delivery and Budget Implementation Plan SDBIP	CDM	Number of Organizational Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed	2 Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed	2 Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed.	Preparation of the reviewed SDBIP	SDBIP 2015/16 reviewed	1 Service Delivery and Budget Implementation Plans (SDBIP's) 2015/16 reviewed	1 Service Delivery and Budget Implementation Plans (SDBIP's) developed and reviewed	Opex	None	Service Delivery and Budget Implementation Plans

SEM SD-10	Municipal Transformation and Organizational Development	To enhance organizational performance	Monitoring and Evaluation	Monitoring and evaluation of organizational performance	CDM	Number of organizational performance reports produced	4 of organizational performance reports produced	4 of organizational performance reports produced	1 of organizational performance reports produced	1 of organizational performance reports produced	1 of organizational performance reports produced	1 of organizational performance reports produced	Nil	None	organisational performance reports
SEM SD-11	Municipal Transformation and Organizational Development	To enhance organizational performance	Customer (Stakeholder) satisfaction survey	Conduct stakeholder satisfaction survey	CDM	Number of stakeholder satisfaction survey conducted	1 stakeholder satisfaction survey conducted	1 stakeholder satisfaction survey conducted	No target for the quarter	No target for the quarter	No target for the quarter	1 stakeholder satisfaction survey conducted	300 000.00	None	Satisfaction survey report
	Financial Viability								0	0	0	300 000.00			Payment Voucher
SEM SD-12	Municipal Transformation and Organizational Development	To enhance organizational performance	Monitoring of Thusong Service Centers	Monitor all Thusong Service Centers	CDM	Number of Thusong Service Centers monitored	New indicator	6 Thusong Service Centers monitored	1 consolidated monitoring reports produced for 6 Thusong Service Centers	1 consolidated monitoring reports produced for 6 Thusong Service Centers	1 consolidated monitoring reports produced for 6 Thusong Service Centers	1 consolidated monitoring reports produced for 6 Thusong Service Centers	Nil	None	Consolidated monitoring reports
SEM SD-13	Municipal Transformation and Organizational Development	To enhance organizational performance	Establishment of a call Centre for district hotline	Establish a call Centre for district hotline	CDM	Number of Call Centre for district hotline established	New indicator	1 Call Centre for district hotline established	Planning and benchmarking	Development and approval of concept document	Call centre set up and procurement of assets	1 Call Centre for district hotline established	350 000.00	None	Call Centre

	Financial Viability								0	0	0	350 000.00			Payment Voucher
SEM SD-14	Municipal Transformation and Organizational Development	To enhance organizational performance	Bathopele campaign	Conduct district Bathopele campaign	CDM	Number of District Bathopele campaign conducted	1 District Bathopele campaign conducted	1 District Bathopele campaign conducted	No target for the quarter	No target for the quarter	No target for the quarter	1 District Bathopele campaign conducted	Nil	None	Attendance Registers/Programmes

SPECIAL FOCUS

SEM SD-16	Good Governance and Public Participation	To promote the needs and interests of special focus groupings	Special Focus Programmes	Special Focus Programmes Coordination (Children, Disability, Gender, Older Persons and Youth Programmes)	All local municipalities	Number of Special Focus Programmes Coordinated	93 Special Programmes coordinated (13 children programmes, 12 Disability programmes, 35 gender programmes, 12 Older persons programmes, 21 Youth programmes)	93 Special Programmes coordinated (13 children programmes, 12 Disability programmes, 35 gender programmes, 12 Older persons programmes, 21 Youth programmes)	23 Special Programmes coordinated (4 children programmes, 3 Disability programmes, 9 gender programmes, 3 Older persons programmes, 4 Youth programmes)	23 Special Programmes coordinated (3 children programmes, 3 Disability programmes, 8 gender programmes, 3 Older persons programmes, 5 Youth programmes)	23 Special Programmes coordinated (3 children programmes, 3 Disability programmes, 9 gender programmes, 3 Older persons programmes, 5 Youth programmes)	24 Special Programmes coordinated (3 children programmes, 3 Disability programmes, 9 gender programmes, 3 Older persons programmes, 7 Youth programmes)	529 000.00	None	Attendance register/Reports
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	Financial Viability								132 250.00	132 250.00	132 250.00	132 250.00			Payment Voucher
SEM SD-17	Good Governance and Public Participation		Youth Resource Centre	Youth Resource Centre Establishment	2 local municipalities (which one)	Number of Youth Centres established	New indicator	1 Youth Centres established	Plan and benchmarking	Site Identification and buy in with the Local Municipalities	Youth centre setup and procurement of assets	1 Youth Centres established	155 000.00	None	Reports
	Financial Viability								0	0	120 000.00	35 000.00			Payment Voucher
SEM SD-18	Good Governance and Public Participation	To contribute towards the reduction of HIV, AIDS, STI & TB Infections by 2016	HIV & AIDS Programmes (Governance, Coordination, Prevention Care & Support, Capacity Building, CBO/NGOs	HIV & AIDS Programmes Coordination	All local municipalities	Number of HIV & AIDS Programmes Coordinated	46 HIV & AIDS Programmes coordinated (Governance, Coordination, Prevention Care & Support, Capacity Building,	46 HIV & AIDS Programmes coordinated (Governance, Coordination, Prevention Care & Support, Capacity Building,	12HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention, Care & Support, Capacity Building, CBO/NGOs Summit and Monitoring & Evaluation)	11 HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention, Care & Support, Capacity Building, CBO/NGOs Summit and Monitoring &	12 HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention Care & Support, Capacity Building,	11 HIV & AIDS Programmes Coordinated (Governance, Coordination, Prevention Care & Support, Capacity Building,	554 000.00	None	Attendance registers

			Summit and Monitoring & Evaluation)				CBO/NGOs Summit and Monitoring & Evaluation)	CBO/NGOs Summit and Monitoring & Evaluation)		Evaluation)	CBO/NGOs Summit and Monitoring & Evaluation)	CBO/NGOs Summit and Monitoring & Evaluation)			
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	Financial Viability								138 500.00	138 500.00	138 500.00	138 500.00			Payment Voucher

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of review
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COMMUNICATION

SEMSD-19	Good Governance and Public Participation	To keep stakeholders informed about the affairs of the municipality	Corporate Image Building	Review of Annual Communications and Corporate Image Strategies	CDM	Number of communication, events management guideline and corporate image strategy reviewed	1 communication, events management guideline and corporate image strategy reviewed	1 communication, events management guideline and corporate image strategy reviewed	Implementation of the reviewed strategy (100 percent)	Implementation of the reviewed strategy (100 percent)	Consultation on the draft reviewed strategy	1 communication and corporate image strategy reviewed	525 000.00	None	Reviewed communication and corporate image strategy. Events guidelines
	Financial Viability								131 250.00	131 250.00	131 250.00	131 250.00			Payment vouchers
SEMSD-20	Good Governance	To keep stakeholders	Communication of	Communication of municipal programmes	CDM	Percentage of municipal programmes	100 percent of municipal	100 percent of municipal programmes	100 percent of municipal	100 percent of municipal programmes	100 percent of municipal	100 percent of municipal programmes	4 428 000.00	None	Municipal programmes

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of review
	and Public Participation	olders informed about the affairs of the municipality	municipal programmes (Advertising, publicity, stakeholder participation and media relation programmes)	(Advertising, publications, publicity, stakeholder participation and media relation programmes)		coordinated and communicate	programmes coordinated and communicate	coordinated and communicate	programmes coordinated and communicate	coordinated and communicate	programmes coordinated and communicate	coordinated and communicate			
	Financial Viability								1 107 000.00	1 107 000.00	1 107 000.00	1 107 000.00			Payment vouchers

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
OFFICE OF THE CHIEF WHIP															
SEMSD-21	Good Governance and Public Participation	To build accountable and transparent governance structures responsive to the needs of the community	Whippery Management	Coordination of Whippery meetings	CD M	Number of Whippery meetings coordinated	5 Whippery meetings coordinated	5 Whippery meetings coordinated	1 Whippery Meeting coordinated	1 Whippery Meeting coordinated	1 Whippery Meeting coordinated	2 Whippery Meeting coordinated	500 000.00	None	Attendance Registers/Minutes
	Financial Viability								125 000.00	125 000.00	125 000.00	125 000.00			
SEMSD-22	Good Governance and Public Participation	To build accountable and transparent governance structures responsive to the needs of the community	Reports of Chief Whip	Reporting on meetings of the Mayor, Speaker, Chief Whip and the Municipal Manager	CD M	Number of reports of the Chief Whip	New Indicator	5 reports of the Chief Whip	1 reports of the Chief Whip produced	1 reports of the Chief Whip produced	1 reports of the Chief Whip produced	2 reports of the Chief Whip produced	Opex	None	Reports

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
OFFICE OF THE SPEAKER															
SEMSD-23	Good Governance and Public Participation	To provide strategic and administrative support to Council and Administrative structures	Council and Council Committees Meetings	Coordination of Council and Committee meetings	CD M	Number of council and Council Committees Meetings coordinated	5 Council and 85 Committee meetings	5 Council meetings and 85 Committee meetings coordinated	1 Council meeting and 23 Committee meetings coordinated	1 Council meeting and 16 Committee meetings coordinated	2 Council meeting and 23 Committee meetings coordinated	1 Council meeting and 23 Committee meetings coordinated	Opex	None	Attendance Registers/Mi nutes
SEMSD-24	Good Governance and Public Participation	To provide strategic and administrative support to Council and Administrative structures	Reports of the Speaker	Reporting on Council related meetings; Ward Committees functioning ; work of councillors and fraud and corruption related actions	CD M	Number of Mandatory reports of the Chief Whip	New Indicator	5 Mandatory reports of the Chief Whip	1 Mandatory reports of the Chief Whip produced	1 Mandatory reports of the Chief Whip produced	2 Mandatory reports of the Chief Whip produced	1 Mandatory reports of the Chief Whip produced	Opex	None	Mandatory reports
SEMSD-25	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and partnership	Public participation programmes /Council Outreach	Coordination of Council Outreaches	CD M	Number of Council Outreaches coordinated	New Indicator	4 Council Outreaches coordinated	1 Council Outreaches coordinated	1 Council Outreaches coordinated	1 Council Outreaches coordinated	1 Council Outreaches coordinated	468 000.00	None	Programmes and Reports

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								117 000.00	117 000.00	117 000.00	117 000.00			Payment Vouchers
SEMSD-26	Good Governance and Public Participation	To provide strategic and administrative support to Council and Administrative structures	Womens' parliaments	Coordination of Womens' Parliaments	CD M	Number of Womens' parliaments coordinated	2 Womens' parliaments coordinated	1 Womens' parliaments coordinated	No target for the quarter	No target for the quarter	No target for the quarter	1 Womens' parliaments coordinated	100 000.00	None	Reports and Attendance Registers
	Financial Viability								0	0	0	100 000.00			Payment Vouchers
SEMSD-27	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and partnership	Youth parliaments	Coordination of Womens' Parliaments	CD M	Number of Youth parliaments coordinated	2 Youth parliaments coordinated	1 Youth parliaments coordinated	No target for the quarter	No target for the quarter	No target for the quarter	1 Youth parliaments coordinated	100 000.00	None	Report
	Financial Viability								0	0	0	100 000.00			Payment Vouchers

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	y														
SEMSD-28	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and partnership	Oversight programmes	Coordination of Public Hearings and Projects visits	CD M	Number of Oversight programmes coordinated	28 Programmes coordinated	30 Programmes coordinated	7 Programmes coordinated	8 Programmes coordinated	7 Programmes coordinated	8 Programmes coordinated	300 000.00	None	Attendance Registers/Reports
	Financial Viability											37 500.00			112 500.00
SEMSD-29	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and partnership	Ward Committee Capacity Building	Implementation of capacity building programmes for ward committees	CD M	Number of Ward Committee Capacity Building Programmes implemented	1 Capacity building Programme	1 Capacity building Programme	No target for the quarter	1 Capacity building Programme	No target for the quarter	No target for the quarter	500 000.00	None	Programmes
	Financial Viability											0			500 000.00

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
EXECUTIVE MAYOR'S OFFICE															
SEMSD-30	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and partnership	State of the District Address	Coordination of State of the District Address	CD M	Number of State of the District Address coordinated	1 State of the District Address coordinated	1 State of the District Address coordinated	Consultation process	Development of concept document	Preparation of process	1 State of the District Address coordinated	500 000.00	None	Programmes/ Attendance Registers
	Financial Viability								0	0	0	500 000.00			Payment Vouchers
SEMSD-31	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and partnership	Mayoral outreach programme	Coordination of Mayoral outreach programmes	CD M	Number of Council Outreaches Coordinated	4 Mayoral Outreaches Coordinated	4 Mayoral Outreaches Coordinated	1 Mayoral Outreaches Coordinated	1 Mayoral Outreaches Coordinated	1 Mayoral Outreaches Coordinated	1 Mayoral Outreaches Coordinated	1000 000.00	None	Programmes/Attendance Registers
	Financial Viability								250 000.00	250 000.00	250 000.00	250 000.00			Payment Vouchers

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
SEMSD-32	Good Governance and Public Participation	To engage in Programmes that foster participation, interaction and partnership	Back to School Campaign	Coordination of the Back to school campaign	CD M	Number of back to school campaign coordinated	1 back to school campaign coordinated	1 back to school campaign coordinated	Consultation process	Development of concept document	Preparation of process	1 back to school campaign coordinated	300 000.00	None	Programmes/invitations
	0								0	0	300 000.00	Payment Vouchers			
SEMSD-33	Good Governance and Public Participation	To promote investment in the District by participating on inward and outward mission programmes	Investment Promotion (Inward and Outward Missions)	Support investment attraction opportunities	CD M	Percentage of inward and outward missions conducted	New Indicator	100 percent inward and outward missions conducted	100 percent inward and outward missions conducted	100 percent inward and outward missions conducted	100 percent inward and outward missions conducted	100 percent inward and outward missions conducted	500 000.00	None	Programmes/invitations
	125 000.00								125 000.00	125 000.00	125 000.00	Payment Vouchers			

Business Unit	Infrastructure Department -Vote 2
Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System

Outputs:	<ul style="list-style-type: none"> • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome
Key Strategic Organisational Objectives:	<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development

Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
Water Operation & Maintenance															
INFR-01	Basic Services	To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions.	Fencing of boreholes (reservoirs)	Fencing of Storage Reservoirs	CDM	Number of reservoirs fenced	4 reservoirs fenced	4 Reservoirs fenced	Submission of terms of Reference for Approval	Appointment of service providers	2 reservoirs fenced	2 reservoirs fenced	460 000.00	None	Reports/ fenced reservoirs
	Financial Viability								0	0	250 000.00	260 000.00			Payment Vouchers

Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
INFR-02	Basic Services	To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions.	Construction of operator houses	Construction of operator houses	All satellite sites	Number of operator houses constructed	2 operator houses constructed	2 operator houses constructed	Engagement of term contractor for review plan	Draft plan submitted	No target for the quarter	2 operator houses constructed	1 560 000.00	None	Reports/ operator houses constructed
	Financial Viability								0	0	0	1 560 000.00			Payment Vouchers
INFR-03	Basic Services	To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions.	Boreholes concrete pump houses	Construction of boreholes concrete pump houses	All LMs	Number of boreholes concrete pump houses constructed	15 Borehole concrete pump houses constructed	15 borehole concrete pump houses constructed	Submission of terms of reference for approval	Appointment of service provider	5 concrete Pump houses constructed	10 concrete pump houses constructed	1 870 000.00	None	Reports/ concrete pump houses
	Financial Viability								0	0	870 000.00	1000 000.00			Payment Vouchers
INFR-04	Basic Services	To ensure operation and maintenance of district water and waste water schemes to	Refurbishment of Water	Refurbishment of water infrastructure assets	All LMs	Number of water schemes refurbished	2 water schemes refurbished	2 water schemes refurbished	Appointment of term contractors	25 Percent construction completed, 0 water schemes refurbished	55 Percent construction completed, 0 water schemes	100 Percent construction completed, 2 water schemes refurbished	30 702 000.00	None	Reports

Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
	Financial Viability	prevent unplanned interruptions.							0	5 000 000	refurbished 15 000 000	10 702 000			Payment Vouchers
INFR-05	Basic Services	To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions.	Electrification of Boreholes	Conversion of Diesel operated boreholes to Electricity	CDM	Number of boreholes electrified	10 boreholes electrified	10 boreholes electrified	Planning (Submission of application to Eskom)	Planning (Approval of application and installation of transformers)	Construction 5 boreholes electrified	Construction 5 boreholes electrified	2 000 000.00	None	Reports/ electrified boreholes
	Financial Viability								0	0	1000 000.00	1000 000.00			Payment Vouchers
INFR-06	Basic Services	To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions.	Free Basic Water	Payment of Electricity and Diesel	CDM	Percentage payment of electricity & diesel	100 percent payments of received electricity & diesel	100 percent payments of received electricity & diesel	100 percent payments of received electricity & diesel	100 percent payments of received electricity & diesel	100 percent payments of received electricity & diesel	100 percent payments of received electricity & diesel invoices	8 000 000.00	None	Electricity & Diesel invoices
	Financial Viability								2 000 000.00	2 000 000.00	2 000 000.00	2 000 000.00			Payment Vouchers

Project Number	Key performance Area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
INR-07	Basic Services	To ensure operation and maintenance of district water and waste water schemes to prevent unplanned interruptions.	Operation and maintenance Term Contracts (Equitable share= R122 000 000.00, MWIG = R149 279 000.00)	Replacement of pipe-line, flow meters, major repairs of water equipment and infrastructure	CDM	Percentage of reported breakdowns attended	100 percent of all reported breakdowns attended	100 percent of reported breakdown attended	100 percent of reported breakdown attended	100 percent of reported breakdown attended	100 percent of reported breakdown attended	100 percent of reported breakdown attended	88 187 000.00	None	Reports
	Financial Viability														
INFR-08	Basic Services		O&M Tools	Procurement of O&M Tools	CDM	Number of tools procured	50 tools procured	50 tools procured	50 tools procured	No target for the quarter	No target for the quarter	No target for the quarter	140 000.00	None	Delivery note
	Financial Viability														
INFR-09	Basic Services		Bulk water purchase	Payment of LNW invoices	CDM	Percentage payment of Bulk Water Supply	100 percent payment of Bulk Water Supply	100 percent payment of Bulk Water Supply	100 percent payment of Bulk Water Supply	100 percent payment of Bulk Water Supply	100 percent payment of Bulk Water Supply	100 percent payment of Bulk Water Supply	52 000 000.00	Project and budget to move to Finance	Reports
	Financial Viability														

Project Number	Key performance area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/vari-ance	Means of verification
Water Quality Management															
INFR-10	Basic Services Delivery	To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment Requirements by 2016	Water Quality Laboratory landscaping, furniture and fittings.	Water Quality Laboratory landscaping design, Installation of furniture and fittings.	CDM/ University of Limpopo	Percentage completion of Water Quality laboratory landscaping design, furniture and fittings.	New Indicator	100 percent completion of Laboratory landscaping design, furniture and fittings.	Planning & Terms of reference approved	Appointment of service provider	30 percent of Laboratory landscaping design, furniture and fittings completed	100 percent of Laboratory landscaping design, furniture and fittings completed	1 300 000.00	None	Progress reports
	Financial viability								0	0	500 000.00	800 000.00			
INFR-11	Basic Services Delivery	To achieve 85 % compliance of drinking water supply systems to	Procurement of Water Quality Laboratory Equipment /Instruments	Supply, delivery & installation of Water Analysis Instruments	CDM/ University of Limpopo	Percentage of all required water quality laboratory instruments/equipment procured	100 percent of the laboratory instruments required procured	100 percent of all required water quality laboratory	Planning & Terms of reference approved	Appointment of service provider	100 percent of all required water quality laboratory instruments/equipment procured	100 percent of all required water quality laboratory instruments/equipment procured	2 000 000.00	None	Progress report

Project Number	Key performance area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
	Financial Viability	Blue Drop Assessment Requirements by 2016						instruments/ equipment procured	0	0	800 000.00	1200 000.00			Payment certificate
INFR-12	Basic Services	To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment Requirements by 2016	Implementation of Water Safety & Security Plans	Implement recommendations on the Water Safety & Security Plans	CDM	Number of interventions on the Water Safety & security Plans recommendations	32 water safety plans recommendations completed	30 interventions on the Water Safety & Security Plans recommendations	Planning & Terms of reference approved	Appointment of service provider	10 interventions on the Water Safety & Security Plans recommendations completed	20 interventions on the Water Safety & Security Plans recommendations completed	600 000.00	None	Reports on interventions on the Water Safety & Security Plans recommendations
	0								0	200 000.00	400 000.00	Payment certificates			
INFR-13	Basic Services	To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment	Water Quality monitoring and sampling	Collection of water and wastewater samples throughout the district	CDM (all LM's)	Number of chemicals and microbiological samples collected	484 chemicals and 953 microbiological samples collected	800 chemicals and 1 000 microbiological samples collected	200 Chemicals and 250 Microbiological samples collected	200 Chemicals and 250 Microbiological samples collected	200 Chemicals and 250 Microbiological samples collected	200 Chemicals and 250 Microbiological samples collected	600 000.00	None	Sample log sheets

Project Number	Key performance area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification	
		Requirements by 2016														
	Financial Viability								0	0	300 000.00	300 000.00				Payment certificates
INFR-14	Basic Services	To achieve 85 % compliance of drinking water supply systems to Blue Drop Assessment Requirements by 2016.	Procurement of online disinfection reservoir floaters & Refill Cartridges	Procurement of online disinfection floaters & refills for non-compliant water sources	CDM (all LM's)	Number of Disinfection floaters & Refills cartridges procured	New Indicator	20 disinfection floaters & 400 refills cartridge procured	Planning & Terms of reference approved	Appointment of service provider	20 disinfection floaters & 400 refills cartridge procured	No target for the quarter	200 000.00	None	Delivery note	
	0								0	200 000.00	0	Payment certificates				
INFR-15	Basic Services	To achieve 60% compliance of wastewater treatment works effluent to Green Drop Assessment	Procurement of Water and Wastewater consumables.	Procurement of chemicals and consumables to enable functioning of the Laboratory	CDM/University of Limpopo	Percentage of all requested consumables procured	100 percent of all required consumables procured	100 percent of all requested consumables procured	Planning & Terms of reference approved	Appointment of service provider	100 percent of all requested consumables procured	100 percent of all requested consumables procured	350 000.00	None	Delivery note	

Project Number	Key performance area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/vari-ance	Means of verification
		requirement by 2016.													
	Financial Viability								0	0	200 000.00	150 000.00			Payment certificate
INFR-16	Basic Services		Unit Process Audit	Assess the capacity and operational effectiveness of the Water Supply & Wastewater systems	CDM (All LM's)	Number of Water Supply & Wastewater Systems Assessed	2 Water Supply Systems and 3 Wastewater Works assessed	5 Water Supply Systems Assessed	1 Water Supply System assessed	2 Water Supply Systems assessed	2 Water Supply Systems assessed	No target for the quarter	350 000.00	None	Process Audit report
	Financial Viability							50 000.00	150 000.00	150 000.00	0			Payment certificates	

Project Number	Key performance area	Strategic Objectives	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
		To achieve 60% compliance of wastewater treatment works effluent to Green Drop Assessment requirement by 2016.													
INFR-17	Basic Services		Accreditation and Management of Water Quality Laboratory	Accreditation of the Laboratory and Development of Business Plan	CDM/University of Limpopo	Percentage completion of the Laboratory Accreditation Certificate produced	30 Percent completion of Laboratory Accreditation process	100 percent completion of the Water Quality Laboratory Accreditation Process	50 Percent completion of Water Quality Laboratory Accreditation process	70 Percent completion of Water Quality Laboratory Accreditation process	80 Percent completion of Water Quality Laboratory Accreditation process	100 Percent completion of Water Quality Laboratory Accreditation process	3 500 000.00		Progress report
	Financial Viability								500 000.00	1000 000.00	1000 000.00	1000 000.00			Payment Vouchers

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of Verification
WATER PROJECTS:															

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
AGANANG LOCAL MUNICIPALITY															
INFR-18	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Aganang Cluster C (Mandela, Utjane & Venus)	Construction of Water supply project	Aganang	Percentage construction of water supply project Number of household with water access	New indicator	50 Percent construction of water supply project	Appointment of service provider, 0 households with water access	10 Percent construction completed, 0 households benefiting	20 Percent construction completed, 0 households benefiting	50 Percent construction completed, 0 households benefiting	10 526 000.00	None	Progress report
	Financial viability							0 households with water access	0	2 000 000.00	3 263 000.00	5 263 000.00			
INFR-19	Basic Services	To provide affordable, clean and potable water according to 100% of the	Kolopo, Phago, Burgwal, Ramoshane Water Supply	Construction of Water supply project	Aganang	Percentage construction of water supply project	New indicator	30 Percent construction of water supply project	Appointment of service provider, 0 households with water	5 Percent construction completed, 0 households	15 Percent construction completed, 0 households benefiting	30 Percent construction completed, 0 households	13 158 000	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
		population by 2015				Number of household with water access		0 household with water access	access	ds benefiting		benefiting			
	Financial viability								0	1 000 000.00	4 000 000.00	8 158 000.00			Expenditure budget
INFR-21	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mohlajeng & Mohlajeng Extension Water Supply	Construction of Water supply project	Aganang	Percentage construction of water supply project	New indicator	100 Percent construction of water supply project	100 Percent construction completed	No target for the quarter	No target for the quarter	No target for the quarter	945 000.00	None	Progress report
	Financial viability					Number of household with water access		389 household with water access	389 household with water access						Expenditure budget
									945 000.00	0	0	0			

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	y														
INFR-22	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Sebora, Glenrooi, Madiba and Setumong Water Supply	Construction of Water supply project	Aganang	Percentage construction of water supply project Number of household with water access	New indicator	15 Percent construction of water supply project 0 households with water access	Appointment of service provider, 0 households with water access	5 Percent construction completed, 0 households benefiting	10 Percent construction completed, 0 households benefiting	15 Percent construction completed, 0 households benefiting	4 123 000.00	None	Progress report
	Financial viability								0	1 000 000.00	1 000 000.00	2 123 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
INFR-24	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Segwahlang	Construction of Water supply project	Aganang	Percentage construction of water supply project Number of household with water access	New indicator	100 Percent construction of water supply project 512 households with water access	70 Percent construction completed,	100 Percent construction completed,	No target for the quarter	No target for the quarter	219 000.00	None	Progress report
	0 households benefiting								512 households with water access	0	0				
	Financial viability								100 000.00	119 000.00	0	0			Expenditure budget

BLOUBERG LOCAL MUNICIPALITY

INFR-28	Basic Services	To provide affordable, clean and potable water according to 100% of the population	Alldays Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project	New indicator	50 Percent construction of water supply project	Appointment of service provider, 0 households with water	10 Percent construction completed, 0 households	20 Percent construction completed, 0 households benefiting	50 Percent construction completed, 0 households	4 386 000.00	None	Progress report
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Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
		by 2015				Number of household with water access		0 households with water access	access	ds benefitin g		benefiting			
	Financial viability								0	1 000 000.00	1 000 000.00	2 386 000.00			Expenditure budget
INFR-29	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Blackhill Water Scheme (Blackhill, Brana, Mangalo, Legwara, Hlako, Mampote, Bokfram, Dithabane	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household	New indicator	20 Percent construction of water supply project 0 household	Appointment of service provider, 0 households with water access	5 Percent construction completed, 0 households benefiting	10 Percent construction completed, 0 households benefiting	20 Percent construction completed, 0 households benefiting	7 018 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability		ng)			with water access		lds with water access		g					
									0	1 000 000.00	3 000 000.00	3 018 000.00			Expenditure budget
INFR-30	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Blouberg Cluster C - Broadhill (Mochemi) Water Supply and Bull-Bull (Manaka) Water	Construction of Water supply project	Blouberg	Percentage construction of water supply project	New indicator	60 Percent construction of water supply project	Appointment of service provider, 0 households with water access	25 Percent construction completed, 0 households benefiting	50 Percent construction completed, 0 households benefiting	60 Percent construction of water supply project	7 836 000.00	None	Progress report
	Financial viability					Number of household with water access		0 households with water access							Expenditure budget
INFR-31	Basic Services	To provide affordable, clean and potable water according	Bognafarm Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project	New indicator	50 Percent construction of water supply	Appointment of service provider, 0 household	10 Percent construction completed,	20 Percent construction completed, 0 households	50 Percent construction completed,	4 386 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variation	Means of Verification
		to 100% of the population by 2015				Number of household with water access		project 0 households with water access	s with water access	0 households benefiting	benefiting	households benefiting			
	Financial viability								0	1 000 000.00	1 000 000.00	2 386 000.00			Expenditure budget
INFR-32	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Essorinca (Mmajiang)	Construction of Water supply project	Blouberg	Percentage construction of water supply project	New indicator	50 Percent construction of water supply project	Appointment of service provider, 0 households with water access	10 Percent construction completed, 0 households benefiting	20 Percent construction completed, 0 households benefiting	50 Percent construction completed, 0 households benefiting	3 670 000.00	None	Progress report
	Financial viability					Number of household with water access		0 households with water access	0	1 000 000.00	1 000 000.00	2 670 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of Verification
INFR-33	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Ga Raweshi and Gemarke Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household with water access	New indicator	50 Percent construction of water supply project 0 households with water access	Appointment of service provider, 0 households with water access	10 Percent construction completed, 0 households benefiting	20 Percent construction completed, 0 households benefiting	50 Percent construction completed, 0 households benefiting	5 263 000.00	None	Progress report
	Financial viability								0	1 000 000.00	2 000 000.00	2 263 000.00			Expenditure budget
INFR-34	Basic Services	To provide affordable, clean and potable water according to 100% of the population	Indermark BWS	Construction of Water supply project	Blouberg	Percentage construction of water supply project	New indicator	100 Percent construction of water supply project	10 Percent construction completed, 0 households	50 Percent construction completed, 0 households	75 Percent construction completed, 0 households benefiting	100 Percent construction completed, 765 households with	9 389 000.	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of Verification
		by 2015				Number of household with water access		765 households with water access	benefiting	benefiting		water access			
	Financial viability								2 000 000.00	2 000 000.00	2 000 000.00	3 389 000.00			Expenditure budget
INFR-35	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Lesfontein (Sekhung) / Springfield / La-Rochel Water Supply and Montz Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household with water access	New indicator	100 Percent construction of water supply project 2112 households with water access	70 Percent construction completed, 0 households benefiting	100 Percent construction completed, 2112 households with water access	No target for the quarter	No target for the quarter	877 000.00	None	Progress report
	Financial viability								400 000.00	377 000.00	0	0			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of Verification
INFR-36	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Letswata Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household with water access	New indicator	40 Percent construction of water supply project 0 households with water access	Appointment of service provider,	10 Percent construction completed,	20 Percent construction completed,	40 Percent construction completed,	3 648 000.00	None	Progress report
	0 households with water access								0 households benefiting	0 households benefiting	0 households benefiting				
	Financial viability								0	1 000 000.00	1 000 000.00	1 648 000.00			Expenditure budget
INFR-38	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Pax Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household with water	New indicator	40 Percent construction of water supply project 0 households with water	Appointment of service provider,	10 Percent construction completed,	20 Percent construction completed,	40 Percent construction completed,	3 510 000.00	None	Progress report
									0 households with water access	0 households benefiting	0 households benefiting	0 households benefiting			

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability					access		access							
	Financial viability								0	1 000 000.00	1 000 000.00	1 510 000.00			Expenditure budget
INFR-39	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Schoongesig Ext Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household with water access	New indicator	100 Percent construction of water supply project 270 households with water access	15 Percent construction completed, 0 households benefiting	30 Percent construction completed, 0 households benefiting	60 Percent construction completed, 0 households benefiting	100 Percent construction completed, 270 households with water access	9 524 000.00	None	Progress report
	Financial viability								0	2 000 000.00	3 000 000.00	4 524 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of Verification
INFR-40	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Slaaphoek Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household with water access	New indicator	40 Percent construction of water supply project	Appointment of service provider, 0 households with water access	10 Percent construction completed, 0 households benefiting	20 Percent construction completed, 0 households benefiting	40 Percent construction completed, 0 households benefiting	4 386 000.00	None	Progress report
	Financial viability								0	1 000 000.00	1 500 000.00	1 886 000.00			
INFR-41	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Tswatsane Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project Number of household with water	New indicator	100 Percent construction of water supply project	Appointment of service provider, 0 households with water access	25 Percent construction completed, 0 households benefiting	60 Percent construction completed, 0 households benefiting	100 Percent construction completed, 232 households with water access	5 259 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability					access		access							
									0	1 000 000.00	2 500 000.00	1 759 000.00			Expenditure budget
INFR-42	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Uitkyk 1&2 Water Supply	Construction of Water supply project	Blouberg	Percentage construction of water supply project	New indicator	100 Percent construction of water supply project	Appointment of service provider, 0 households with water access	25 Percent construction completed, 0 households benefiting	60 Percent construction completed, 0 households benefiting	100 Percent construction completed, 204 households with water access	7 565 000.00	None	Progress report
	Financial viability					Number of household with water access		204 households with water access	0	2 500 000.00	2 500 000.00	2 565 000.00			Expenditure budget
INFR-49	Basic Services	To provide affordable, clean and potable	Witten (900 sites) BWS	Construction of Water supply project	Blouberg	Percentage construction of water supply	New indicator	100 Percent construction of	Appointment of service	25 Percent construction	60 Percent construction completed,	100 Percent construction	161 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of Verification
		water according to 100% of the population by 2015				project		water supply project	provider, 0 households with water access	completed, 0 households benefiting	0 households benefiting	completed, 1674 households with water access			
	Financial viability					Number of household with water access		1674 households with water access	0	30 000.00	50 000.00	81 000.00			Expenditure budget

LEPELLE NKUMPI LOCAL MUNICIPALITY

INFR-50	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Groothoek (Lebowak gomo) Water Supply	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project	New indicator	100 Percent construction of water supply project	25 Percent construction completed, 0 households benefiting	40 Percent construction completed, 0 households benefiting	70 Percent construction completed, 0 households benefiting	100 Percent construction completed, 321 households with water access	3 505 000.00	None	Progress report
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Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability								505 000.00	700 000.00	1 000 000.00	1300 000.00			Expenditure budget
INFR-51	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Groothoek (Mathibela) Water Supply	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project Number of household with water access	New indicator	50 Percent construction of water supply project 0 households with water access	10 Percent construction completed,	20 Percent construction completed,	30 Percent construction completed,	50 Percent construction completed,	5 562 000.00	None	Progress report
	0 households benefiting								0 households benefiting	0 households benefiting	0 households benefiting				
	Financial viability								1 000 000.00	1300 000.00	1 562 000.00	1 700 000.00			Expenditure budget
INFR-52	Basic Services	To provide affordable, clean and potable water according	Groothoek Regional Water Supply (Gama-Molapo)	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project	New indicator	100 Percent construction of water supply	Appointment of service provider, 0 household	25 Percent construction completed,	60 Percent construction completed, 0 households	100 Percent construction completed,	6 497 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
		to 100% of the population by 2015	Reticulation)			Number of household with water access		project 365 households with water	s with water access	0 households benefitin g	benefiting	365 households with water access			
	Financial viability								0	1 000 000.00	3 000 000.00	2 497 000.00			Expenditure budget
INFR-53	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Groothoek RWS (Ledwaba & Matome) water supply.	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project	New indicator	50 Percent construction of water supply project	Appointment of service provider, 0 households with water access	15 Percent construction completed, 0 households benefitin g	30 Percent construction completed, 0 households benefitin g	50 Percent construction completed, 0 households benefitin g	4 386 000.00	None	Progress report
	Financial viability								0	1 000 000.00	1 500 000.00	1 886 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
INFR-54	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Groothoek (Moletlane) Water Supply	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project Number of household with water access	New indicator	100 Percent construction of water supply project	Appointment of service provider, 0 households with water access	25 Percent construction completed, 0 households benefiting	60 Percent construction completed, 0 households benefiting	100 Percent construction completed, 356 households with water access	4 368 000.00	None	Progress report
	Financial viability								0	1 000 000.00	2 000 000.00	1 468 000.00			
INFR-55	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mafefe BWS	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project Number of household with water access	New indicator	100 Percent construction of water supply project	Appointment of service provider, 0 households with water access	25 Percent construction completed, 0 households benefiting	60 Percent construction completed, 0 households benefiting	100 Percent construction completed, 159 households with water access	5 933 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability								0	1 000 000.00	3 000 000.00	2 933 000.00			Expenditure budget
INFR-56	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mphahlele RWS Hwelesha neng water supply.	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project Number of household with water access	New indicator	50 Percent construction of water supply project 0 households with water access	Appointment of service provider, 0 households with water access	15 Percent construction completed, 0 households benefiting	30 Percent construction completed, 0 households benefiting	50 Percent construction completed, 0 households benefiting	3 509 000.00	None	Progress report
	Financial viability								0	1 000 000.00	1 500 000.00	2 009 000.00			Expenditure budget
INFR-57	Basic Services	To provide affordable, clean and potable water according to 100% of the	Mphahlele RWS Serobane neng water supply.	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project	New indicator	100 Percent construction of water supply project	Appointment of service provider, 0 households with water	25 Percent construction completed, 0 households	60 Percent construction completed, 0 households benefiting	100 Percent construction completed, 618 household	5 841 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability	population by 2015				Number of household with water access		618 households with water access	access	ds benefiting		s with water access			
									0	1 000 000.00	3 000 000.00	2 841 000.00			Expenditure budget
INFR-58	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mphahlele RWS Thamagan e, Morotse, Marulaneng, Lenting and Tjiane water supply	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project	New indicator	40 Percent construction of water supply project	Appointment of service provider, 0 households with water access	10 Percent construction completed, 0 households benefiting	25 Percent construction completed, 0 households benefiting	40 Percent construction completed, 0 households benefiting	13 933 000.00	None	Progress report
	Financial viability					Number of household with water access		0 households with water access	0	3 000 000.00	4 000 000.00	6 933 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
INFR-59	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mphahlele RWS Tooseng water supply.	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project	New indicator	30 Percent construction of water supply project	Appointment of service provider, 0 households with water access	10 Percent construction completed, 0 households benefiting	20 Percent construction completed, 0 households benefiting	30 Percent construction completed, 0 households benefiting	5 507 000.00	None	Progress report
	Financial viability					Number of household with water access		0 households with water access	0	1 000 000.00	2000 000.00	2 507 000.00			Expenditure budget
INFR-61	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Groothoek Ga-Rafiri water supply	Construction of Water supply project	Lepelle Nkumpi	Percentage construction of water supply project	New indicator	100 Percent construction of water supply project	Appointment of service provider, 0 households with water access	25 Percent construction completed, 0 households benefiting	60 Percent construction completed, 0 households benefiting	100 Percent construction completed, 2218 households with water	4 386 000.00	None	Progress report
						Number of		2218							

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability					household with water access		households with water access	0	1000 000.00	1 386 000.00	2000 000.00			Expenditure budget

MOLEMOLE LOCAL MUNICIPALITY

INFR-67	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Dikgading, Sekonye, Mphakane and Springs Reticulation	Construction of Water supply project	Molemole	Percentage construction of water supply project Number of household with water access	New indicator	45 Percent construction of water supply project 0 households with water access	Appointment of service provider, 0 households with water access	15 Percent construction completed, 0 households benefiting	25 Percent construction completed, 0 households benefiting	45 Percent construction completed, 0 households benefiting	8 743 000.00	None	Progress report
	Financial viability								0	2 000 000.00	3 000 000.00	3 743 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
INFR-68	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Koekoe WS, Maupye WS, Schellenburg WS & Rheiland WS	Construction of Water supply project	Molemole	Percentage construction of water supply project Number of household with water access	New indicator	100 Percent construction of water supply project 578 households with water access	15 Percent construction completed ,	35 Percent construction completed,	60 Percent construction completed,	100 Percent construction completed ,	12 602 000.00	None	Progress report
	0 households benefiting								0 households benefiting	0 households benefiting	578 households with water access				
	Financial viability								3 000 000.00	3 000 000.00	3 000 000.00	3 602 000.00			Expenditure budget
INFR-69	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mamotshana, Makgato, Sekalegolo RWS	Construction of Water supply project	Molemole	Percentage construction of water supply project Number of household	New indicator	100 Percent construction of water supply project 521 households with water access	15 Percent construction completed ,	25 Percent construction completed,	60 Percent construction completed,	100 Percent construction completed ,	4 439 000.00	None	Progress report
									0 households benefiting	0 households benefiting	0 households benefiting	521 households with water access			

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	Financial viability					with water access		lds with water access		g		access			
									1 000 000.00	1 000 000.00	1 000 000.00	1 439 000.00			Expenditure budget
INFR-70	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mogwadi Borehole	Construction of Water supply project	Molemole	Percentage construction of water supply project	New indicator	25 Percent construction of water supply project	No target for the quarter	No target for the quarter	No target for the quarter	25 Percent construction completed ,	1 755 000.00	None	Progress report
	Financial viability					Number of household with water access		0 household with water access	0	0	0	1 755 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
INFR-71	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Nyakelane	Construction of Water supply project	Molemole	Percentage construction of water supply project Number of household with water access	New indicator	40 Percent construction of water supply project 0 households with water access	Appointment of service provider, 0 households with water access	10 Percent construction completed, 0 households benefiting	20 Percent construction completed, 0 households benefiting	40 Percent construction completed, 0 households benefiting	4 474 000.00	None	Progress report
	Financial viability								0	1 000 000.00	1 000 000.00	2 474 000.00			Expenditure budget
INFR-72	Basic Services	To provide affordable, clean and potable water according to 100% of	Sekonye WS	Construction of Water supply project	Molemole	Percentage construction of water supply project	New indicator	30 Percent construction of water supply project	Appointment of service provider, 0 households with	10 Percent construction completed, 0	20 Percent construction completed, 0 households benefiting	30 Percent construction completed, 0 household	2 707 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
		the population by 2015				Number of household with water access		0 households with water access	water access	households benefiting		s benefiting			
	Financial viability								0	707 000.00	1 000 000.00	1 000 000.00			Expenditure budget
INFR-78	Basic Services	To provide affordable, clean and potable water according to 100% of the population by 2015	Mohodi WS	Construction of Water supply project	Molemole	Percentage construction of water supply project	New indicator	25 Percent construction of water supply project	No target for the quarter	No target for the quarter	No target for the quarter	25 Percent construction completed	3 509 000.00	None	Progress report
	Financial viability					Number of household with water access		0 households with water access				0 households benefiting			Expenditure budget
									0	0	0	3 509 000.00			

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	y														
WATER PLANNING & DESIGN															
INFR-85	Basic Services	To provide affordable, clean and potable water according to RDP standards to 100% of the population by 2015.	Planning of water and sanitation projects	Development of technical reports	Capricorn DM	Number of technical reports developed	30 technical reports developed	20 technical reports developed	5 technical reports developed	10 technical reports developed	5 technical reports developed	No target for the quarter	16 000 000.00	None	Technical report
	Financial viability								5 000 000.00	6 000 000.00	5 000 000.00	0			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of Verification
INFR-86	Basic Services		Drilling of Boreholes (Ground water study)	Ground water development	Capricorn DM	Number of boreholes drilled	New baseline	20 boreholes drilled	Advertisement of the tender	Appointment of service provider	10 boreholes drilled	10 boreholes drilled	11 000 000.00	None	Progress report
	Financial viability								0	0	5 500 000.00	5 500 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
SEWER AND RURAL SANITATION															
INFR-88	Basic Services	To provide sanitation to 100% of the population by 2015	Aganang Sanitation	Sanitation	Aganang	Number of household with sanitation access	New indicator	305 households with sanitation access	Appointment of service provider, 0 households benefitting	30 Percent construction completed, 0 households benefitting	60 Percent construction completed, 0 households benefitting	100 Percent construction completed, 305 households with sanitation access	4 386 000.00	None	Progress report
	Financial viability								0	1 000 000.00	2 000 000.00	1 386 000.00			Expenditure budget
INFR-89	Basic Service	To provide sanitation to 100% of	Blouberg Sanitation	Sanitation	Blouberg	Number of household with	New indicator	305 households with	Appointment of service	30 Percent construc	60 Percent construction	100 Percent constructio	4 386 000.00	None	Progress report

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	es	the population by 2015				sanitation access		sanitation access	provider, 0 households benefitting	tion completed, 0 households benefitting	completed, 0 households benefitting	n completed, 305 households with sanitation access			
	Financial viability								0	1 000 000.00	2 000 000.00	1 386 000.00			Expenditure budget
INFR-90	Basic Services	To provide sanitation to 100% of the population by 2015	Lepelle Nkumpi Sanitation	Sanitation	Lepelle Nkumpi	Number of household with sanitation access	New indicator	600 households with sanitation access	25 Percent construction completed, 0 households benefitting	50 Percent construction completed, 0 households benefitting	75 Percent construction completed, 0 households benefitting	100 Percent construction completed, 600 households with sanitation access	8 333 000.00	None	Progress report
	Financial viability								1 500 000.00	3 000 000.00	3 000 000.00	2 333 000.00			Expenditure budget

Project Number	Key performance area	Strategic Objective	Project Name	Project Description	Location	Key Performance Indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variante	Means of Verification
	y														
INFR-91	Basic Services	To provide sanitation to 100% of the population by 2015	Molemole Sanitation	Sanitation	Molemole	Number of household with sanitation access	New indicator	305 households with sanitation access	Appointment of service provider, 0 households benefitting	30 Percent construction completed, 0 households benefitting	60 Percent construction completed, 0 households benefitting	100 Percent construction completed, 305 households with sanitation access	4 386 000.00	None	Progress report
	Financial viability								0	1 000 000	2 000 000	1 386 000			Expenditure budget
	Financial viability								Nil	Nil	1 000 000	2 000 000			

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of Verification
PROJECT MANAGEMENT UNIT															
INFR-93	Good Governance and Public Participation	To ensure compliance on MIG Requirements and Conditions	Management of the Municipal Infrastructure Programme	Establish and enforce project management standards	CDM	Percentage of MIG Expenditure	New Indicator	70 percent MIG Expenditure	5 percent MIG Expenditure	25 percent MIG Expenditure	50 percent MIG Expenditure	70 percent MIG Expenditure	Opex	None	Expenditure Report
INFR-94	Good Governance and Public Participation	To ensure compliance on MIG Requirements and Conditions	Management of GIS	Planning and monitoring of infrastructure projects through GIS	CDM	Percentage of infrastructure projects monitored through GIS	50 percent of infrastructure projects monitored through GIS	50 percent of infrastructure projects monitored through GIS	50 percent of infrastructure projects monitored through GIS	50 percent of infrastructure projects monitored through GIS	50 percent of infrastructure projects monitored through GIS	50 percent of infrastructure projects monitored through GIS	Opex	None	GIS report

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of Verification
INSTITUTIONAL AND SOCIAL DEVELOPMENT															
INFR-95	Good Governance and Public Participation	To ensure compliance on MIG Requirements and Conditions	Community mobilization	Facilitate community involvement in the planning of infrastructure projects	CDM	Percentage of project steering Committees participate in the planning of infrastructure projects	New indicator	100 percent of project steering Committees participate in the planning of infrastructure projects	100 percent of project steering Committees participate in the planning of infrastructure projects	100 percent of project steering Committees participate in the planning of infrastructure projects	100 percent of project steering Committees participate in the planning of infrastructure projects	100 percent of project steering Committees participate in the planning of infrastructure projects	Opex	None	Reports
INFR-96	Good Governance and Public Participation	To ensure compliance on MIG Requirements and Conditions	Projects inauguration and community participation	Facilitate projects site hand overs to appointed contractors	CDM	Percentage of appointed service providers introduced to key stakeholders in the community	New indicator	100 percent of appointed service providers introduced to key stakeholders in the community	100 percent of appointed service providers introduced to key stakeholders in the community	100 percent of appointed service providers introduced to key stakeholders in the community	100 percent of appointed service providers introduced to key stakeholders in the community	100 percent of appointed service providers introduced to key stakeholders in the community	Opex	None	Appointment letters of service providers and the attendance registers

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of Verification
											stakeholders in the community				
INFR-97	Good Governance and Public Participation	To ensure compliance on MIG Requirements and Conditions	Job creation facilitation	Facilitate the employment of local labor in the implementation of projects	CDM	Percentage of jobs facilitated in the implementation of projects	New indicator	100 percent of jobs facilitated in the implementation of projects	100 percent of jobs facilitated in the implementation of projects	100 percent of jobs facilitated in the implementation of projects	100 percent of jobs facilitated in the implementation of projects	100 percent of jobs facilitated in the implementation of projects	Opex	None	Reports
INFR-98	Good Governance and Public Participation	To ensure compliance on MIG Requirements and Conditions	Water demand management and conservation awareness campaigns	Facilitate awareness campaigns against system tempering on the water supply systems	CDM	Number of water demand management and conservation awareness campaigns	New Indicator	20 water demand management and conservation awareness campaigns	5 water demand management and conservation awareness campaigns conducted	5 water demand management and conservation awareness campaigns conducted	5 water demand management and conservation awareness campaigns conducted	5 water demand management and conservation awareness campaigns conducted	OPEX	None	Attendance registers/Programmes

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of Verification
											cted				
			Health and hygiene awareness campaigns	Facilitate Health and Hygiene awareness on sanitation projects	CDM	Number of Health and Hygiene awareness campaigns	New Indicator	20 Health and Hygiene awareness campaigns	5 Health and Hygiene awareness campaigns conducted	5 Health and Hygiene awareness campaigns conducted	5 Health and Hygiene awareness campaigns conducted	5 Health and Hygiene awareness campaigns conducted	OPEX	None	Attendance registers/Programmes

Business Unit	<ul style="list-style-type: none"> Corporate Services Department – Vote 3
Outcome 9:	<ul style="list-style-type: none"> Responsive, Accountable, Effective and Efficient Local Government System
Outputs:	<ul style="list-style-type: none"> Administrative and financial capability
Key Strategic Organizational Objectives:	<ul style="list-style-type: none"> To increase the capacity of the district to deliver its mandate

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
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Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
CPS-01	Office Furniture	Municipal Transformation and Organizational Development	To provide auxiliary support services to all departments	Procurement of office furniture	CDM	Percentage of requested office furniture procured	100 percent of requested office furniture procured in line with available budget	100 percent of requested office furniture procured in line with available budget by June 2016.	No target for the quarter	TOR developed and approved	Service provider appointed and SLA signed	100 percent of requested office furniture procured in line with available budget by June 2016.	1 800 000.00	None	Delivery note
		0							0	0	1 800 000.00	Payment vouchers			
CPS-02	Procurement of Air-Conditioner	Municipal Transformation and Organizational Development	To provide auxiliary support services to all departments	Procurement of air conditioners	CDM	Number of air-conditioners procured	17 air-conditioners procured	10 air-conditioners procured by June 2016	No target for the quarter	TOR developed and approved	Service provider appointed and SLA signed	10 air-conditioners procured	300 000.00	None	Delivery note
		0							0	0	300 000.00	Payment vouchers			
CPS-04	Parking shades	Municipal Transformation and Organizational Development	To provide auxiliary support services to all	Parking shades	CDM	Number of parking shades installed	Parking shades installed at three areas	12 parking shades installed	No target for the quarter	TOR developed and approved	Service provider appointed and SLA signed	12 parking shades installed	850 000.00	None	parking shades

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
		t Financial Viability	departments						0	0	0	850 000.00			Payment Vouchers
CPS-05	Professional fees & office accommodation	Municipal Transformation and Organizational Development Financial Viability	To provide auxiliary support services to all departments	Professional Fees – Phase 2 (transactional advisor)	CDM	Percentage of building construction achieved	New indicator	50 percent of building construction achieved by June 2016	5 percent of building construction achieved 0	10 percent of building construction achieved 0	25 percent of building construction achieved 500 000.00	50 percent of building construction achieved 500 000.00	1 000 000.00	None	Report on building construction Payment Vouchers
CPS-06	Repairs and maintenance	Municipal Transformation and Organizational Development Financial	To provide auxiliary support services to all departments	Repairs and maintenance [Vehicles]	CDM	Percentage maintenance of vehicles,	100 percent compliance with vehicle maintenance	100 percent compliance with vehicle maintenance	100 percent compliance with vehicle maintenance 1 182	100 percent compliance with vehicle maintenance 1 182	100 percent compliance with vehicle maintenance 1 182	100 percent compliance with vehicle maintenance 1 182	4 730 000.00	None	Report on compliance with the maintenance plan Payment

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
		Viability							500.00	500.00	500.00	500.00			Vouchers
CPS-07	Fleet management solution	Municipal Transformation and Organizational Development	To provide auxiliary support services to all departments	Maintenance of fleet	CDM	Percentage of required fleet maintenance solution attended to	100 percent of required fleet maintenance attended to	100 percent of required fleet maintenance attended to (service, repairs, two-way) by June 2016	100 percent of required fleet maintenance attended to (service, repairs, two-way)	100 percent of required fleet maintenance attended to (service, repairs, two-way)	100 percent of required fleet maintenance attended to (service, repairs, two-way)	100 percent of required fleet maintenance attended to (service, repairs, two-way)	1 480 000 000.00	None	Report on maintenance of fleet
		Financial Viability							370 000	370 000	370 000	370 000			Payment Vouchers
CPS-08	Plant and equipment purchases.	Municipal Transformation and Organizational Development	To provide auxiliary support services to all departments	Purchasing of plants and equipment	CDM	Percentage of requested Plant and Equipment purchased in line with the available budget	100 percent of requested Plant and Equipment purchased in line with the available budget by June 2015	100 percent of requested Plant and Equipment purchased in line with the available budget by June 2016	No target for the quarter	TOR developed and approved	Service provider appointed and SLA signed	100 percent of requested Plant and Equipment purchased in line with the available budget by June 2016	2 393 000.00	None	Delivery note/Reports

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
		Financial Viability							0	0	0	2 393 000.00			Payment Vouchers
CPS-09	Purchase and maintenance of fire extinguishers for water tankers	Municipal Transformation and Organizational Development	To provide auxiliary support services to all departments	Purchase and maintenance of fire extinguishers for water tankers	CDM	Number of fire extinguishers for water tankers purchase and maintained	New indicator	30 fire extinguishers for water tankers purchase and maintained	No target for the quarter	TOR developed and approved	Service provider appointed and SLA signed	30 fire extinguishers for water tankers purchase and maintained	250 000.00	None	Maintenance plan and delivery note
		Financial Viability							0	0	0	250 000.00			Payment Vouchers
CPS-10	Refurbishment of Operation and Maintenance fleet	Municipal Transformation and Organizational Development	To provide auxiliary support services to all departments	Refurbishment of water tankers and maintenance of half trucks canopies	CDM	Number of operation and maintenance fleet refurbished.	New indicator	23 operation and maintenance fleet refurbished (9 water tankers and 14 maintenance trucks)	No target for the quarter	TOR developed and approved	Service provider appointed and SLA signed	23 operation and maintenance fleet refurbished (9 water tankers and 14 maintenance trucks)	1 000 000.00	None	Report on fleet refurbished
		Financial Viability							0	0	0	1 000 000.00			Payment Vouch

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
															er
CPS-11	Offsite records management	Municipal Transformation and Organizational Development	To provide sustainable records management	Procurement of Offsite records management	CDM	Number of Offsite records management procured and maintained	1 offsite records management procured	1 Offsite records management procured and maintained by June 2016	No target for the quarter	TOR developed and approved	Service provider appointed and SLA signed	1 Offsite records management procured	1 000 000.00	None	Report on offsite records management
		0							0	0	1 000 000.00	Payment Vouchers			
CPSD-12	PAIA Compliance	Municipal Transformation and Organizational Development	To provide sustainable records management	Annual PAIA report submitted to South African Human Rights Commission	CDM	Number of PAIA reports compiled and submitted	4 PAIA reports compiled and submitted	3 reports compiled and submitted	No target for the quarter	1 reports compiled and submitted	1 reports compiled and submitted	1 reports compiled and submitted	Opex	None	Report on PAIA compliance
CPSD-13	Records Management	Municipal Transformation and Organizational Development	To provide sustainable records management	Implementation of records management	CDM	Number of compliance reports compiled and submitted on file plan.	3 compliance reports compiled and submitted on file plan.	3 compliance reports compiled and submitted on file plan	No target for the quarter	1 compliance reports compiled and submitted on file plan	1 compliance reports compiled and submitted on file plan	1 compliance reports compiled and submitted on file plan	Opex	None	Compliance report

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
ICT AND IKM															
CPSD -14	Procurement and implementation of computer hardware, software, systems and networks	Municipal Transformation and Organizational Development	To provide integrated Information Technology services and support to the Municipality	Procurement and implementation of hardware (computers, Software, network, virtualisation, cameras and access control)	CDM	Number of computers, network installed, software, offices with cameras and access control procured and implemented	120 Computer, 7 networks, 5 offices with cameras and 1 with access control	80 Computers, 2 networks installed, 1 software, 2 offices with cameras and access control procured and implemented by June 2016	No target for the quarter	No target for the quarter	No target for the quarter	80 Computers, 2 networks installed 1 software, 2 offices with cameras and access control by June 2016	1 400 000.00	None	Proof of payment
		Financial Viability							0	0	0	1 400 000.00			Payment Vouchers
CPSD -15	Maintenance of computer equipment	Municipal Transformation and Organizational Development	To provide integrated Information Technology services and support to the Municipality	Maintenance of IT equipment (Cameras access control, computers, printers, servers laptops, switches)	CDM	Percentage of computer equipment repaired and maintained	100% percent of computer equipment maintained	100 Percent of computer equipment repaired and maintained by June 2016	100 Percent of computer equipment repaired and maintained	100 Percent of computer equipment repaired and maintained	100 Percent of computer equipment repaired and maintained	100 Percent of computer equipment repaired and maintained	263 000.00	None	Proof of payment and report
		Financial Viability							65 750.00	65 750.00	65 750.00	65 750.00			Payment Vouchers

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
CPSD -16	Computer services	Municipal Transformation and Organizational Development	To provide integrated Information Technology services and support to the Municipality	Payment of system licences and services	CDM	Number of systems licenses and services paid	5 system licenses annually	5 system licensed and 4 services paid by June 2016	1 system licenced and 2 service paid	1 system licenced and 2 service paid	2 system licenced and 2 service paid	1 system licenced and 2 service paid	4 400 000.00	None	Proof of payment and system licenses
		1 100 000.00							1 100 000.00	1 100 000.00	1 100 000.00	Payment Vouchers			
CPSD -17	Mobile device management solution	Municipal Transformation and Organizational Development	To provide integrated Information Technology services and support to the Municipality	Implementation of Mobile device management solution	CDM	Percentage implementation of mobile device management solution	New indicator	100 percent implementation of mobile device management solution by June 2016	No target for the quarter	No target for the quarter	No target for the quarter	100 percent implementation of mobile device management solution by June 2016	800 000.00	None	Report on implementation of mobile device solution
		0							0	0	800 000.00	Payment Vouchers			
CPSD -18	IT Service Management	Municipal Transformation and	To provide integrated Information	Implementation of IT Service	CDM	Number of IT Service Management	New indicator	1 IT Service Management Solution	No target for the	No target for the quarter	No target for the	1 IT Service Management	800 000.00	None	Report and proof

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
	t Solution	Organizational Development	Technology services and support to the Municipality	Management Solution		Solution implemented and supported		implemented	quarter		quarter	ent Solution implemented			of payment
		Financial Viability							0	0	0	800 000.00			Payment Vouchers
CPSD-19	Biometric access control system	Municipal Transformation and Organizational Development	To provide integrated Information Technology services and support to the Municipality	Implementation of Biometric access control system	CDM	Percentage of biometric access control system implemented.	New indicator	100 percent of biometric access control system implemented by June 2016	No target for the quarter	No target for the quarter	50 percent of biometric access control system implemented	100 percent of biometric access control system implemented	250 000.00	None	proof of payment Report and
		Financial Viability							0	0	125 000.00	125 000.00			Payment Vouchers
CPS-20	Disaster recovery plan implementation	Municipal Transformation and Organizational Development	To provide integrated Information Technology services and support to the Municipality	Implementation of disaster recovery plan	CDM	Number of Disaster recovery plan implemented	Disaster recovery plan available	1 Disaster recovery plan implemented by June 2016	1 Disaster recovery plan implemented	No target for the quarter	No target for the quarter	No target for the quarter	300 000.00	None	Report on disaster recovery plan
		Financial							300	0	0	0			Payment

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
		Viability							000.00						Vouchers
CPS-21	SAP Upgrade, Maintenance and support	Municipal Transformation and Organizational Development	To upgrade and implement an integrated SAP system within the district	SAP upgrade, maintenance and support	CDM	Percentage of upgrade and implementation of SAP system	50% implementation	100 percent implementation of SAP (upgrade phase 3)	70 percent implementation of SAP (upgrade phase 3)	80 percent implementation of SAP (upgrade phase 3)	100 percent implementation of SAP (upgrade phase 3)	No target for the quarter	2 900 000.00	None	Report upgrade and implementation of SAP system
		Financial Viability							966 666	966 666	966 666	0			
LEGAL SERVICES															
CPSD-22	Litigation management/ Legal expenses	Municipal Transformation and Organizational Development	To provide legal services	Litigation management/ Legal expenses	CDM	Percentage of all cases defended and instituted	100 percent of all cases defended and instituted	100 percent of all cases defended and instituted by June 2016	100 percent of all cases defended and instituted	100 percent of all cases defended and instituted	100 percent of all cases defended and instituted	100 percent of all cases defended and instituted	2 150 000.00	None	Litigation Report
		Financial Viability							537 500	537 500	537 500	537 500			Payment Voucher

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
															ers
CPSD -23	Advisory services	Municipal Transformation and Organizational Development	To provide legal services	legal advices provided	CDM	Percentage of requested legal advices provided	100 percent of requested legal advices provided	100 percent of requested legal advices provided by June 2016	100 percent of requested legal advices provided	100 percent of requested legal advices provided	100 percent of requested legal advices provided	100 percent of requested legal advices provided	Opex	None	Report on legal advices provided
CPSD -24	Contracts development	Municipal Transformation and Organizational Development	To provide legal services	Contracts drafted and edited	CDM	Percentage of requested contracts drafted and edited	100 percent of requested contracts drafted and edited	100 percent of requested contracts drafted and edited by June 2016	100 percent of requested contracts drafted and edited	100 percent of requested contracts drafted and edited	100 percent of requested contracts drafted and edited	100 percent of requested contracts drafted and edited	Opex	None	Report on development of contracts
CPSD -25	Development or review of by-laws and legal review of policies	Municipal Transformation and Organizational Development	To provide legal services	Development or review of by-laws -Air Quality -Municipal Health	CDM	Percentage of required by-laws developed or reviewed	100 percent of development or review of by-laws and legal review of policies	100 percent of required by-laws developed or reviewed by June 2016	100 percent of required by-laws developed or reviewed by June 2016	100 percent of required by-laws developed or reviewed by June 2016	100 percent of required by-laws developed or reviewed by June 2016	100 percent of required by-laws developed or reviewed by June 2016	Opex	None	Report on by-laws and policies development or review
HUMAN RESOURCES(KPA 6:MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT)															
CPSD -26	Protective clothing	Municipal Transformation and	To effectively and	Supply of protective clothing to	CDM	Number of requesting departments	03 departments supplied	6 departments supplied with protective	No target for the	No target for the quarter	No target for the	06 departments supplied	3 150 000.00	None	Proof of payment

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
		Organizational Development	efficiently recruit and retain competent Human Capital and sound labour relations	requesting departments		supplied with protective clothing	with protective clothing	clothing by June 2016.	quarter		quarter	with protective clothing			ent
		Financial Viability	Capital and sound labour relations						0	0	0	3 150 000.00			Payment voucher
CPSD -27	Recruitment and selection process	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Recruit and select suitable candidates for positions	CDM	Percentage filling of all funded vacancies	90 percent filling of all funded vacancies	90 percent filling of all funded vacancies by June 2016	90 percent filling of all funded vacancies	90 percent filling of all funded vacancies	90 percent filling of all funded vacancies	90 percent filling of all funded vacancies	685 000.00	None	Report on filling of funded posts
		Financial Viability							171 250.00	171 250.00	171 250.00	171 250.00			Payment voucher
CPSD -28	Retention Strategies	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour	Implementation of retention strategies	CDM	Number of retention strategies implemented	3 Retention strategies implemented	3 Retention strategies implemented by June 2016	No target for the quarter	1 Retention strategies implemented	1 Retention strategies implemented	1 Retention strategies implemented	155 000.00	None	Report on implemented strategies

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
			relations												
		Financial Viability							0	0	0	155 000.00			Payment voucher
CPSD -29	Capacity building and Performance Management support	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Coordination of activities(Capacity building)	CDM	Number of Performance Management System activities coordinated	12 Performance Management System activities coordinated	3 Performance Management System activities coordinated	1 Performance Management System activities coordinated	No target for the quarter	1 Performance Management System activities coordinated	1 Performance Management System activities coordinated	13 000.00	None	Attendances registers
		Financial Viability							4 333.33	0	4 333.33	4 333.33			Payment voucher
CPSD -30	Performance Reviews	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Performance Reviews	CDM		04 performance reviews coordinated		01 performance reviews coordinated	01 performance reviews coordinated	01 performance reviews coordinated	No target for the quarter	8 140 000.00	None	Reports on performance reviews

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
		Financial Viability							0	0	6 384 000.00	0			Payment voucher
CPSD -31	Medical Surveillance	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Conduct medical surveillance	CDM	Number of employees referred for medical surveillance	100 employees referred for medical surveillance	200 employees referred for medical surveillance by June 2016	50 employees referred for medical surveillance	50 employees referred for medical surveillance	50 employees referred for medical surveillance	50 employees referred for medical surveillance	247 000.00	None	Attendance register
		Financial Viability							61 750.00	61 750.00	61 750.00	61 750.00			Payment Vouchers
CPSD -32	Hazard Identification and Risk Assessment (HIRA)	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Conduct HIRA	CDM	Number of sites with Hira conducted	4 sites with Hira conducted	4 sites with Hira conducted by June 2016	No target for the quarter	1 sites with Hira conducted	1 sites with Hira conducted	2 sites with Hira conducted	Opex	None	Report on HIRA

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
			sound labour relations												
CPSD -33	Capacity building	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Capacity building on OHS activities	CDM	Number of OHS capacity building programmes conducted	2 OHS capacity Building programmes conducted	4 OHS capacity Building programmes conducted by June 2016	1 OHS capacity Building programmes conducted	1 OHS capacity Building programmes conducted	1 OHS capacity Building programmes conducted	1 OHS capacity Building programmes conducted	Opex	None	Attendance register
CPSD -34	Employee Wellness Program (EWP)	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Implementation of the Employee Wellness Programme	CDM	Percentage implementation of Employee Wellness Interventions	100 Percent implementation of Employee Wellness Interventions	100 Percent implementation of Employee Wellness Interventions	100 Percent implementation of Employee Wellness Interventions	100 Percent implementation of Employee Wellness Interventions	100 Percent implementation of Employee Wellness Interventions	100 Percent implementation of Employee Wellness Interventions	2 100 000.00	None	Report on implementation of EWP
		Financial Viability							525 000.00	525 000.00	525 000.00	525 000.00			Payment Vouchers

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
CPSD -35	Sports Activities	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Coordination of Sports activities	CDM	Number of employee sports activities coordinated	4 employee sports activities coordinated	4 employee sports activities coordinated	No target for the quarter	1 employee sports activities coordinated	2 employee sports activities coordinated	1 employee sports activities coordinated	Opex	None	Report on coordination of sports activities
CPSD -36	Employee Relations	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Effective Management of Labour cases	CDM	Percentage of referred cases attended to within the required time frame	100 percent of all referred cases attended to within the required time frame	100 percent of all referred cases attended to within 90 days	100 percent of all referred cases attended to within 90 days	percent of all referred cases attended to within 90 days	percent of all referred cases attended to within 90 days	percent of all referred cases attended to within 90 days	325 000.00	None	Report on labour cases attended to
		Financial Viability							81 250.00	81 250.00	81 250.00	81 250.00			Payment vouchers

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
CPSD -37	Induction	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Induction of new and current employees	CDM	Number of induction session conducted	7 induction session conducted	5 induction session conducted by June 2016	1 induction session conducted	1 induction session conducted	2 induction session conducted	1 induction session conducted	215 000.00	None	Attendance registers
		Financial Viability							53750	53750	53750	53750			Payment Vouchers
CPSD -38	Development and submission of WSP	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and	Development and submission of the WSP to LGSETA	CDM	Number of Work Skills Plan (WSP) submitted to LGSETA	1 Work Skills Plan (WSP) submitted to LGSETA	1 Work Skills Plan (WSP) submitted to LGSETA by June 2016	No target	No target	No target	1 Work Skills Plan (WSP) submitted to LGSETA	Opex	None	Work Skills Plan (WSP) document

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
			sound labour relations												
CPSD -39	Training of employees	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Training of employees	CDM	Percentage of the training budget spent on the implementation of the WSP	100 percent of the training budget spent on the implementation of WSP	100 percent of the training budget spent on the implementation of WSP by June 2016	5 percent of the training budget spent on the implementation of WSP	25 percent of the training budget spent on the implementation of WSP	50 percent of the training budget spent on the implementation of WSP	100 percent of the training budget spent on the implementation of WSP	1 890 000 .00	None	Budget report
		Financial Viability							472 000.00	472 000.00	472 000.00	472 000.00			Payment Vouchers

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
CPSD -40	Training of councillors	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Training of councillors	CDM	Percentage of the training budget spent on Councilors training	100 percent of the training budget spent on Councilors training	100 percent of the training budget spent on Councilors training by June 2016	5 percent of the training budget spent on Councilors training	25 percent of the training budget spent on Councilors training	50 percent of the training budget spent on Councilors training	100 percent of the training budget spent on Councilors training	840 000.00	None	Budget report
		Financial Viability							210 000.00	210 000.00	210 000.00	210 000.00			
CPSD -41	Bursaries fund Internal	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Awarding of bursaries to internal employees	CDM	Percentage of eligible employees awarded with bursaries in line with available budget	100 Percentage of identified eligible employees awarded with bursaries in line with available budget	100 Percentage of identified eligible employees awarded with bursaries in line with available budget by June 2016	No target for the quarter	No target for the quarter	No target for the quarter	100 Percentage of identified eligible employees awarded with bursaries in line with available budget by June 2016	1 000 000.00	None	Report on bursary allocation
		Financial Viability							0	0	0	1 000 000.00			

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
															ers
CPSD -42	Bursary fund external	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Awarding of bursary to external people	CDM	Percentage of eligible people awarded with bursaries in line with available budget	100 Percentage of identified eligible people awarded with bursaries in line with available budget	100 Percentage of identified eligible people awarded with bursaries in line with available budget by June 2016	No target for the quarter	No target for the quarter	No target for the quarter	100 Percentage of identified eligible people awarded with bursaries in line with available budget	1 000 000.00	None	Report on bursary allocation
		0							0	0	1 000 000.00	Payment Vouchers			
CPSD -43	Leaderships, Internships and experiential training	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Capacitate young people in the district with regard to Learnerships, internships, and experiential training	CDM	Number of programs put in place to capacitate young people in the district	3 programs put in place to capacitate young people in the district	3 programs put in place to capacitate young people in the district by June 2016	No target for the quarter	1 programs put in place to capacitate young people in the district by June 2016	1 programs put in place to capacitate young people in the district by June 2016	1 programs put in place to capacitate young people in the district by June 2016	200 000.00	None	Report on capacitation of young people in the district
		0							66666.67	66666.67	66666.67	Payment vouchers			

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
CPSD -44	Job evaluation	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Conduct job evaluation	CDM	Percentage of jobs evaluated	100 Percent jobs evaluated	100 Percent of requested jobs evaluated by June 2016	100 Percent of requested jobs evaluated	100 Percent of requested jobs evaluated	100 Percent of requested jobs evaluated	100 Percent of requested jobs evaluated	200 000.00	None	Report on job evaluation
		Financial Viability							50 000.00	50 000.00	50 000.00	50 000.00			Payment vouchers
CPSD -45	Review and submit the Employment Equity Plan	Municipal Transformation and Organizational Development	To effectively and efficiently recruit and retain competent Human Capital and sound labour relations	Review and submit the Employment Equity Plan	CDM	Number of activities performed in compliance with the Employment Equity Act	3 activities performed in compliance with the Employment Equity Act	3 activities performed in compliance with the Employment Equity Act by June 2016	No target for the quarter	1 activities performed in compliance with the Employment Equity Act	1 activities performed in compliance with the Employment Equity Act	1 activities performed in compliance with the Employment Equity Act	Opex	None	Employment equity report
CPSD	Employment	Municipal Transformation	To effectively	Implementation of the	CDM	Percentage of filled positions	97 Percent of filled	97 Percent of filled positions	97 Percent of filled	97 Percent of filled	97 Percent of filled	97 Percent of filled	Opex	None	Report on

Project No.	Project Name	Key Performance Area	Strategic Objectives	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/ variance	Mean of verification
-46	Equity Plan	on and Organizational Development	and efficiently recruit and retain competent Human Capital and sound labour relations	Employment Equity Plan		occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act	positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act	occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act by June 2016	positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act	positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act	positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act	positions occupied by employees from Employment Equity target groups employed in the four highest levels of management in compliance with the Employment Equity Act			implementation of the Employment Equity targets

Business Unit	Finance Department - Vote 4
Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System
Outputs 1 & 7:	<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning and support • Administrative and financial capability
Key Strategic Organisational Objectives:	<ul style="list-style-type: none"> • To enhance financial viability and management

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
BUDGET AND TREASURY															
FD-01	Financial Viability	To prepare a credible and realistic budget in line with MFMA timelines	Budget Compliance	To prepare a credible adjustment budget and annual budget to be tabled and adopted as per Municipal Finance Management Act (MFMA) timelines	CDM	Number of approved credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February	1 approved 2014/15 credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February	1 approved 2015/16 credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February	No target for the quarter	No target for the quarter	1 approved 2015/16 credible adjustment budget as per Municipal Finance Management Act (MFMA) by 28 February	No target for the quarter	Opex	None	1 Adjustment budget adopted by council
						Number of draft credible annual budgets tabled as per Municipal Finance Management Act (MFMA) by 31 March	1 draft 2015/16 annual budget tabled as per Municipal Finance Management Act (MFMA) by 31 March	1 draft 2016/17 annual budget tabled as per Municipal Finance Management Act (MFMA) by 31 March	No target for the quarter	No target for the quarter	1 draft 2016/17 annual budget tabled as per Municipal Finance Management Act (MFMA) by 31 March	No target for the quarter	Opex	None	1 draft 2016/17 budget adopted by council

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
								March							
						Number of credible annual budgets adopted as per Municipal Finance Management Act (MFMA) by 30 May	1 Credible 2015/16 annual budget adopted as per Municipal Finance Management Act (MFMA) by 30 May	1 Credible 2016/17 annual budget adopted as per Municipal Finance Management Act (MFMA) by 30 May	No target for the quarter	No target for the quarter	No target for the quarter	1 Credible 2016/17 annual budget adopted as per Municipal Finance Management Act (MFMA) by 30 May	Opex		1 2016/17 annual budget adopted by council
FD-02	Financial Viability	To prepare and submit credible financial information	Financial reporting	To prepare and submit credible financial information	CDM	Number of quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter	3 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter	3 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter	No target for the quarter	1 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter	1 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter	1 quarterly financial statements submitted to stakeholders within 25 working days after the end of the quarter	Opex	None	Quarterly financial statements

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
								quarter							
						Number of Unqualified audit opinion	1 Unqualified audit opinion	1 Unqualified audit opinion	No target for the quarter	1 Unqualified audit opinion	No target for the quarter	No target for the quarter	Opex	None	Auditors report
						Number of annual financial statements and performance reports submitted to the Auditor General by 31 st August	1 annual financial statement and performance reports submitted to the Auditor General by 31 st August	1 annual financial statement and performance reports submitted to the Auditor General by 31 st August	1 annual financial statement and performance reports submitted to the Auditor General by 31 st August	No target for the quarter	No target for the quarter	No target for the quarter	Opex	None	2014/15 Annual financial statements
						Number of MFMA reports submitted to relevant stakeholders within required	1 draft budget submitted within 10 working days after tabling to Treasury	1 draft budget submitted within 10 working days after tabling	No target for the quarter	No target for the quarter	No target for the quarter	1 draft budget submitted within 10 working days after tabling to Treasury	Opex	None	Acknowledgement from Treasury of report being submitted

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
						timelines		to Treasury							
							1 final budget submitted within 10 working days after approval to Treasury	1 final budget submitted within 10 working days after approval to Treasury	No target for the quarter	No target for the quarter	No target for the quarter	1 final budget submitted within 10 working days after approval to Treasury	Opex	None	Acknowledgment from Treasury of report being submitted
							1 set of budget return submitted by 20 July to Treasury	1 set of budget return submitted by 20 July to Treasury	1 set of budget return submitted by 20 July to Treasury	No target for the quarter	No target for the quarter	No target for the quarter	Opex	None	Proof of budget returns submitted
							4 quarterly MFMA budget return submitted within 30 working	4 quarterly MFMA budget return submitted within	1 quarterly MFMA budget return submitted within 30 working	1 quarterly MFMA budget return submitted within 30 working	1 quarterly MFMA budget return submitted within 30 working	1 quarterly MFMA budget return submitted within 30 working	Opex	None	Proof of report being submitted

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
							days to Treasury	30 working days to Treasury	days to Treasury	days to Treasury	days to Treasury	days to Treasury			
							12 monthly budget statements submitted within 10 working days after month-end to treasury	12 monthly budget statements submitted within 10 working days after month-end to treasury	3 monthly budget statements submitted within 10 working days after month-end to treasury	3 monthly budget statements submitted within 10 working days after month-end to treasury	3 monthly budget statements submitted within 10 working days after month-end to treasury	3 monthly budget statements submitted within 10 working days after month-end to treasury	Opex	None	Proof of report being submitted
						Number of reports on SCOA implementation plan	4 quarterly reports on SCOA implementation plan submitted	4 quarterly reports on SCOA implementation plan submitted	1 quarterly reports on SCOA implementation plan submitted	1 quarterly reports on SCOA implementation plan submitted	1 quarterly reports on SCOA implementation plan submitted	1 quarterly reports on SCOA implementation plan submitted	Opex	None	reports on SCOA implementation plan

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
FD-03	Financial Viability	To ensure financial viability and sustainability	Treasury management	Monthly monitoring over the financial processes regarding cash flow management	CDM	Number of monthly cash flow projections, bank and investment reconciliations prepared	12 cash flow projections, bank and investment reconciliations prepared	12 cash flow projections, bank and investment reconciliations prepared	3 cash flow projections, bank and investment reconciliations prepared	3 cash flow projections, bank and investment reconciliations prepared	3 cash flow projections, bank and investment reconciliations prepared	3 cash flow projections, bank and investment reconciliations prepared	Opex	None	Cash flow projections, bank and investment reconciliations reviewed
REVENUE MANAGEMENT															
FD-04	Financial Viability	To ensure all revenue due to municipality is collected	Revenue management	To collect 100% of revenue billed and VAT due to municipality	CDM	Number of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed	12 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed	12 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed	3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed	3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed	3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed	3 of water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations performed	Opex	None	Water billing, Value Added Tax (VAT), investment income, debtors and sundry reconciliations reviewed
				To collect 100% of revenue	CDM	Percentage of water collection	10 percent of water collection	10 percent of water	2.5 percent of water	5 percent of water collection	7.5 percent of water	10 percent of water collection	Equitable share – R	None	Billing reconciliation

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
				billed and VAT due to municipality.		from service charges billed	from service charges billed	collection from service charges billed	collection from service charges billed	from service charges billed	collection from service charges billed	from service charges billed	6 000 000		n reviewed
	Financial Viability								1500 000.00	1500 000.00	1500 000.00	1500 000.00			Payment Vouchers
EXPENDITURE															
FD-05	Financial Viability	To ensure effective and efficient payment of liabilities within set time frame and in compliance with MFMA	Payables	Adhere to service standards and MFMA for payment of liabilities	CDM	Percentage creditors reconciled and paid within 30 days	80 percent creditors reconciled and paid within 30 days	80 percent creditors reconciled and paid within 30 days	80 percent creditors reconciled and paid within 30 days	80 percent creditors reconciled and paid within 30 days	80 percent creditors reconciled and paid within 30 days	80 percent creditors reconciled and paid within 30 days	Opex	None	Payment reconciliation report and proof of payment within 30 days
FD-06	Financial Viability	To ensure effective and efficient payment of	Employee benefits	Accurate payment of salaries and related	CDM	Number of payroll runs and reconciliations	12 payroll runs and reconciliations	12 payroll runs and reconciliations	3 payroll runs and reconciliations	3 payroll runs and reconciliations	3 payroll runs and reconciliations	3 payroll runs and reconciliations	Opex	None	Payroll reconciliations performed

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
		salaries and related costs		costs monthly		performed	performed	performed	performed	performed	performed	performed			reviewed
				Accurate payment of salaries and related costs monthly	CDM	Number of employee cost benefit evaluations performed	1 Employee cost benefit evaluation performed for 2014/15	1 Employee cost benefit evaluation performed for 2015/16	1 Employee cost benefit evaluation performed for 2015/16	No target for the quarter	No target for the quarter	No target for the quarter	Equitable share – R 75 000	None	Report on employee cost benefit evaluation
	Financial Viability								75 000.00	0	0	0			

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
SUPPLY CHAIN MANAGEMENT															
FD-07	Financial Viability	To ensure that the resources required to fulfil the needs identified in the strategic plan of the institution are efficient and effective (at the correct time, price and place and that the quantity and quality will satisfy those needs)	Demand management	Development and Implement the procurement plan	CDM	Number of reports on municipal procurement plan developed and implemented	1 report on municipal procurement plan developed and implemented	1 municipal procurement plan developed and implemented	No target for the quarter	1 report on municipal procurement plan implemented	No target for the quarter	No target for the quarter	Opex	None	Report on municipal procurement plan developed and implemented
				Update municipal database for Service Providers	CDM	Number of reports on municipal database for Service Providers updated	1 report on municipal database for Service Providers updated	1 report on municipal database for Service Providers updated	No target for the quarter	1 municipal database for Service Providers updated	No target for the quarter	No target for the quarter	Opex	None	Reports on municipal database for Service Providers updated
				Supply Chain Management (SCM) requirements linked to the budget	CDM	Percentage of Supply Chain Management (SCM) requirements that are linked to the	100 percent of Supply Chain Management (SCM) requirements that are linked	100 percent of Supply Chain Management (SCM) requirements that are linked	100 percent of Supply Chain Management (SCM) requirements that are linked	100 percent of Supply Chain Management (SCM) requirements that are linked	100 percent of Supply Chain Management (SCM) requirements that are linked	100 percent of Supply Chain Management (SCM) requirements that are linked	Opex	None	Appointment register

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
						budget	to the budget	ents that are linked to the budget	to the budget	to the budget	to the budget	to the budget			
FD-08	Financial Viability	Please consider crafting a smart objective rather than putting a statement	Acquisition management	Issue orders for goods and services before delivery of services	CDM	Percentage of orders issued within 7 working days after appointment	95 Percent of orders issued within 7 working days after appointment	95 Percent of orders issued within 7 working days after appointment	95 Percent of orders issued within 7 working days after appointment	95 Percent of orders issued within 7 working days after appointment	95 Percent of orders issued within 7 working days after appointment	95 Percent of orders issued within 7 working days after appointment	Opex	None	Appointment letter and order issued
				Compliance to the SCM regulations	CDM	Percentage of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	100 percent of compliance to the SCM regulations that result in R nil irregular expenditure	Opex

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
				Prepare and submit bid documents for evaluation, adjudication award and contracting	CDM	Number of days taken to appoint service providers since advertising of goods and services	90 days taken to appoint service providers since advertising of goods and services	90 days taken to appoint service providers since advertising of goods and services	90 days taken to appoint service providers since advertising of goods and services	90 days taken to appoint service providers since advertising of goods and services	90 days taken to appoint service providers since advertising of goods and services	90 days taken to appoint service providers since advertising of goods and services	Opex	None	Appointment letters
				Compliance to the SCM regulations		Number of days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA	30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA	30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA	30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA	30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA	30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA	30 days taken to submit list of irregular, fruitless and wasteful expenditure to COHGTA and AGSA	Opex	None	Report on irregular, fruitless and wasteful expenditure to COHGTA and AGSA
FD-09	Financial Viability	To ensure proper valuation, safeguarding, optimisation	Assets and logistics management	Periodic stock counting	CDM	Number of inventory verifications performed	12 inventory verifications performed	12 inventory verifications performed	3 inventory verifications performed	3 inventory verifications performed	3 inventory verifications performed	3 inventory verifications performed	Opex	None	Inventory verifications report

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
	Financial Viability	n and disposal of municipal assets in compliance with relevant legislation						ed							
				Periodic asset counting	CDM	Number of asset verifications performed	2 asset verification performed	2 asset verification performed	1 asset verification performed	No target for the quarter	1 asset verification performed	No target for the quarter	OPEX	None	Asset verification report
				Regular update and/or maintenance of asset register	CDM	Number of inventory and asset registers compiled and updated	1 inventory and one asset register compiled and updated	1 inventory and one asset register compiled and updated	1 inventory and one asset register compiled and updated	No target for the quarter	No target for the quarter	No target for the quarter	Opex	None	Inventory and asset register reviewed

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
FD-10	Financial Viability	To ensure proper valuation, safeguarding, optimisation and disposal of municipal assets in compliance with relevant legislation	Assets management (Unbundling of infrastructure assets)	Unbundling of infrastructure assets	CDM	Percentage of infrastructure assets unbundled in accordance with the accounting framework	100 percent of infrastructure assets unbundled in accordance with the accounting framework	100 percent of infrastructure assets unbundled in accordance with the accounting framework	100 percent of infrastructure assets unbundled in accordance with the accounting framework	No target for the quarter	No target for the quarter	No target for the quarter	3 000 000	None	Asset unbundling report
	Financial Viability														
FD-11	Financial Viability	Disposal is the final process when an institution needs to do away with unserviceable, redundant	Disposal management	Disposal of assets done in accordance with the MFMA	CDM	Percentage of disposal of assets done in accordance with the MFMA	100 Percent of disposal of assets done in accordance with the MFMA	100 Percent of disposal of assets done in accordance with the MFMA	100 Percent of disposal of assets done in accordance with the MFMA	No target for the quarter	100 Percent of disposal of assets done in accordance with the MFMA	No target for the quarter	Equitable share – R 105 000	None	Asset disposal report

Project No.	Key performance area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review/variance	Means of verification
		or obsolete movable assets.						MFMA							
	Financial Viability								52 500.00	0	52 500.00	0			Payment Vouchers

Business Unit							Development Planning and Environmental Management Services Department – Vote 5									
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:							<ul style="list-style-type: none"> Implement a differentiated approach to municipal financing, planning, and support Improving access to basic services Implementation of the community works programme Actions supportive of human settlement outcome 									
Key Strategic Organizational Objectives:							<ul style="list-style-type: none"> To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/variance	Means of verification	
TRANSPORT																

Business Unit						Development Planning and Environmental Management Services Department – Vote 5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
DPEMS-01	Basic Service Delivery	To coordinate and promote reliable, safe road network, efficient, accessible and affordable transport services	Development of Public transport rural roads infrastructure plan	Public transport rural roads infrastructure planning	CDM	Number of Public Rural Roads Infrastructure plans developed	1 Rural roads infrastructure database	1 Rural Roads Infrastructure plan developed	Traffic Data, Bridge Condition Surveys, Mapping of the Visuals, Extended road visual condition assessments	Traffic Data, Bridge Condition Surveys, Mapping of the Visuals, Extended road visual condition assessments	Traffic Data, Bridge Condition Surveys, Mapping of the Visuals, Extended road visual condition assessments	1 rural roads infrastructure plan developed	1 921 000.00	None	Reports

Business Unit						Development Planning and Environmental Management Services Department – Vote 5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification

Business Unit						Development Planning and Environmental Management Services Department – Vote 5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								480 250.00	480 250.00	480 250.00	480 250.00			Expenditure Budget

Business Unit						Development Planning and Environmental Management Services Department – Vote 5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
DPEMS-02	Basic Service Delivery	To coordinate and promote reliable, safe road network, efficient, accessible and affordable transport services	Development of District Road Master Plan	Development of District Road Master Plan	CDM	Percentage development of District Road Master Plan	District Integrated Transport plan	30 percent (data collection, traffic pattern travel forecasts)	25% of District Roads Master Plan developed i.e. Travel Forecasts, Land – use forecasts(SDF) analysis, Economic Forecast analysis, Determination of travel Growth	50% of District Roads Master Plan developed i.e. Travel Forecasts, Land – use forecasts(SDF) analysis, Economic Forecast analysis, Determination of Growth rates,	75% of District Roads Master Plan developed i.e. Long Term Roads master Plan, Roads hierarchy, Roads classes, capacity analysis, prioritisation model, cost estimate and	100% of District Roads Master Plan developed i.e. Term Roads master Plan, Roads hierarchy, Roads classes, capacity analysis, prioritisation model, cost estimate	556 000.00	None	Reports

Business Unit						Development Planning and Environmental Management Services Department – Vote 5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								rates, Identification of Network capacities & Deficiencies	Identification of Network capacities & Deficiencies	implementation strategy. Road Master Plan	and implementation strategy. Road Master Plan			
									139 000.00	139 000.00	139 000.00	139 000.00			Expenditure Budget
DPEMS-05	Basic Service Delivery	To coordinate and promote reliable, safe road network, efficient, accessible and affordable	Road safety awareness campaign	Promote road safety in the district	CDM	Number of road safety awareness campaign conducted	36 Road safety education and communication campaign facilitated and coordinated	5 road safety awareness campaign initiatives conducted	1 road safety awareness campaign initiatives conducted	1 road safety awareness campaign initiatives conducted	2 road safety awareness campaign initiatives conducted	1 road safety awareness campaign initiatives conducted	80 000.00		Attendance Register and reports

Business Unit				Development Planning and Environmental Management Services Department – Vote 5											
Outcome 9:				Responsive, Accountable, Effective and Efficient Local Government System											
Outputs:				<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support • Improving access to basic services • Implementation of the community works programme • Actions supportive of human settlement outcome 											
Key Strategic Organizational Objectives:				<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
		Public transport services					Established								
	Financial Viability								10 000.00	15 000	40 000.00	15 000.00			Expenditure Budget

Business Unit	Development Planning and Environmental Management Services Department
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Outcome 9:	Responsive, Accountable, Effective and Efficient Local Government System
Outputs:	<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support • Actions supportive of human settlement outcomes
Key Strategic Organizational Objectives:	<ul style="list-style-type: none"> • To improve spatial development and environmental management

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
DPEMS-06	Basic Services	To protect the environment	Management of the Lepelle Nkumpi landfill site	Management of the Lepelle Nkumpi landfill site for 8 months	(Senwabarwana)	Number of landfill management reports compiled	4 Landfill Management Reports	4 Landfill Management Reports compiled	1 landfill management report	1 landfill management report	1 landfill management report	1 landfill management report	2 600 000.00	None	Reports
	Financial Viability								0	0	0	2 600 000.00			
DPEMS-09	Basic Services	To protect the environment	Laboratory analysis air quality (Air quality monitoring)	Passive ambient air quality monitoring (Laboratory Analysis Air Quality)	All municipal areas	Number of reports on passive ambient air quality monitoring results	4 reports on passive ambient air quality monitoring results	4 reports on passive ambient air quality monitoring results	1 quarterly report on passive ambient air quality monitoring	1 quarterly report on passive ambient air quality monitoring	1 quarterly report on passive ambient air quality monitoring	1 quarterly report on passive ambient air quality monitoring	21 000	None	Reports

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
	Financial Viability								ng results	ng results	ng results	ng results			Invoices / Expenditure
									5 000	5 000	5 000	6 000			
DPEMS -10	Basic Services	To protect the environment	Air quality monitoring (Repair & Calibration of equipment)	Repair & calibration of air quality monitoring equipment	CDM	Number of monitoring stations repaired and calibrated	5 monitoring stations repaired and calibrated	5 monitoring stations repaired and calibrated	Availability of Terms of Reference and tender advertised	Tender Evaluation Report and appointment	2 Monitoring stations repaired and calibrated	3 Monitoring stations repaired and calibrated	115 000	None	Reports
	Financial Viability								0	0	0	115 000.			Invoice / Expenditure
DPEMS -14	Basic Services	To protect the environment	Support to WESSA (Wildlife and Environmental Society of South Africa) Eco-	Environmental awareness programme for school children	All municipal areas in the district	Number of signed MoU's and progress reports for transfer of funds to WESSA	1 Signed MoU and 4 progress reports for transfer of funds to WESSA	1 Signed MoU and 4 progress reports for transfer of funds to WESSA	No target for the quarter	No target for the quarter	1 Signed MoU and 4 progress reports for transfer of funds to WESSA	No target for the quarter	151 000	None	Signed MoU and 4 progress reports

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
			Schools Environmental Education Awareness Campaign												
	Financial Viability								0	0	151 000	0			MoA & Funds transfer to WESSA

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
DPEMS-15	Basic Services	To protect the environment	Strategic Environmental Analysis (SEA) for SDFs	Compilation of a Strategic Environmental Assessment for Blouberg LM	All 5LMs	Number of SEA reports compiled	1 SEA Report compiled	1 SEA Report compiled	Availability of Terms of Reference and tender advertised	Tender Evaluation Report and appointment	Progress report on SEA conducted	1 SEA (Strategic Environmental Analysis) conducted and final report	728 000	None	Reports
	Financial Viability								0	0	0	728 000			Invoices

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
DPEMS -16	Basic Services	To protect the environment	Alien plant eradication project	Eradication of alien plants to create EPWP jobs	Blouberg, Lepelle-Nkumpi, Polokwane, Molemole & Aganang LM	Number of EPWP jobs created through alien plant eradication project	100 EPWP jobs created through alien plant eradication project	100 EPWP jobs created through alien plant eradication project	Availability of Terms of Reference (TOR) and Availability of Memorandum of Understanding (MOU)		50 EPWP (Extended Public Works Programme) jobs created	50 EPWP (Extended Public Works Programme) jobs created	1 145 000	None	Reports
	Financial Viability														0
DPEMS -17	Basic Services	To protect the environment	Green and beautifying the district	Planting of trees for greening and beautifying the district	All municipal areas	Number of trees planted	500 Trees planted	350 Trees planted	Availability of Tender Terms of Reference and tender advertised	Tender Evaluation Report and appointment	175 Trees planted	175 Trees planted	250 000	None	Service Level Agreement & Reports
	Financial Viability														0

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
DPEMS -18	Basic Services	To protect the environment	Purchasing of 10 Recycling units	Purchasing of waste equipment for recycling purposes	All municipal areas	Number of recycling units/depots purchased	10 recycling units/depots purchased	10 recycling units/depots purchased	Availability of Terms of Reference and tender advertised	1 Tender evaluation report	Appointment of service provider	10 recycling units distributed	186 000	None	SLA, Delivery Note, Distribution Report
	Financial Viability								0	0	0	186 000			Invoice
DPEMS -19	Basic Services	To protect the environment	Purchasing of a waste truck	Purchasing of waste trucks for local municipalities	Local Municipalities	Number of waste trucks purchased	2 Waste trucks purchased	1 waste truck purchased (Lepelle-Nkumpi)	Availability of a Budget Verification and waste truck specifications	Progress report on the availability of a waste truck for Lepelle-Nkumpi LM	Progress report on the availability of a waste truck for Lepelle-Nkumpi LM	1 waste truck purchased (Lepelle-Nkumpi)	1 800 000	None	Delivery note/waste truck
	Financial Viability								0	0	0	1 800 000			Invoice Expenditure
DPEMS	Basic	To protect the	Environmental	Conduct environment	CDM	Number of environmental	4 environme	6 environm	1 environ	1 environ	2 environ	2 environ	312 000	None	Campaign

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
-20	Services	environment	awareness campaign	al awareness campaign in the communities		awareness campaigns conducted	ntal awareness campaigns conducted	ental awareness campaigns conducted	mental awareness campaigns conducted	mental awareness campaigns conducted	mental awareness campaigns conducted	mental awareness campaigns conducted			Reports
	Financial Viability								20 000	20 000	250 000	22 000			Expenditure
DPEMS -21	Basic Services	To protect the environment	Environmental compliance inspection	Conduct environmental compliance inspection	CDM	Number of environmental compliance inspection conducted	4 environmental compliance inspections	4 environmental compliance inspections conducted	1 environmental compliance inspection conducted	1 environmental compliance inspection conducted	1 environmental compliance inspection conducted	1 environmental compliance inspection conducted	(Opex)	None	Reports
DPEMS -22	Basic Services	To protect the environment	Rain harvesting at schools	Rainwater harvesting at schools	Blouberg LM	Number of schools provided with equipment to harvest and store rain water	6 schools provided with equipment to harvest and store rain water	4 schools provided with equipment to harvest and store rain water	Availability of Terms of Reference and tender advertised	Tender evaluation report and appointment	2 Schools equipped to harvest and store rainwater	2 Schools equipped to harvest and store rainwater	208 000	None	SLA Report

Project No.	Key Performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reason for review / variance	Means of Verification
ENVIRONMENTAL MANAGEMENT															
	Financial Viability								0	0	0	208 000			Invoice & Expenditure

Business Unit							Development Planning and Environmental Management Services Department Vote -5								
Outcome 9:							Responsive, Accountable, Effective and Efficient Local Government System								
Outputs:							<ul style="list-style-type: none"> Implementation of the community works programme; Actions supportive of human settlement outcome; 								
Key Strategic Organizational Objectives:							<ul style="list-style-type: none"> To enhance conditions for economic growth and job creation 								
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
LOCAL ECONOMIC DEVELOPMENT															
DPEM S-23	Local Economic Development	To create a conducive environment and ensure support to key economic	LED stakeholder engagement	Hosting of LED forum meetings to integrate plans	CDM	Number of LED Forum Meetings held	4 LED Forum meetings held	4 LED Forum/ stakeholder engagement Meetings	One (1) LED Forum/ stakeholder engagement meeting	One (1) LED Forum/ stakeholder engagement meeting	One (1) LED Forum/ stakeholder engagement meeting	One (1) LED Forum/ stakeholder engagement meeting	OPEX	None	Attendance registers and Reports

Business Unit						Development Planning and Environmental Management Services Department Vote -5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implementation of the community works programme; • Actions supportive of human settlement outcome; 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To enhance conditions for economic growth and job creation 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
		sectors (Agriculture, tourism, manufacturing and mining)						held	held	held	held	held			
DPEM S-24	Local Economic Development		CDM Economic Profile	Compilation of district economic profile	CDM	Number of district Economic profiles produced	One (1) district Economic Profile produced	1 district economic profile produced	Data collection	Draft District Economic Profile produced	Last draft Economic Profile produced and distributed to stakeholders for comment	One (1) district Economic Profile produced	OPEX	None	District economic profile

Business Unit						Development Planning and Environmental Management Services Department Vote -5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implementation of the community works programme; • Actions supportive of human settlement outcome; 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To enhance conditions for economic growth and job creation 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
DPEM S-25	Local Economic Development		Job creation Monitoring	Monitor and report on the number of jobs created in the district	CDM	Number of job creation reports developed	Four (4) job creation reports developed (jobs created by the district)	4 job creation reports developed (jobs created by the district)	One (1) quarterly job creation report developed (jobs created by the district)	One (1) quarterly job creation report developed (jobs created by the district)	One (1) quarterly job creation report developed (jobs created by the district)	One (1) quarterly job creation report developed (jobs created by the district)	OPEX	None	Job creation reports
DEPM S-26	Local Economic Development		Entrepreneurship support for schools & SMMEs	Coordination of school competition	CDM	Number of school Entrepreneurship competition held	On (1) School Entrepreneurship competition held	One (1) School Entrepreneurship competition held	Consultation with key stakeholders	Identification Selection of schools	Coaching sessions conducted	One (1) School Entrepreneurship competition held	110 000.00	None	School Entrepreneur competition and attendance registers
	Financial Viability								0	0	0	110 000.00			Expenditure Budget

Business Unit						Development Planning and Environmental Management Services Department Vote -5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implementation of the community works programme; • Actions supportive of human settlement outcome; 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To enhance conditions for economic growth and job creation 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
DPEM S-27	Local Economic Development	To create a conducive environment and ensure support to key economic sectors (Agriculture, tourism, manufacturing and mining)	SMME support (exhibition and transport)	Facilitate the exhibition of SMME products (exhibition)	CDM	Number of SMME exhibitions coordinated	06 SMME exhibitions coordinated	05 SMME exhibitions coordinated	One (1) SMME exhibition coordinated	One (1) SMME exhibition coordinated	One (1) SMME exhibition coordinated	Two (2) SMME exhibition coordinated	364 000.00	None	Reports and attendance register
	Financial Viability								91 000.00	91 000.00	91 000.00	91 000.00			
DPEM S-28	Local Economic		Monitoring of Cooperatives	Provide support to co-	CDM	Number of monitoring reports developed	4 monitoring	4 Monitoring of Cooperatives	1 Monitoring of	1 Monitoring of	1 Monitoring of	1 Monitoring of	OPEX	None	Monitoring reports

Business Unit		Development Planning and Environmental Management Services Department Vote -5													
Outcome 9:		Responsive, Accountable, Effective and Efficient Local Government System													
Outputs:		<ul style="list-style-type: none"> • Implementation of the community works programme; • Actions supportive of human settlement outcome; 													
Key Strategic Organizational Objectives:		<ul style="list-style-type: none"> • To enhance conditions for economic growth and job creation 													
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Development			operatives through monitoring and evaluation			reports developed	es	Cooperatives developed	Cooperatives developed	Cooperatives developed	Cooperatives developed			
DPEM S-30	Local Economic Development		LED Skills Training	Training of Community Co-operatives	CDM	Number of Led training sessions held	One (1) LED training session held	2 LED training sessions held	Consultation on the training to be held	Draft project charter	Appointment of service provider	Two (2) LED training session held	310 000.00	None	Minutes, attendance registers, draft project charter, appointment letter, training manual and report.
	Financial		Capacity building for Community Cooperatives						0	0	0	310 000.0			Expenditure

Business Unit						Development Planning and Environmental Management Services Department Vote -5									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						<ul style="list-style-type: none"> • Implementation of the community works programme; • Actions supportive of human settlement outcome; 									
Key Strategic Organizational Objectives:						<ul style="list-style-type: none"> • To enhance conditions for economic growth and job creation 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Viability											0			Budget.

Business Unit:						DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs:						Implement a Differentiated Approach to Municipal Financing, Planning, and Support									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
SPATIAL PLANNING															
DPEMS-31	Spatial Planning and Rationale	To manage and coordinate spatial planning within	Spatial planning and awareness session (Traditional	Spatial Planning Awareness	Molemole and Lepelle-Nkumpi LMs.	Number of spatial awareness sessions held	5 Spatial planning awareness	5 Spatial planning awareness held	2 Spatial planning awareness held	2 Spatial planning awareness held	1 Spatial planning awareness held	No target for the quarter	76 000	None	Report/Attendance register

Business Unit:					DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES										
Outcome 9:					Responsive, Accountable, Effective and Efficient Local Government System										
Outputs:					Implement a Differentiated Approach to Municipal Financing, Planning, and Support										
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial viability	the district	Authorities)				held		29 000	29 000	18 000	0			Expenditure budget
DPEMS-32	Spatial Planning and Rationale		District Joint Municipal Planning Tribunal (Implementation of SPLUMA)	New	CDM	Percentage of implementation of District Joint Municipal Planning Tribunal	New Indicator	100 percent implementation of District Joint Municipal Planning Tribunal	100 percent implementation of District Joint Municipal Planning Tribunal	100 percent implementation of District Joint Municipal Planning Tribunal	100 percent implementation of District Joint Municipal Planning Tribunal	100 percent implementation of District Joint Municipal Planning Tribunal	832 000		Report/Attendance register
	Financial viability								208 000	208 000	208 000	208 000			Expenditure budget

Business Unit:					DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES										
Outcome 9:					Responsive, Accountable, Effective and Efficient Local Government System										
Outputs:					Implement a Differentiated Approach to Municipal Financing, Planning, and Support										
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
DPEMS-33	Spatial Planning and Rationale		Development of the Spatial Development Framework (SDF)	Development of (SDF)	CDM	Number of the Spatial Development Framework (SDF) developed	1 SDF available	1 Spatial Development Framework (SDF) developed	No target for the quarter	No target for the quarter	Tender advertised and evaluation report submitted	1 Spatial Development Framework (SDF) developed	832 000		Reports
	Financial Viability								0	0	0	832 000			

Business Unit:					DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES										
Outcome 9:					<ul style="list-style-type: none"> • Responsive, Accountable, Effective and Efficient Local Government System 										
Outputs :					<ul style="list-style-type: none"> • Implement a differentiated approach to municipal financing, planning, and support 										
Key Strategic Organisational Objectives:					<ul style="list-style-type: none"> • To increase the capacity of the district to deliver its mandate 										
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
INTEGRATED DEVELOPMENT PLANNING (IDP)															
DPEMS-34	Good Governance and Public Participation	To manage and co-ordinate the development and review of IDP/Budget within the district	Review of IDP/Budget	Review of Integrated Development Plan (IDP)	CDM	Number of IDP/Budget reviewed	1 IDP/Budget reviewed	1 IDP/Budget reviewed	IDP/Budget Framework/Process Plan prepared	Draft Status Quo Report prepared.	1 (one) 2016/17 Draft IDP/Budget reviewed	1 (one) 2016/17 Final IDP/Budget reviewed	624 000.00	None	Report
	Financial viability								90 000	0	90 000	444 000			
DPEMS-35	Good Governance		Strategic Planning	Co-ordination of Strategic	CDM	Number of Strategic	Strategic Planning	9 Strategic Planning	Concept Document	6 Department	1 Manage	2 Organisati	551	None	Report/Attendance

Business Unit:			DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES												
Outcome 9:			<ul style="list-style-type: none"> Responsive, Accountable, Effective and Efficient Local Government System 												
Outputs :			<ul style="list-style-type: none"> Implement a differentiated approach to municipal financing, planning, and support 												
Key Strategic Organisational Objectives:			<ul style="list-style-type: none"> To increase the capacity of the district to deliver its mandate 												
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	nce and Public Participation		Sessions	Planning Sessions		Planning Sessions co-ordinated	Sessions co-ordinated	Sessions for Strategic Planning Sessions approved	1 IDP Management Committee Strategic Planning Session co-ordinated	al Strategic Planning Sessions co-ordinated	ment Strategic Planning Session co-ordinated	onal Strategic Planning Session co-ordinated	000.00		register
	Financial viability							80 000	90 000	300 000	81 000				Expenditure budget
DPEMS-36	Good Governance and Public Participation		IDP Awareness Sessions	Co-ordination of IDP awareness sessions	CDM	Number of awareness sessions co-ordinated	New indicator	4 awareness sessions co-ordinated	2 IDP Awareness Sessions coordinated.	2 IDP Awareness Sessions coordinated.	No target for the quarter	No target for the quarter	70 000.00	None	Report/Attendance register

Business Unit:				DEVELOPMENT PLANNING AND ENVIRONMENTAL MANAGEMENT SERVICES											
Outcome 9:				<ul style="list-style-type: none"> Responsive, Accountable, Effective and Efficient Local Government System 											
Outputs :				<ul style="list-style-type: none"> Implement a differentiated approach to municipal financing, planning, and support 											
Key Strategic Organisational Objectives:				<ul style="list-style-type: none"> To increase the capacity of the district to deliver its mandate 											
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial viability								35 000.00	35 0000.00	0	0			Expenditure budget

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
EXPANDED PUBLIC WORKS PROGRAMME (EPWP)															
DPEMS-38	Local Economic Development	To address unemployment through EPWP	EPWP Incentive Grant Implementation	EPWP Incentive Grant Implementation	CDM	Percentage of EPWP Incentive Grant Implemented	100 Percentage of EPWP Incentive Grant Implemented	100 Percentage of EPWP Incentive Grant Implemented	25% of EPWP Incentive grant Implemented	50% of EPWP Incentive grant Implemented	75% of EPWP Incentive grant Implemented	100% of EPWP Incentive grant Implemented	1 165 000	None	Report/Attendance register
	Financial								500 000	500 000	165 000	0			Expenditure

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	viability														budget
DPEMS-39	Local Economic Development		EPWP Coordination	EPWP Coordination	CDM	Number of EPWP work opportunities created	1 500 EPWP work opportunities created	1 650 EPWP work opportunities created	825 EPWP (Extended Public Works Programme) work opportunities created	825 EPWP (Extended Public Works Programme) work opportunities created	No target for the quarter	No target for the quarter	520 000	None	Report/Attendance register
	Financial viability								260 000	260 000	0	0			Expenditure budget

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
EMERGENCY SERVICES (FIRE AND RESCUE)															
CMSD-01	Basic Services Delivery	To ensure the provision of effective firefighting and rescue services in the whole district	Establishment of Aganang Fire station and other offices (Phased)	Establishment of Municipal offices (Aganang Fire station, Municipal Health and O & M buildings) in Phases (1-40)	Rampuru	Percentage of establishment of Municipal Offices	0%	30 percent phased- in construction of Municipal offices (Municipal Health and O & M building completed)	5 percent phased- in construction of Municipal offices	10 percent phased- in construction of Municipal offices	15 percent phased- in construction of Municipal offices	30 percent phased- in construction of Municipal offices	8 075 000.00	None	Reports
	Financial Viability								0	2 691, 667	2 691, 667	2 691 667			
CMSD-02	Basic Services Delivery	To ensure the provision of	Procurement of Be-Safe Mobile Unit	Procurement of Be-Safe Mobile Unit	CDM	Number of Be-Safe Mobile Units procured	New Indicator	1 Be-Safe Mobile Units procured	No target for the quarter	1 Be-Safe Mobile Units procured	No target for the quarter	No target for the quarter	100 000.00	None	Reports and Delivery note

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
		effective firefighting and rescue services in the whole district													
	Financial Viability								0	R1000 000. 00	0	0			Delivery note
CMSD-03	Basic Services Delivery	To ensure the provision of effective firefighting and rescue services in the whole district	SANS and NFPA licenses (renewal)	SANS and NFPA licenses renewal	CDM	Number of licenses renewed.	2 license renewed	2 license renewed	No target for the quarter	No target for the quarter	2 license renewed	No target for the quarter	73 000.00	None	2 licenses renewed

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								0	0	73 000.00	0			Payment Vouchers
CMSD-04	Basic Services Delivery	To ensure the provision of effective firefighting and rescue services in the whole	Fire safety awareness programme	Fire safety week	CDM area	Number of Fire safety awareness week events held.	1 fire safety awareness event held	1 fire safety awareness event held	No target for the quarter	1 fire safety awareness event held	No target for the quarter	No target for the quarter	200 000.00	None	Attendance register/Agenda

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
		district													
	Financial Viability									R200 000.00	0	0	0		Payment Vouchers
CMSD-05	Basic Services	To ensure the provision of effective firefighting and rescue services in the whole	Fire services coordination	Coordination of fire services	CDM	Number of fire services advisory forums held	1 fire services advisory forums held	1 fire services advisory forums held	No target for the quarter	No target for the quarter	1 fire services advisory forums held	No target for the quarter	Opex	None	Attendance Register

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
		district													
CMSD-6	Basic Services	To ensure the provision of effective firefighting and rescue services in the whole district	Procurement of firefighting foam and servicing of fire extinguishers	Procurement of firefighting foam and servicing of fire extinguishers	CDM	Number of litres of firefighting foam procured and number of fire extinguishers serviced	21 x 25 litres drums of firefighting foam procured and 120 x 9kg of fire extinguishers serviced	21 x 25 litres drums of firefighting foam procured and 120 x 9kg of fire extinguishers serviced	No target for the quarter	21 x 25 litres drums of firefighting foam procured and 120 x 9kg of fire extinguishers serviced	No target for the quarter	No target for the quarter	63 000.00	None	Delivery note/Reports
	Financial Viability								0	63 000.00	0	0			Delivery note/Payment Vouchers

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
DISASTER MANAGEMENT															
CMSD-07	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	Non-accredited Workshop on Disaster management	Conducting non-accredited workshop on disaster management for People with disabilities and the aged.	LMs	Number of Disaster Management workshops conducted	4 disaster management workshops conducted	4 disaster management workshops conducted	1 disaster management workshops conducted	1 disaster management workshops conducted	1 disaster management workshops conducted	1 disaster management workshops conducted	50 000.00	None	Agenda/Attendance register

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								12 500.00	12 500.00	12 500.00	12 500.00			Payment Vouchers
CMSD-08	Basic Services	To promote and sustain an integrated approach to disaster management continuum in	Procurement of Disaster relief materials and shelters	Procurement of disaster relief material	CDM	Number of Disaster relief material and shelters procured	100 tents, 70 sleeping mats, 100 blankets, 140 lamps, and 100 salvage sheets, 15 foldable shacks	Procurement of 100 tents, 70 sleeping mats, 100 blankets, 140 lamps, and 100 salvage sheets, 15 foldable shacks	No target for the quarter	No target for the quarter	Procurement of 50 tents, 35 sleeping mats, 50 blankets, 70 lamps, and 50 salvage sheets, 5 foldable shacks	Procurement of 50 tents, 35 sleeping mats, 50 blankets, 70 lamps, and 50 salvage sheets, 10 foldable shacks	1 560 000.00	None	Disaster relief material and shelter

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
		CDM					procured								
	Financial Viability								0	0	780 000.00	780 000.00			Delivery note
CMSD-09	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	Recruitment, engagement and registration of disaster management volunteers	Recruitment, engagement and registration of disaster management volunteers	CDM	Number of Disaster management volunteers recruited, engaged and registered	50 Disaster management volunteers recruited, engaged and registered	50 Disaster management volunteers recruited, engaged and registered	No target for the quarter	No target for the quarter	50 Disaster management volunteers recruited, engaged and registered	No target for the quarter	200 000.00	None	Reports

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								0	0	200 000.00	0			Payment Vouchers
CMSD-10	Basic Services	To promote and sustain an integrated approach to disaster management continuum in CDM	Disaster management coordination services (Advisory Forum)	Disaster management advisory forum meetings arranged	CDM / LM	Number of disaster management advisory forums coordinated	20 disaster management advisory forum meetings coordinated	6 disaster management advisory forum meetings coordinated	1 disaster management advisory forum meetings coordinated	2 disaster management advisory forum meetings coordinated	1 disaster management advisory forum meetings coordinated	2 disaster management advisory forum meetings coordinated	60 000.00	None	Attendance register and Agenda
	Financial								7500.00	7500.00	22 500.00	22 500.00			Payment

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Viability														Vouchers
CMSD-11	Basic Services Delivery	To promote and sustain an integrated approach to disaster management continuum in CDM	Disaster management awareness services	International day for disaster risk reduction (IDRR)	CDM	Number of IDRR awareness events held	1 IDRR awareness event held	1 IDRR awareness event held	No target for the quarter	1 IDRR awareness event held	No target for the quarter	No target for the quarter	200 000.00	None	Attendance register and concept document
	Financial Viability								0	200 000.00	0	0			
CMSD-12	Basic Services Delivery	To promote and sustain an integrated approach to	Establishment of disaster management centre	Designs, Fencing, Drilling of water and installation of water reservoir and Construction of DDMC	CDM	Number of portion of land for district disaster management center procured	New Indicator	1 portion of land for district disaster management center procured and	Development of TOR and advertisements	1 portion of land for district disaster management center procured.	Rezoning	No target for the quarter	5000 000.00	None	Terms of reference and appointment letter

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
		disaster management continuum in CDM				and rezoned		rezoned							
	Financial Viability								0	5000 000.00	0	0			Payment Vouchers
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
MUNICIPAL HEALTH SERVICES															

Business Unit						COMMUNITY SERVICES –Vote 6									
Outcome 9:						Responsive, Accountable, Effective and Efficient Local Government System									
Outputs 5:						<ul style="list-style-type: none"> • Improving access to basic services • Actions supportive of human settlement outcome 									
Key Strategic Organisational Objectives:						<ul style="list-style-type: none"> • To provide sustainable basic services and infrastructure development 									
Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
CMSD-13	Basic Services Delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the	Monitoring of food handling facilities	Monitoring of Food handling facilities for compliance with food and water quality standards	All LMs	Number of reports on monitored food handling facilities	12 reports on food handling facilities monitored	12 reports on food handling facilities monitored	3 reports on food handling facilities monitored	3 reports on food handling facilities monitored	3 reports on food handling facilities monitored	3 reports on food handling facilities monitored	Opex	None	Reports
CMSD-14	Basic Services Delivery	felt needs and aspirations of local communities	Water quality inspected/tested at sources	Monitoring of water sources	All LM's	Number of reports on water sources inspected	12 reports on water sources inspected	12 reports on water sources inspected	3 reports on water sources inspected	3 reports on water sources inspected	3 reports on water sources inspected	3 reports on water sources inspected	Opex	None	Reports

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
MUNICIPAL HEALTH SERVICES															
CMSD-15	Basic Services Delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs and aspirations of local communities	Procurement of Food and water quality monitoring accessories	Procurement of accessories for monitoring food and water quality	CDM	Number of food and water quality monitoring accessories procured	19 boxes of food and water quality monitoring accessories procured	17 boxes of food and water quality monitoring accessories procured	Submission of specification to Supply Chain Management	Advertisement and Evaluation of the tender document	Adjudication and appointment of tender	17 boxes of food and water quality monitoring accessories procured	85 000.00	None	Reports
	Financial Viability								0	0	0	R85 000.00			
CMSD-16	Basic Services Delivery		Procurement of Food and water quality monitoring equipment	Procurement of equipment for monitoring of food and water quality	CDM	Number of food and water quality monitoring equipment procured	5 incubators and 20 coolers boxes procured	100 food and water quality monitoring equipment procured	Submission of specification	Advertisement and Evaluation of the tender document	Adjudication and appointment of tender	100 food and water quality monitoring equipment procured	400 000.00	None	Reports

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability								0	0	0	400 000.00			Delivery note
CMSD-17	Basic Services Delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs and aspirations of local communities	Food and Water control	Food and Water sampling	All LMs	Number of reports on food and water sampling	12 reports on food and water sampling	12 reports on food and water sampling	3 reports on food and water sampling	3 reports on food and water sampling	3 reports on food and water sampling	3 reports on food and water sampling	85 000	None	food and water sampling Reports
	Financial Viability								21 250.00	21 250.00	21 250.00	21 250.00			Payment Vouchers
CMSD-18	Basic Services Delivery		Planting of Moore pads	Planting of Moore pads for cholera surveillance	All LMs	Number of analysis reports on Moore pads planted	12 analysis reports on Moore pads planted	12 analysis reports on Moore pads planted	3 analysis reports on Moore pads planted	3 analysis reports on Moore pads planted	3 analysis reports on Moore pads planted	3 analysis reports on Moore pads planted	105 000.00	None	Reports on Moore pads
	Financial Viability								26 250.00	26 250.00	26 250.00	26 250.00			Payment Vouchers

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
MUNICIPAL HEALTH SERVICES															
CMSD-19	Basic Services Delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the	Communicable disease monitoring and control	Follow-up of reported communicable diseases	All LMs	Number of reports on communicable diseases cases followed up	12 reports on reported communicable diseases followed up	12 reports on reported communicable diseases followed up	3 reports on reported communicable diseases followed up	3 reports on reported communicable diseases followed up	3 reports on reported communicable diseases followed up	3 reports on reported communicable diseases followed up	Opex	None	Reports
CMSD-20	Basic Services Delivery	felt needs and aspirations of local communities	Monitoring compliance with health legislation of non-food handling premises	Monitoring of non-food handling premises	All LMs	Number of reports on non-food handling premises monitored	12 reports on non-food handling premises monitored	12 reports on non-food handling premises monitored	3 reports on non-food handling premises monitored	3 reports on non-food handling premises monitored	3 reports on non-food handling premises monitored	3 reports on non-food handling premises monitored	Opex	None	Reports

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
MUNICIPAL HEALTH SERVICES															
CMSD -21	Basic Services Delivery	To ensure provision of effective Municipal Health Services in the District that efficiently address all the felt needs and aspirations of local communities	World Environmental Health Day Commemoration	Coordination and hosting of World Environmental Health Day Commemoration	CDM	Number of World Environmental Health Day coordinated.	New Indicator	1 World Environmental Health Day coordinated	No target for the quarter	1 World Environmental Health Day coordinated.	No target for the quarter	No target for the quarter	120 000.00	None	Reports
	Financial Viability								0	120 000.00	0	0			

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
CMSD -22	Basic Services	To ensure coordination of health and social services	District Health Council	District Health Council Coordination	CDM	Number of District Health Council Coordinated	New Indicator	4 District Health Councils coordinated	1 District Health Councils coordinated	1 District Health Councils coordinated	1 District Health Councils coordinated	1 District Health Councils coordinated	Opex	None	Attendance register and the Agenda
CMSD -23	Basic Services		District Anti-Drug Action Committee	Coordination of District Anti-Drug action Committee	CDM	Number of District Anti-Drug Action Committee	New Indicator	4 District Anti-Drug Action Committee	1 District Anti-Drug Action Committee	1 District Anti-Drug Action Committee	1 District Anti-Drug Action Committee	1 District Anti-Drug Action Committee	Opex	None	Attendance register and the Agenda
CMSD -24	Basic Services	To ensure coordination of health and social services	District Home Affairs Forums	Coordination of District Home Affairs Forums	CDM	Number of District Home Affairs Forums Coordinated	New Indicator	4 District Home Affairs Forums Coordinated	1 District Home Affairs Forums Coordinated	1 District Home Affairs Forums Coordinated	1 District Home Affairs Forums Coordinated	1 District Home Affairs Forums Coordinated	Opex		Agenda and Attendance Register

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
SPORTS, RECREATION, ARTS AND CULTURE															
CMSD-25	Basic Service Delivery	To ensure co-ordination and promotion of sports and recreation, arts and culture in Capricorn District Municipality	Community Safety Forums	Coordination of two community safety forums	CDM	Number of Community safety forums coordinated	2 Community safety forums coordinated	2 Community safety forums coordinated	No target for the quarter	1 Community safety forum coordinated	No target for the quarter	1 Community safety forum coordinated	40 000.00	None	Agenda/Attendance Register
	0								20 000.00	0	20 000.00	Payment Vouchers			
	Financial Viability														

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
CMSD-26	Basic Service Delivery		Heritage event celebration	Celebration of one heritage event	Local Municipalities	Number of heritage events celebrated	1 heritage event celebrated	1 heritage event celebrated	1 heritage event celebrated	No target for the quarter	No target for the quarter	No target for the quarter	115 000.00	None	Attendance Register/Agenda
	Financial Viability								115 000.00	0	0	0			Payment Vouchers

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
SPORTS, RECREATION, ARTS AND CULTURE															
CMSD-27	Basic Service Delivery	To ensure co-ordination and promotion of sports and recreation, arts and	Refurbishment of community sport, recreation, arts and culture facilities	Refurbishment of identified community sport, recreation, arts and culture facilities in local municipalities	Local municipalities	Number of community sport, recreation, arts and culture facilities refurbished	1 community sport, recreation, arts and culture facility refurbished	1 community sport, recreation, arts and culture facility refurbished	No target for the quarter	No target for the quarter	1 community sport, recreation, arts and culture facility refurbished	No target for the quarter	215 000.00	None	Reports and pictures

Project No.	Key performance Area	Strategic Objectives	Project Name	Project Description (major activities)	Location	Key performance indicator	Baseline	2015/16 Annual Targets	Quarter 1 Targets	Quarter 2 Targets	Quarter 3 Targets	Quarter 4 Targets	2015/16 Annual Budget	Reasons for review/ variance	Means of verification
	Financial Viability	culture in Capricorn District Municipality							0	0	215 000.00	0			Payment Vouchers
CMSD-28	Basic Service Delivery		Sports, Recreation, Arts and Culture Development programme	Organising sport, recreation, arts and culture development events in collaboration with relevant stakeholders	Local municipalities	Number of sport, recreation, arts and culture development programmes organised	1 sport, recreation, arts and culture development programme organised	1 sport, recreation, arts and culture development programme organised	No target for the quarter	No target for the quarter	No target for the quarter	1 sport, recreation, arts and culture development programme organised	115 000.00	None	Reports
	Financial Viability								0	0	0	115 000.00			Payment Vouchers

DETAILED CAPITAL WORKS PLAN OVER THREE YEARS

A detailed three year capital works plan is required to ensure sufficient detail to measure and monitor delivery of infrastructure projects. The capital works plan is indicated below:

Municipal Vote/Capital project	Program/Project description	Project number	ID P Goal code 2	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2015/16 Medium Term Revenue & Expenditure Framework			Project information	
									Audited Outcome 2013/14	Current Year 2014/15 Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18	Ward location	New or renewal
Parent municipality:															
<i>List all capital projects grouped by Municipal Vote</i>															
INFRASTRUCTURE SERVICES	n/a	n/a	F	Yes	Transmission & Reticulation	Transmission & Reticulation	n/a	n/a	306 051	346 465	231 587	256 318	293 900	n/a	new
INFRASTRUCTURE SERVICES	n/a	n/a	F	Yes	Other Assets	Plant & equipment	n/a	n/a	–	–	35 772	40 248	33 247	n/a	new
COMMUNITY SERVICES	n/a	n/a	B	Yes	Fire, safety & emergency	Fire, safety & emergency	n/a	n/a	2 280	3 996	14 075	19 040	9 929	n/a	new
CORPORATE SERVICES	n/a	n/a	A	Yes	Other	Buildings	n/a	n/a						n/a	new

										-	-	1 000	12 130	-		
CORPORATE SERVICES	n/a	n/a	A	Yes	Computers - hardware/equipment	Computers - hardware/equipment	n/a	n/a	2 429	5 441	2 450	1 746	1 700	n/a	new	
CORPORATE SERVICES	n/a	n/a	A	Yes	Plant & equipment	Plant & equipment	n/a	n/a	15 001	26 805	2 893	9 650	10 700	n/a	new	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	-	-	-	-	-	-	n/a	n/a	
Parent Capital expenditure											287 777	339 132	349 476			
Entities:																

<i>List all capital projects grouped by Entity</i>															
Entity A	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Water project A	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Entity B	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Electricity project B	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Entity Capital expenditure										-	-	-	-	-	
Total Capital expenditure										325 761	382 706	287 777	339 132	349 476	

ANNEXURE A – CAPITAL INFRASTRUCTURE – MONTHLY EXPENDITURE PROJECTIONS

The breakdown of the monthly projected expenditure for capital infrastructure projects per vote follows:

Description R thousand	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<i>Multi-year expenditure to be appropriated</i>															
Vote 1 - SEMS												-	-	-	-
Vote 2 - INFRASTRUCTURE			13 660	13 670	13 650	11 800	13 630	13 656	11 805	12 675	12 692	8 760	125 995	214 358	61 931
Vote 3 - CORPORATE SERVICES												-	-	-	-
Vote 4 - FINANCE												-	-	-	-

Vote 5 - DPEMS											-	-	-	-	
Vote 6 - COMMUNITY SERVICES				4 011			4 544		2 501		3 020	14 075	19 040	9 929	
Vote 7 - [NAME OF VOTE 7]											-	-	-	-	
Vote 8 - [NAME OF VOTE 8]											-	-	-	-	
Vote 9 - [NAME OF VOTE 9]											-	-	-	-	
Vote 10 - [NAME OF VOTE 10]											-	-	-	-	
Vote 11 - [NAME OF VOTE 11]											-	-	-	-	
Vote 12 - [NAME OF VOTE 12]											-	-	-	-	
Vote 13 - [NAME OF VOTE 13]											-	-	-	-	
Vote 14 - [NAME OF VOTE 14]											-	-	-	-	
Vote 15 - [NAME OF VOTE 15]											-	-	-	-	
Capital multi-year expenditure sub-total	-	-	13 660	13 670	17 660	11 800	13 630	18 199	11 805	15 176	12 692	11 779	140 070	233 398	71 860
<u>Single-year expenditure to be appropriated</u>															
Vote 1 - SEMS															

				155							-	155	165	-
Vote 2 - INFRASTRUCTURE	9 052	9 944	5 887	30 054	8 332	5 540	10 114	8 575	12 762	27 354	127 614	89 208	265 216	
Vote 3 - CORPORATE SERVICES	1 920	950	930	1 070	917	800	1 810	932	965	747	11 043	24 826	13 700	
Vote 4 - FINANCE				1 000			1 000			-	2 000	2 000	4 000	
Vote 5 - DPEMS										-	-	-	-	
Vote 6 - COMMUNITY SERVICES										-	-	-	-	
Vote 7 - [NAME OF VOTE 7]										-	-	-	-	
Vote 8 - [NAME OF VOTE 8]										-	-	-	-	
Vote 9 - [NAME OF VOTE 9]										-	-	-	-	
Vote 10 - [NAME OF VOTE 10]										-	-	-	-	
Vote 11 - [NAME OF VOTE 11]										-	-	-	-	
Vote 12 - [NAME OF VOTE 12]										-	-	-	-	
Vote 13 - [NAME OF VOTE 13]										-	-	-	-	
Vote 14 - [NAME OF VOTE 14]										-	-	-	-	
Vote 15 - [NAME OF														

VOTE 15]												-	-	-	-
Capital single-year expenditure sub-total	-	-	10 972	10 894	6 817	32 279	9 249	6 340	12 924	9 508	13 728	28 101	140 812	116 199	282 916
Total Capital Expenditure	-	-	24 632	24 564	24 477	44 079	22 879	24 540	24 729	24 684	26 419	39 880	280 882	349 597	354 776

12. CONCLUSION

The municipality was able to successfully integrate the IDP, and the Budget. All the Senior Management should be evaluated and monitored on the implementation of the SDBIP which comprises largely of Key Performance Indicators and projects on a quarterly basis. Having regard to sustaining the unqualified audit opinion, performance information should also be audited. Legislative reports in the form of Mid-year Budget and Performance Assessment and the Annual Report are heavily informed by the consistent and monitoring of an SDBIP.

The SDBIP will therefore determine the performance agreements of the Municipal Manager and Executive Managers, including the outputs and deadlines for which they will be held responsible. The SDBIP is also a vital monitoring tool for the Executive Mayor and Council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the Executive Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.

A1 SCHEDULE